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NEWS SUMMARY

GENERAL

Demirel asked to form Cabinet

Mr. Süleyman Demirel, leader of the conservative Justice Party, yesterday accepted President Korkut's invitation to form a new Turkish Government.

This leaves Mr. Demirel with no alternative but to seek to resurrect the rather shaky coalition which governed before last month's General Election. This process is expected to take at least 10 days.

Mr. Bulent Ecevit, leader of the Republican People's Party, who had been seeking to bring in a minority Government since the poll, is to carry on in a caretaker capacity. Back Page

Efforts to cool Grunwick mail dispute

Post Office and management officials took steps yesterday to defuse the dispute over the unofficial blacking of Grunwick mail. The Post Office again postponed its threat to suspend 125 workers at Crickwood sorting office—until 12.30 p.m. today—after the Union of Post Office Workers reversed last week's decision supporting the blacking. Back Page, Court hearing, Page 9. Society Today, Page 27

Accord with Bonn at risk

Britain and West Germany are at odds on a series of issues which threaten a serious confrontation in the autumn. Three of the key problems involve Common Market policy. These are the site of the JET fusion research project, Britain's EEC Budget contribution next year and devaluation of the Green Pound. Page 4

Dutch skipper fined £25,000

A Dutch trawler skipper whose vessel was arrested 50 miles off Aberdeen last Friday within hours of the start of the herring ban, was fined £25,000 at Aberdeen for illegal herring fishing. Gear and catch worth £27,000 were confiscated. Cod quota rose, Page 4

Amin admission

President Amin of Uganda, addressing the Organisation of African Unity summit in Libreville, Gabon, admitted that there had been an attempt on his life last month. Conference report, Page 6

Docherty sacked

Manchester United have sacked manager Tommy Docherty, stating that he is in breach of contract. Two weeks ago Mr. Docherty, 49, said he planned to set up home with Mrs. May Brown, wife of the club's physiotherapist.

Nabokov dies

Vladimir Nabokov, the author whose works included the controversial novel, Invitation to a Beheading, died at his home in Montreux, Switzerland. He was 78. Obituary, Page 3

Cooling off

The hot spell is expected to cool off on Thursday when cloud will lower temperatures, the London Weather Centre said. At Corby, Northants, 200 women, British Steel Corporation workers, walked out, claiming it was too hot to work.

Briefly...

A Thames pleasure boat, carrying more than 100 people, hit Hammersmith Bridge, injuring two passengers.
President Carter has awarded the Medal of Freedom, the highest U.S. civilian honour, posthumously to Dr. Martin Luther King. Page 5
Dutch police seized nearly two tonnes of hashish aboard a yacht in Amsterdam.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISERS		FALLS	
Treasury 3pc 79-81	588 1/2 + 1	Anchor Chemical	74 - 5
Alwood Machine Tls	17 + 3	Artus Latham	127 - 5
Arlington Motor	81 + 7	Blackman and Conrad	18 - 10
Blackleys	68 + 5	Cope Sportwear	65 - 5
Butterfield Harvey	55 + 14	Hardy (Furnishers)	44 - 4
Caedonia Invs.	272 + 10	Schroders	268 - 6
Cape Inds.	122 + 8	Spirax-Sarco	235 - 5
Castlefield Frs.	230 + 12	Swan Hunter	121 - 5
Coslift and Chemical	241 + 3	LASMO OPS	235 - 5
Dunhill (A.)	360 + 20	Kloof Gold	329 - 17
Furness Withy	323 + 12	Lbanon	271 - 9
Gibbons (S.)	4 + 4		
Kitchens Taylor	30 + 7		
Lankro	98 + 4		
Lee, Cooper	120 + 17		
Lep Group	227 + 7		

BUSINESS

Equities off 1.6; gains in gilts

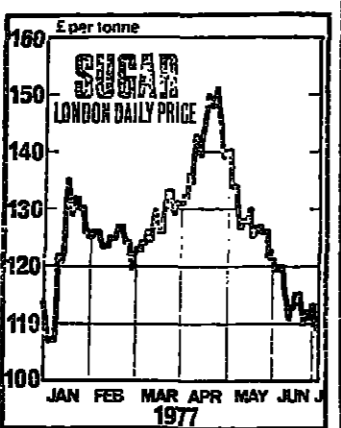
EQUITIES lost ground, with buying inhibited by pay policy worries. But the tone improved after the announcement of an increase in U.K. reserves. The FT 30-Share Index finished above the worst at 449.6, off 1.6.

GILTS came back after early losses. Minor gains in low coupon issues and irredeemables led to a rise of 0.09 to 67.87 in the FT Government Securities Index.

STERLING gained 4 points to close at \$1.702, but its trade-weighted index fell to \$1.1 (81.3).

GOLD fell \$1.50 to \$140.875.

SUGAR prices fell, as a large world surplus appeared likely. London daily raw sugar price was fixed at £109 a tonne, the lowest for six months, and futures prices later fell to the lowest for nearly four years, the September quotation slipping to £117.33.



WALL STREET was closed for Independence Day. U.S. ECONOMY continued to grow at a healthy, if slightly slow, pace last month, according to a survey of corporate buyers. But economic reports have cast doubt on President Carter's chances of meeting his targets for lower inflation and unemployment. Page 5

OIL PRICE rise agreed on by Saudi Arabia and the United Arab Emirates could add over £20m to Britain's fuel bill in the next six months. But it is not yet clear whether oil companies will pass on the increase to consumers. Page 9

BRITISH GAS chairman, Sir Denis Rooke, has dismissed predictions that the U.K. is heading for a large energy gap in the 1990s as alarmist. Page 8

LEYLAND, ICI and Ford have again filled the top three places in the FT list of leading U.K. exporters for 1976. Page 7

ELEVEN companies have formed a trust to award fellowships to help obtain first-hand knowledge of how business operates at all levels. Page 9. Management page features, Page 13

BABCOCK AND WILCOX has bought nearly 20 per cent of Butterfield-Harvey, whose share price rose 14p to 55p on the possibility of a full-scale bid. Page 30

ASSOCIATED NEWSPAPERS Group made record pre-tax profit of £120.1m. (£8.45m.) in the year to March 31. Page 28 and Lex

ICI AUSTRALIA plans a rights issue to raise \$A59.5m, the one of the largest equity raisings in the country. Page 32

Executive opposes £110 call

Gormley attacks NUM militants on wage demands

BY ALAN PIKE, LABOUR STAFF IN TYNEMOUTH

MILITANT ELEMENTS in the National Union of Mineworkers who set "impossible" wage demands which they knew could not be achieved were attacked by Mr. Joe Gormley, NUM President, on the eve of to-day's crucial pay debate at the Union's conference here.

In a strong plea for moderation when delegates to-day agree the miners' next pay targets, Mr. Gormley warned that the "charade of making impossible claims puts the NUM in danger of losing the sympathy and support of the rest of the trade union movement.

To-day's debate will focus on two motions—one a composite from three Left-wing areas which will attempt to commit the union to demanding "without alteration" a "new rates of up to £110 per week and the other from the moderate Nottinghamshire area.

The NUM executive yesterday afternoon decided by 13 votes to 10 against supporting the Left-wing motion which is backed by the South Wales, Scottish, and Yorkshire areas. The motion calls for £10 a week for face workers, £50 for underground workers, and £80 for those on the surface, with claims for industrial action if the plan is rejected.

In money terms, the Nottinghamshire motion, which the executive will support, pitches the miners' ambitions even higher and proposes new rates

of up to £135—almost double the present maximum of £71. But while the Left-wing motion is an immediate demand to be met in the coming pay round, the Nottinghamshire proposal merely "seeks to achieve" the suggested increases.

Scotland, South Wales and Yorkshire represent between them nearly half the NUM membership and the outcome of to-day's debate is expected to be close.

If the Left-wing motion succeeds, the miners will be committed to a hard-line specific pay claim, and the chances of a return to free collective bargaining taking place in an orderly and restrained way will have suffered a serious blow before Phase Two has even expired. Although the miners did not receive Phase Two increases until March, both motions call for their next pay agreement to begin in November.

This would be a clear breach of the TUC General Council's ruling last month that pay settlements reached during Phase Two must run their course for a full 12 months.

If the miners succeed in breaching this, it would be enormously difficult for the TUC and Government to hold other groups to the 12-month rule which is one of the fundamentals of the TUC's hopes that it will be able to keep order in the coming year's pay round.

The miners have been trying to get back to a November settlement date since it was moved to the spring by the Wilberforce award. It is not yet certain how hard the NUM will be at this point, particularly if the more moderate motion succeeds to-day.

Mr. Gormley stressed last night that he regards the Nottinghamshire motion as a return to free collective bargaining and restrained way will have

been discussed for it to have under its wing other securities dealing in Britain, such as those through the merchant banks' computerised share-dealing concern, ARIEL, and those by foreign brokers, licensed security dealers outside the Stock Exchange and others.

Discussions on the project, which has been worked on secretly over a number of months in the City, are expected shortly to be widened among the various City bodies concerned. The main participants in the securities market—the Stock Exchange, the merchant banks, and the associations representing the user bodies, such as the big insurance, pension fund and other institutional investors—have been kept in touch with these discussions and will be consulted again in the coming weeks.

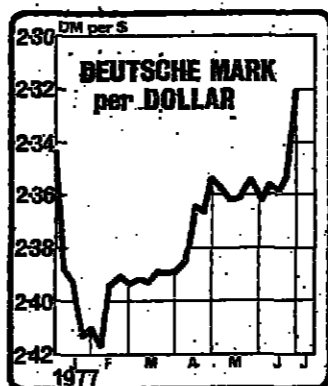
Thoughts about the new supervisory body have been based on a paper submitted to the Governor of the Bank of England in early February by Mr. David Macdonald, now chairman of the City Take-over Panel—which is chaired by Lord Shawcross—

and Mr. Jeffrey Knight, deputy chief executive of the Stock Exchange and head of the Exchange's Quotations Department.

The idea is that the new body should have a high-ranking official as its head, and a majority of members would be drawn from City bodies, but there would be a few non-City members to avoid any impression that the new concern was an exclusive City club.

Not all the City's leading figures agree that the concept of a new self-regulatory body confined to the securities industry in its widest sense is the best solution to the problem of demonstrating publicly that the City can run its own affairs without scandals. Some favour a more far-reaching organisation, spanning commodity and other markets as well. But the majority feeling appears to favour the Securities Industry concept, giving this idea a very strong chance of being carried into effect in the next two or three months.

Feature Page 14



Dollar under pressure

BY MICHAEL BLANDEN

THE DOLLAR dropped to its lowest level against the West German D-Mark for over two years—yesterday as the U.S. currency came under increasing pressure in foreign exchange markets.

With New York markets closed for Independence Day, activity was concentrated in the European markets with dealing sometimes hectic.

The main selling of the dollar was against the D-Mark, which touched a best level of DM2.3170 to the dollar before closing at DM2.32, against DM2.24 on Friday.

The U.S. currency also lost ground sharply against other strong currencies, particularly the Japanese yen, which last week was the main centre of interest and yesterday was again very firm, the yen closing at ¥265.10 to the dollar compared with the previous level of ¥265.

Another strong currency was the Swiss franc at Sw.Frs.2.4360 to the dollar, while the French franc rose to its best level for some nine months against the dollar.

In London, however, official intervention held the gain in sterling at only 4 points to \$1.702.

The volume of selling yesterday, especially in Continental centres, surprised many dealers who had expected a fairly quiet day's trading. The weakness of the dollar intensified the pressures, which were already being felt last week, sparked off by the sharp rise in the Japanese yen.

This pressure arose out of the expectation that the Japanese authorities would be prepared to allow their currency to appreciate against the dollar. This was urged to help the process of adjusting international trade imbalances in statements at the recent OECD meeting.

The apparently favourable reaction of the Japanese authorities allowed the yen to break through the important 270-to-the-dollar barrier last week for the first time in three years, and yesterday the rate was close to

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U.K. reserves reach record \$11.57bn.

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

BRITAIN'S official reserves rose by \$1.07bn. last month to a record total of \$11.57bn., partly as a result of overseas demand for BP shares in the recent offer.

The increase in the reserves included \$750m. from the recently-arranged \$825m. British National Oil Corporation loan, and there was \$80m. net on other public-sector loans after a small long-term debt repayment.

This indicates an underlying rise of \$891m. last month, which more than cancels out the underlying outflow of \$605m. in May in the period when sterling was weak.

A significant but unquantified part of this underlying inflow was associated with overseas purchases of sterling by subscribers to the U.K. offer of BP shares. There was a net inflow of \$1.2bn. from the offer, but a 4.7-times subscription meant that larger applications had to be scaled down.

The timing of both the offer and the closing of the books on the reserve figures ensured that none of the money returned flowed out again last month, though the authorities expect some movement out from this source from now on.

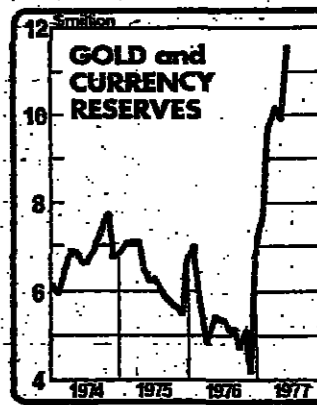
This is completely separate from the offer in the U.S. which will affect only the July figures and should be worth just over \$200m.

The reserves have been boosted by the authorities' determination to keep sterling more or less in line with the dollar, and debt-repayment policy. Even so in the past fortnight the rate has been consistently above \$1.72 for the first time since autumn.

The intervention to support the dollar has meant that sterling has weakened against other currencies. The pound sterling index closed at 61.1 yesterday, compared with 61.6 a week ago, a depreciation of 0.8 per cent.

The divergent trends in the dollar rate and the trade-weighted index, highlight the compromise in exchange-rate policy between sharply differing points of view in the Treasury and the Bank of England, principally between those who want a further depreciation to improve price competitiveness and those who want a free float, effectively an appreciation for most of this year, to help stem domestic inflationary pressures.

The further sharp rise in the reserves is bound to reopen this debate, as well as the broader long-term discussion of reserve and debt-repayment policy. For technical reasons, because of the recent rise in the reserves, the U.K. last month voluntarily repurchased from the International Monetary Fund an amount equal to SDR 610m. The same sum was immediately re-drawn, and there was no effect on the reserves.



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Evidence for a recovery

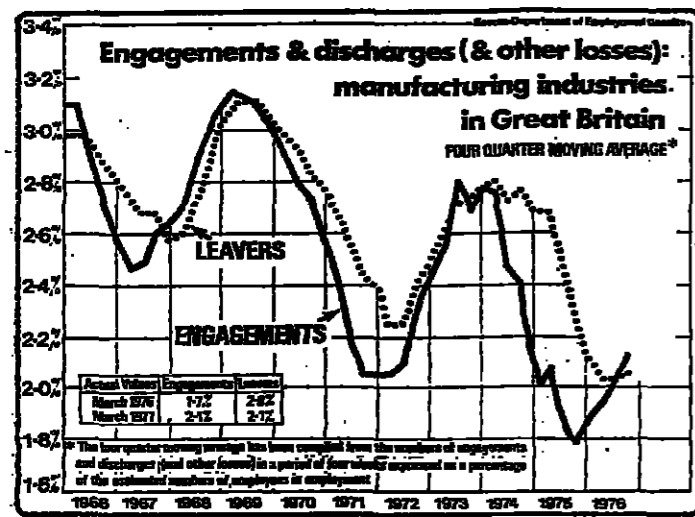
BY SAMUEL BRITTAN

THE PESSIMISTS about the British economy received a great boost when it "became known" that Mr. Healey presented to a week-end Cabinet meeting at Chequers a Treasury Paper showing a major improvement between now and 1979. Similar reports from the Chancellor in the past have so often been followed fairly soon by a crisis. But it would not cast Mr. Healey in the role of the man who is always wrong; a man who is reliably wrong—once his true attitude is discovered—is often the most valuable member of a business firm.

Our Chancellor does not stay quality for this prize, as the relation between his utterances and the course of events is more that of randomness than consistent wrongness.

attached chart. The Department of Employment Gazette—much the most useful source of untapped economic trends—has just started to publish a regular series of labour turnover in manufacturing, partly in response to my complaints about its absence. It shows that changes in employment come about through the cumulation of small differences between engagements and discharges. In a recession both fall; discharges fall because people think twice about voluntary departure and perhaps also fight redundancy more fiercely.

The onset of a recession is marked by a sharp drop in engagements. Discharges first remain steady and then fall after a lag. Recovery is marked by a sharp upturn in engagements while discharges are still falling.



The economic forecasters may be a better bet. On those occasions when they are unanimous, there is a good chance that they are marking out what will not happen. Early this year both the Keynesians and monetarist forecasters predicted renewed recession—the Keynesians because the industrial demand components seemed woefully inadequate, and the monetarists because the real money supply was falling. Thus there was a fair prospect of continuing recovery. The exact difference between recovery and recession is of course a matter of some art. The CBI, which takes the pessimistic view, both reports and predicts further increases in output. The question is whether the growth is fast enough to take up the slack or so slow that unemployment and under capacity will increase, and it has halted the June rise in employment as confirmation of the latter prospect.

One reason why I remain unconvinced is shown in the

The chart shows that engagements turned up at the end of 1975. Discharges levelled off in 1976 and the gap between the lines has now closed. The evidence is not decisive. There has still to be the rise in discharges which confirms recovery. Nevertheless, in previous cycles new trends, once established, were not quickly reversed. Looking at more conventional indicators, the adjusted unemployment percentage was little higher in June than in January. Indeed, a sceptic could attribute the dip and rise in between to imperfections in seasonal adjustments. Vacancies, moreover, are substantially up on the end of last year. So too is the two way flow of vacancies onto and off the unemployment register—which is labour turnover from another viewpoint. Thus there is no reason to retract the view that recovery has continued, in defiance of the forecasters. Those who want to follow the argument should take out a subscription to the Gazette.

RACING BY DOMINIC WIGAN

Turkish Treasure looks safe

WITH THE race conditions weighing heavily in his favour, Vincent O'Brien's Leonardo, a foal Smuggler's bid for a second successive Princess of Wales Stakes victory today.

Leonato, whose first public effort earned him fourth place in the Gallinule Stakes at the Curragh, appeared to be beaten more by inexperience than any other factor when going down by three-quarters of a length to Classic Example in Royal Ascot's King Edward VII Stakes.

O'Brien's Pretense colt failed to stretch out when asked for an effort by Pigott in the mousing finish to that event and the more experienced Classic Example—who has since franked the race with a fine third-place effort in the Irish Derby—took the initiative.

Leonato is sure to be all the better for his Royal Ascot run.

I expect to see him take advantage of the 28 lbs he receives from Smuggler and give that strong lightweight, Taffy Thomas, a comfortable winning ride.

It will come as a shock if O'Brien fails to lift the Cherry Hinton with Leonardo's once-

NEWMASTERY
 2.00—Fast Bowler
 2.30—Turkish Treasure***
 3.00—Free State*
 3.35—Leonato**
 4.10—Mawkin*
 4.40—Mark Greg
 5.10—Kolymsky

aced stablemate, Turkish Treasure.

This grey Sir Ivor filly clearly showed a great deal at home before making her racecourse debut in the Turkey Stakes at Gallinule days before the end of May. She went to post a 5-4 favourite despite the presence

of the previous winner, Sookera, and 10 others.

The Cashel filly duly justified her market position and confirmation that she had put up a high-class display came when Sookera, the length runner-up, ran away with Royal Ascot's Chesham Stakes.

Turkish Treasure may have less to do this afternoon than she did in the Turkey Stakes, and I shall be surprised if she fails to complete the double.

The locally trained Frankincense filly, Elegante, appeals as the one for the forecast.

A second O'Brien two-year-old in action this afternoon is Kolymsky, among the runners for the seven-furlong Plantation Maiden Stakes. In the absence of both Demosiris and Mawkin he may show some good enough to open his account at the first time of asking.

SALEROOM BY ANTONY THORNCROFT

Record £30,000 paperweight

A RECORD auction price for a Clichy convolvulus—bouquet paperweight—£30,000, plus the 10 per cent commission, was paid at Sotheby's by a French buyer yesterday.

The price, three times the forecast, and way above the previous—1970—record of £8,500, was paid because of the botanically correct modelling of the leaves, believed to be unique.

action record yesterday—£17,000 (plus the 10 per cent.) from Dr. Torre of Zurich for a Venice (Vezzi) octagonal coffee pot and domed cover. It is a record for a French coffee pot.

All told, the Continental porcelain sale brought in £107,240. A Hague decorated Tourmaline dinner service sold for £3,000. A Melsen white and gold part service went to Adams for £5,000; and a Melsen beaker and armorial saucer from the Swan service was acquired by Hoff for £2,400.



Another paperweight also beat the record—Tilman, a London dealer, giving £17,500 for a fully signed clichy moss ground weight of the scattered miller-filly type.

Another rare weight from the Clichy factory with an arrangement of three clematis, sold for £6,000, to the dealer Howard Phillips. The sale totalled £174,276.

Sotheby's also continued with the auction of Old Master drawings from the collection of the late Mr. C. R. Rudolf, bringing in £208,120 for a running total to date of £553,758. To price was the £23,000 (plus 10 per cent. buyer's premium) from Shab, a New York dealer, for The Adoration of the Shepherds, by Grechetto, a record price for the artist.

In a sale of Old Master paintings at Phillips, which totalled £21,650, Frolicher, paid £5,500 for a portrait of Sir Richard Carr, G.C.B., president of the Royal Hospital of Brompton and Bethlehem in 1798, by John Hoppner.

The picture was sold by direction of the Governors of Brompton Royal Hospital. A sale of furniture totalled £27,950.

Call for honest view of London

HONEST OPINIONS about the future of London are worth more than a classical allegory, said the Duke of Edinburgh when he opened a two-day conference on London Looks Forward yesterday.

He emphasised the importance of people in the planning of the

City. "The conference will only make a contribution to London's future if everyone who attends thinks and speaks as a citizen of London. First and foremost an expert second."

"Some honest opinions will be of a good deal more value than a clinical objective assessment."

TV Radio

BBC 1
 Indicates programme in black and white

6.40-7.05 and 7.30-7.55 am. Open University (UBF only) 1.15 pm. News 1.30 pm. Camberwick Green 3.45 pm. P. O. C. 4.15 pm. Regional News (except London). 4.30 pm. Play School. 4.45 pm. Animal Magic. 5.10 pm. Let's Make a Musical. 5.35 pm. 5.40 pm. News.

SCOTLAND—5.55 am. The Wombles. 10.00 Jackanory. 10.15 pm. Cat. 10.40-11.00 pm. Country Search. 5.55-6.20 pm. Reporting Scotland. 11.25 pm. News and Weather for Scotland.

NORTHERN IRELAND—4.15-4.30 pm. Northern Ireland News. 5.35-6.20 pm. Around Str. 11.25 pm. News and Weather for Northern Ireland.

ENGLAND—5.55-6.20 pm. Look East (Norwich); Look North (Leeds, Manchester, Newcastle); Midlands (Birmingham); Points West (Bristol); South Today (Southampton); Spotlight: South West (Plymouth).

ANGLIA
 10.00 News. 10.20 City of Angels. 11.30 pm. Day Angel. 12.25 am. Close. Tao Te Ching. 11.25 am. Close. Tao Te Ching. All IBA Regions as London except at the following times:—

F.T. CROSSWORD PUZZLE No. 3,422

1	2	3	4	5	6	7	8
9	10	11	12	13	14	15	16
17	18	19	20	21	22	23	24
25	26	27	28	29	30	31	32

ACROSS

1 Living round a badger's home could be perplexing (9)
 6 Walk when public transport goes quietly (5)
 9 Paric created by a Liberal member (5)
 11 Arrive with Oriental in attempt to produce treason (9)
 12 A thought from an inside agency (4)
 14 Slaming leader must go last for part of match (7)
 15 Note to spy producing chemical (7)
 17 A looser mixture in pressurised container (7)
 19 One Cinque Port totally in Hants (7)
 20 Laid out being lazy (4)
 22 Ruin one pen? It's cheating! (10)
 25 Vegetable with cunning (9)
 26 Return for morning message in Asian Republic (5)

DOWN

1 Fish around river for money (5)
 2 Type of steel used for knives (5)
 3 Experience coming from lines in paper (10)
 4 Revise this sum for a con- striction (7)

Solution to Puzzle No. 3,421

1 Fish around river for money (5)
 2 Type of steel used for knives (5)
 3 Experience coming from lines in paper (10)
 4 Revise this sum for a con- striction (7)

APPOINTMENTS

Mr. Bernard E. Harper, chairman of FOOD INDUSTRIES, and latterly chairman of the European Food Emulsifier Manufacturers Association, will be retiring shortly after 20 years' service in Unilever. He will be succeeded as chairman of Food Industries from August 1 by Dr. David R. Lockhart, until recently raw materials director of BOCM Silcock.

Mr. Bernard L. Silvey is to retire as chief executive of DAVENPORTS BREWERY (HOLDINGS) from August 1. He will continue as deputy chairman, but becomes a non-executive director of the company. His executive position as chairman of Davenport's Brewery, the trading company, will be assumed by Mr. Neville W. A. Frost, managing director.

Mr. Herbert Kirby has retired from the Board of ASSOCIATED BISCUIT MANUFACTURERS and as chairman of O.P. Chocolate. He is succeeded as chairman by Mr. John S. Gollay, who is a director of A.M. Kirby, has become honorary president of O.P. Chocolate.

Mr. Alan Cooper has been appointed managing director of WESTMAN BROTHERS, part of the Acrow Group, in succession to Mr. Norman Broekelbank who, after 50 years with the company, has resigned from that post but continues as a director. Mr. Cooper has been with Priestman for the last two years as deputy managing director. Mr. W. Jack, managing director of Acrow, has been appointed a director of Priestman Brothers. He is also general manager of their marine crane division.

Sir Julian Hodge is to retire as chairman of RELIANT MOTOR GROUP at the annual meeting on August 15. Mr. J. Hoddell, Mr. S. E. Taylor, Mr.

J. A. Stephenson and Mr. F. D. Walters will leave the Board at the same time. Mr. H. M. Arrowsmith has been appointed managing director. Mr. C. S. Gammon and Mr. J. F. Tibbrook continue as managing directors (national), and Mr. S. W. Heston continues as managing director of Ellis Fire Protection.

Mr. J. Y. Cleator has been appointed chairman of FENN INTERNATIONAL. He is a director of J. H. Fenner and (Holdings).

Sir Roger Stevens has left from the Board of the BRITISH BANK OF THE MIDDLE EAST but will continue as a director of the Bank of Iran and Middle East.

Mr. F. S. Candy, at present deputy manager, MIDLAND BANK, has been appointed deputy manager. He succeeds D. H. Raymond, who is relinquishing his appointment for personal reasons.

MERRYDOWN WINE COMPANY. Mr. Peter Whitton has become sales director. He was previously sales manager. Mr. Terry Wall, who has been appointed finance director, joins the company as accountant in place of John Brown Construction. Mr. Desmond L. Brock has been made production director, a Board function. Mr. Brook, one of the company's earliest employees in 1950, and in 1960 appointed works manager.

Mr. Brian Hanson has been appointed sales director of MANUFACTURING. Mr. Hanson was previously sales manager.

Mr. Stephen J. Horner has been appointed financial director of the crane division of AGAR CROSS AND CO. Horner joined the Newman Industries Group in 1964, and has been in charge of the company's accountancy in 1974 and been financial controller of Newman Electric Motors in 1976.

HOME CONTRACTS

HALL, RUSSELL AND CO., now part of British Shipbuilders, has received a contract worth about £6m. from the Ministry of Defence (Navy) for four torpedo recovery vessels. The order will ensure continuity of work for the shipyard until the early part of 1979.

PRESSEY TRANSMISSION has received an order worth about £5m. for equipment said to be capable of doubling the speed capability of the Post Office Datei service over both private circuits and the public switched telephone network. The equipment, called the Datei Modern No. IIA, will be used by the Post Office to set up the new, higher-speed Datei service which will offer to banks, airlines, insurance companies and others with their own central computers.

BRUSH ELECTRICAL MACHINERY, Loughborough, a Hawkes Siddeley company, has won a contract worth about £5m. to supply London Transport Executive with

FILM AND VIDEO BY JOHN CHITTOCK

Public sector in close-up

THE EARLIEST and most inspired users of the sponsored documentary film came mainly from the public sector—stemming from the deeply rooted film tradition of the old Empire Marketing Board established in 1926, and spreading to the GPO, the British Commercial Gas Association, Imperial Airways and others. The public utility services in particular have dominated the audio-visual media, and in the 1970's they represent a large sector of the market for available business—not only for producers, but also for suppliers of equipment.

their output. The problem is, perhaps, a different one—with the public the main customer and with the less scope for direct sales film for industrialists. Thus films on cookery, educational themes and natural gas are leaders in popularity in the corporation's film library.

Marketing is again taking over in the other half of the Post Office—telecommunications. Once all the concentration was fixed on the wonders of telecommunications, but now there is a greater emphasis on services and what the corporation esoterically calls "call stimulation"—encouraging telephone subscribers to use more of the product (selling to you and me). The latest telecommunications film, previewed last week, is however more than just a marketing film; Life Line is a social insight into the extraordinary range of special equipment that is available for handicapped people—a link with the telephone is a last surviving link with sanity. Anyone with a handicapped person as a responsibility should see it—not only for information on what is available, but for hope and courage inspired by others who struggle on.

New approach

The Post Office can claim, perhaps, historical influence and even parentage—through the work of the old GPO Film Unit since 1936 classic Night Mail is still available in the current Post Office film catalogue. But the changes that have overtaken the use of audio-visual media in the Post Office reflect the social revolution of the last 40 years, with recent trends forecasting an even more change ahead. The Films Officer of the Post Office was originally employed in the public relations department—but he now comes under the marketing department; that is the name of the game—with films promoting various postal services, especially aimed at businessmen. One recent production about Datapost—The Certain Service—is claimed to have achieved contracts during its first showings worth three times the cost of the film.

Safety training

Others in the public domain are no less active, such as British Airways, the Brit Tourist Authority and Central Electricity Generating Board. Unhappily, the Brit Steel Corporation is almost alone now in having failed to resume its once extensive a-v media.

Apart from marketing, we are increasingly using the me to explain themselves to the public and to the Government. Safety training, a domain some activity, as would indeed, there are curious parities, such as the provision of videocassette equipment. The Electricity Council of British Gas as internal communication networks—but not in the Post Office. I British Gas produces very little training material of its own, nothing on industrial relations while British Rail and the Electricity Council are very active in these areas.

As an example of ingenuity, the Electricity Council helped Electricity Boards equip their service engineers with portable microfilm readers—so that each engineer effectively carries in his several hundred appliances servicing manuals.

It is a far cry from romance of films like the Emp Marketing Board's Drift made by John Grierson. Excitement and challenge is gone. The problems and preoccupations are now mundane, practical and related to the human spirit. Such is progress.

Railway cinema

The extent to which audio-visual aids can be usefully employed in a modern business is demonstrated most extensively at British Transport Films. Once famous for its superb general interest documentaries, especially on travel and natural history themes, this British Rail unit now epitomises the point we have now reached in social change. The marketing films are, of course, selling the EST (high speed train) overseas, plugging containerisation and so on. But mobile television is also used for training, personal safety education, showing management how to appear on regional and national television. Mr. Peter Parker, BR's new chairman, exemplified the internal communication application with a film message to all employees shortly after he took over; this was distributed on 16mm., Super 8mm. and back projection (16mm.) for exhibitions.

British Transport Films is also responsible now for British Rail's photographic activities, which range from publicity stills to forensic photography for the railway police. The ubiquitous

Food Industries chairman

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Good buy

worth about £18m. for electric drive associated equipment as services as part of the National Coal Board's steam wind replacement programme. Latest order covers equipment converting the Orlerton Colliery from steam to electric drive.

WALTER LAWRENCE AND SONS has won a contract worth about £15m. for a new Fine F Superstore and multi-store park in Chatham High Street.

BUTTERS CRANES, Glasgow, part of the crane division of Thomas W. Ward group, secured an order worth about £1m. for three high pedestal lifting dockside cranes from AGAR CROSS AND CO. The following contract from the Port Authority in August 1976 for six cranes worth £1.8m. traction motors. These will be used for propelling 73 net 100 km/hour, six-car trains to be built under the Executive's replacement programme for rolling stock at present in service on the District Line.

ROE CALEDON, Leith, has been awarded an order by Caledonian MacBrayna, the state-owned Scottish ferry group, for a new ferry worth almost £2m. The yard—where the workforce has already been reduced by 300 to 550 over the past year because of falling orders—had been due to complete its last order, a gas tanker, in August.

BRUSH ELECTRICAL MACHINERY, Loughborough, a Hawkes Siddeley company, has won a contract worth about £5m. to supply London Transport Executive with

Vertical text on the left margin, including 'ART GALLERY' and other small notices.

Doubts cast on Carter's long term economic goals

WASHINGTON, July 4. **DAVID BELL**
TWO INDEPENDENT reports issued over the weekend cast doubt on the ability of the Carter Administration to meet its economic targets by 1980 and suggest that it may prove very difficult to cut both inflation and unemployment as Mr. Carter has promised.
Meanwhile, the National Association of Purchasing Agents, in its latest survey of the nation's corporate buyers, reported that it considers that the economy is continuing to grow at a healthy rate. The survey also reported that there were slow signs that the rate of inflation was moderating and 10 per cent of those surveyed said they were actually paying lower prices for their goods than in May.
However, the agents also supported other recent surveys which suggest that there is no real sign of an upsurge in capital spending. Mr. E. F. Andrews, twin targets of a 4.5 per cent unemployment rate and a 4 per cent inflation rate by early 1980, said last week because...

Neutron bomb survives Senate

WASHINGTON, July 4. **By Our Own Correspondent**
THE NEUTRON bomb, which relies on massive doses of unshielded radiation rather than conventional explosive blast to kill an enemy, survived a close vote after a secret session of the Senate on Friday but its future remains very much in doubt.
Money for the development of the neutron bomb is included in an appropriations bill for the Energy Research and Development Administration. The U.S. Army wants to continue research with an eye to installing the weapon on its lance missiles in Europe.
But the Carter Administration has insisted from the start of the neutron bomb controversy that it was not aware money for its development was in the energy bill and the President has let it be known that he has not yet decided whether to approve its continued development or its production.
Last Friday's Senate session approved by one vote money for the bomb but suspended the actual appropriation of it until Mr. Carter has issued a "Presidential impact statement" certifying that the weapon is needed.
Opponents of the neutron bomb said no money should be appropriated until the President has decided. Sen. Mark Hatfield, their leader, said the neutron bomb is particularly dangerous because it blurs the distinction between conventional and nuclear warfare.
Experts remain divided about the real usefulness of the neutron warhead. The Commission to make utility companies pay in advance for decommissioning atomic reactors rather than burden future generations with the cost of abandoned radioactive plants, UPI reports from Washington.
Studies by the nuclear industry have shown that, after the estimated 40-year operating life of an atomic power plant, it would take up to 100 years of radioactive activity in some parts of the reactor to fall to acceptable levels. If the NRC grants the request, a spokesman for the commission said, it would raise the price which consumers must pay for electricity generated by nuclear power. Decommissioning costs have been estimated at up to \$30m. per reactor.

U.S. black community still fighting for civil rights

WASHINGTON, JULY 4. **BY DAVID BELL**
PRESIDENT CARTER chose today—Independence Day—to award America's highest civilian honour—the Medal of Freedom—posthumously to Dr. Martin Luther King, the civil rights leader and Nobel Peace Prize winner, who was murdered nine years ago.
This fresh honour for Dr. King will not be enough, however, to still the growing concern inside the country's black community about the progress of the civil rights movement that he inspired and led so ably through the 1960s.
Mr. Benjamin Hooks, the new leader of the National Association for the Advancement of Coloured Peoples (NAACP), told its annual convention last week that America's cities would not "be calm forever" if the high rate of black unemployment and the crippling poverty connected with it are not dealt with by the new Administration.
Noting that Mr. Carter had promised to move "aggressively" to help blacks, who for their part had voted for him in record numbers, Mr. Hooks said that he had yet to see any evidence that Mr. Carter was going to deliver on his promise. "There is no doubt that at this point we are very disappointed in the President," he said.
Yet the problems which are currently worrying the black community are not all within the President's power to solve. Black leaders recognise that they have already won the easy battles even though they seemed far from easy at the time. Blacks have the vote and are beginning to have an influential political voice. The worst forms of discrimination have been outlawed and relations between the races, on the surface, are better than they have ever been.
But it may be that future historians will consider these problems insignificant in comparison to the ones that now face...

Canadian route likely for Alaska gas pipeline

NEW YORK, July 4. **SEVERAL U.S. Government agencies have released reports on proposals to bring Alaskan gas to U.S. markets. Their conclusions tend to favour either of two routes or pipelines passing through Canada, rather than a proposal for a pipeline to follow the existing trans-Alaskan oil pipeline.**
Alaskan gas reserves are related to the oil, which is now passing through the trans-Alaskan line for the first time, and in which British Petroleum and its U.S. associate Standard Oil of Ohio have a major stake. With the completion of the oil pipeline, pressure is building up for decisions to be made, in order to bring the gas from the Prudhoe Bay oil field in market. It has been estimated that the reserves of gas believed to exist in Alaska's Arctic north could contribute up to 5 per cent of U.S. gas consumption in the early 1980s.
Three groups have submitted proposals which are being considered by the U.S. and Canadian Governments. There have been growing signs that the least favoured will be a proposal by the El Paso Company for a pipeline following the route of the oil pipeline all the way through Alaska. But this would involve liquefying the natural gas so that it can be transported by tankers from Valdez in southern Alaska to the U.S. markets.
Two other proposals would involve routes through Canada. One developed by the Northwest Pipeline Corporation follows the oil pipeline down to Fairbanks, Alaska, before cutting across to Western Canada to Calgary. The other proposal by the Alaskan Arctic Gas Pipeline Company cuts across north Alaska and Canada to the Mackenzie Delta and then south to Edmonton.
The alternative trans-Canadian route, through the Mackenzie Delta, is running into strong environmental objections, partly because it goes through the unspoiled Arctic National Wildlife Range in Alaska.
"It's going to crash."

New round of talks on Belize

WASHINGTON, July 4. **BY HUGH O'SHAUGHNESSY**
THE BRITISH, Guatemalan and Belizean governments meet tomorrow in Washington for a crucial new round of talks about Guatemala's claim to Belize in an atmosphere soured by a number of hostile statements from Guatemala City.
The British, led by the Foreign Secretary, James Callaghan, and the Guatemalan, by Foreign Minister Adolfo Molina Giran, met at last month's Commonwealth Conference. Mr. Prije has been working hard to lobby support for a multilateral defence guarantee but has so far failed to secure any government support for a working party of the U.S. following criticism in Washington of the human rights situation in Guatemala, Israel has become an increasingly important supplier of arms. The cargo of arms seized from an Argentine registered aircraft in Barbados at the end of last month had been provided by Israel, which has already equipped the Guatemalan Air Force with Arava troop carrying aircraft.
Guatemala recently broke off diplomatic relations with Panama after General Omar Torrijos, the Panamanian ruler, gave strong support for the Belizean case. The Lauerger Government has not, however, broken with its large and powerful neighbour Mexico despite the latter's support for Belize.
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Conservative

Such discrimination is very difficult to establish and civil rights leaders have always argued that blacks will never have equal opportunity with whites until the racial balance of the school systems is improved.
The Supreme Court, under Chief Justice Earl Warren, supported this approach in the 1960s and early 1970s but the courts composition has changed and the nation's highest Bench is now notably more conservative. That has been reflected in decisions about abortion, bussing, and other matters of importance to black people.
The second and potentially the most important case concerning blacks, however, is one on which the Supreme Court has yet to rule. It concerns a California student who applied to enter a medical school and had all the right entrance qualifications. His application was rejected because the University of California Medical School operated a quota system under which some 16 places were reserved for blacks. Mr. Allan Bakke, the student, sued the university, arguing that he was unfairly treated because the university admitted blacks with lower qualifications than his as part of a policy of "reverse discrimination".

CONTRACTS AND TENDERS

INTERCONEXION ELÉCTRICA S.A. (ISA)
500 KV INTERCONNECTION BETWEEN THE COLOMBIAN CENTRAL AND ATLANTIC COAST POWER SYSTEMS INTERNATIONAL TENDER (IG-100) FOR THE SUPPLY OF MATERIALS AND CONSTRUCTION OF THE 500-KV TRANSMISSION LINE
Scope of work: Supply and erection of towers, insulator strings, conductors, ground wires, spacer-dampers, spacers and construction of the corresponding civil works for the 820 km long 500 kV single-circuit line.
Tender documents: All documents will be available from 30th June, 1977 at Subgerencia Técnica, Interconexión Eléctrica S.A., Calle 37 No. 8-43, Piso 7, Bogotá, Colombia, S.A. The price for the tender documents is Twenty Thousand Colombian Pesos (20,000 Pesos), or Five Hundred and Fifty American Dollars (550 US\$). The price per additional copy is Ten Thousand Colombian Pesos (10,000 Pesos), or Two Hundred and Seventy-five American Dollars (275 US\$). These sums are non-refundable and should be paid to Interconexión Eléctrica S.A., Account No. 000203240 at Banco de Bogotá, Main Office, Bogotá, Colombia S.A.
Participation: Contractors must be from countries who are members of the World Bank or from Switzerland. In addition, to be eligible to tender for this project, contractors must be formally registered, classified and qualified by ISA within the groups and categories related to the type and size of the project.
Final date for registration: Contractors interested in this project who have not yet completed registration documents to obtain their registration, classification and qualification should note that the final date to fulfil these requirements is 11th October, 1977.
Tender submission: All tenders must be submitted personally by tenderers or their representatives at Subgerencia Técnica, Interconexión Eléctrica S.A., Calle 37 No. 8-43, Piso 7, Bogotá, Colombia S.A., not later than 2:30 p.m. Colombian time on 22nd November, 1977, at which time tenders will be opened.
Contracting Mode: Unit prices.
Bid Bonds: Tenderers should issue a bid bond in favour of ISA to a value of One Hundred and Twenty-five Million Colombian Pesos (125,000,000 Pesos). The bid bond is to be valid for One Hundred and Eighty (180) days commencing from the tender closing date.

Atomic reactor close-down cost problem

A coalition of public interest groups said yesterday that it wants the Nuclear Regulatory Commission to make utility companies pay in advance for decommissioning atomic reactors rather than burden future generations with the cost of abandoned radioactive plants, UPI reports from Washington.
Studies by the nuclear industry have shown that, after the estimated 40-year operating life of an atomic power plant, it would take up to 100 years of radioactive activity in some parts of the reactor to fall to acceptable levels. If the NRC grants the request, a spokesman for the coalition said, it would raise the price which consumers must pay for electricity generated by nuclear power. Decommissioning costs have been estimated at up to \$30m. per reactor.

Mexico jail protest

About 10 U.S. inmates of the Santa Marta prison in Mexico City celebrated the July 4 U.S. holiday with an appeal to President Carter for failing to get them released, UPI reports from Mexico City. The prisoners charged that Mr. Carter has ignored their charges of torture and mistreatment while under arrest. A treaty signed by the U.S. and Mexico in November, which is awaiting U.S. senate ratification, would allow some 600 Americans in Mexican prisons to return home to serve their terms.

Haitian murdered

Two gunmen who shot dead the Haitian ambassador to Brazil told police that they had been hired as assassins by the first secretary at the embassy, Reuter reports from Rio de Janeiro. But the first secretary, M. Louis Robert Maczowski, was quoted by a local news agency as saying that he knew neither of the killers. He denied any involvement in the murder. Police said that the ambassador, M. Delorme Mahu, was shot in the back as he left hotel bar in the north-eastern city of Salvador on Sunday night.

Huey Newton held

Mr. Huey Newton, former leader of the Black Panther Party, returned to California from exile last night and was taken to jail on murder and assault charges dating back to 1974, Reuter reports from San Francisco. Mr. Newton, who fled the U.S. for self-imposed exile in Cuba, was arrested and taken to jail in Oakland, near here, where legal proceedings against him will be resumed. Mr. Newton was mobbed by several hundred supporters at San Francisco Airport, and told them: "I have returned to continue my commitment to work for progressive change in our society."

Canadian unity

Mr. Pierre Trudeau, the Canadian Prime Minister, will announce today plans for a special commission to study national unity, our Ottawa correspondent writes. The mandate of the commission and the names of its top officials will be announced as Mr. Trudeau opens a two-day debate on national unity in the House.

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Invitation to tender for the development of Matadi-western sector.

The National Housing Authority of Liberia will shortly be inviting tenders for the development of the infrastructure and housing units on the western sector of Matadi, Monrovia.
The contract will comprise the construction of roads and stormwater, sewer, water, and electrical reticulation systems, street lighting, and the construction of the housing units themselves.
Approximately 1100 housing units are to be constructed on an area of 160 acres. The contract may be awarded in sections or as a whole.
Contractors wishing to prequalify for this work should apply for a prequalification questionnaire from:
The Director
The National Housing Authority
P.O. Box 9036
Monrovia, Liberia
Cables: nahousa
or their consulting engineers
Bergman, Colquhoun & Norgaard A/S
Friedrichsøge 15
DK-1310 Copenhagen K
Denmark
Telax: 15407 beco no dk
Contractors selected through the prequalification will be advised and should be prepared to attend a pre-bid conference in Monrovia early in August 1977 and to collect tender documents at the same time. Construction work is expected to commence by the close of 1977.
The director reserves the right to accept or refuse application for inclusion on the tender list at his own discretion.
National Housing Authority Monrovia, Liberia.

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ITT Business Systems

HOME NEWS

Rail fares pegged for rest of year

BY JOHN LLOYD, INDUSTRIAL STAFF

BRITISH RAIL is to peg fares for the rest of the year. It announced yesterday that there would be no further general fare increases after the BR Board had seen the regular mid-year review of passenger traffic.

"We believe that potential travellers will now find the attractions of British Rail that much stronger." The announcement means that British Rail is confident of fulfilling the terms of its contract with the Government—to keep passenger operating costs within the limits of the £320m. annual grant.

Chelsea plea for extra time to pay

Financial Times Reporter

CHELSEA Football club, whose creditors last year agreed to suspend their claims for 12 months, said yesterday they had kept their head above water during the year—but were still asking creditors to be patient.

The club newly promoted to the First Division after two seasons in the Second were on the verge of bankruptcy last year but the creditors granted an informal 12-month breathing space.



John Curry and Lorna Brown, one of the eleven skaters from the John Curry Theatre of Skating II, on stage at the London Palladium yesterday during rehearsals for the new ice show which opens at the theatre to-day—the first time ice has been laid on the Palladium stage.

British Gas chairman rejects 'energy gap'

BY RAY DAFTER, ENERGY CORRESPONDENT

SIR DENIS ROOKE, British Gas chairman, last night dismissed "alarmist" predictions that British is heading for a vast energy gap in the 1990s.

"I believe that properly managed, our primary energy resources in the shape of oil, gas and coal, and our developing nuclear industry can provide the country with the range of energy supplies that U.K. industry and consumers require for the foreseeable future."

The Gas Corporation was confident that offshore reserves would be sufficient to meet demand into the 21st century. Even so, the gas industry was developing technology for turning oil and coal into substitute natural gas which would continue to feed British gas consumers.

Sir Denis was speaking at the first National Technology Conference, held by the British Gas Corporation at Cophorne, Sussex.

"With conversion to natural gas virtually completed, we are laying the foundations for the future security of gas supply by developing the technologies which we may one day need to make substitute natural gas."

Jobs 'likely to cost £1m. each'

IT WAS likely to cost the taxpayer about £1m. for each permanent job created at two proposed petrochemical plants, a public inquiry was told in a submission yesterday.

Mr. Anthony Potts, director of Esso Chemicals, said that Shell and Esso would receive 70 per cent. Government development grants.

Retail spending up slightly in May

BY MICHAEL BLANDEN

SPENDING in the shops recovered slightly in May after the continued depression of sales of durable goods and other non-food items.

The latest figures published by the Department of Trade show that the index of the volume of retail sales has been adjusted upwards from the previous estimate to 104.4 (1971=100, seasonally adjusted).

This suggests that the level of retail activity in May picked up compared with the previous two months, and indicated a rather higher rate of business than the provisional estimate of about 103.5 published last month.

Nevertheless, sales in May were below the levels reached in January and February, and the final outcome still suggests that the consumer spending remained low as a result of the squeeze on disposable incomes, with wages under restraint at a time of rising prices.

Car prices cited as easier credit argument

By Michael Blenden

THE SHARP IMPACT of inflation on car prices is underlined by evidence of the Finance Houses Association for its arguments for relaxing the controls on instalment credit loans.

The association, whose 58 members account for over 90 per cent of all instalment credit outstanding in the U.K., says that the monthly repayment on a car in the 1,001 cc to 1,400 cc range has risen from £36.13 in April 1973 to £53.60 in April this year.

The increase, 131.4 per cent, reflects largely the jump in the price of a new car in this range as a result of inflation. In 1973 the average price of a new car was £1,100, but in April 1977 it was £1,700.

These figures have been presented to the Department of Prices and Consumer Protection to back the association's plea for the maximum instalment period for buying cars under instalment credit schemes to be extended from 24 months to 36 months.

'Return to tariffs' urge consultants

BY RAY DAFTER, ENERGY CORRESPONDENT

THE BRITISH Gas Corporation should use any excess profits it has made to reintroduce its old system of tariffs, a firm of energy cost consultants said yesterday.

Domestic consumers should be allowed to go back on the Gold-Save tariffs and business users allowed to pay on the basis of the commercial heating tariff, according to the National Utility Service. This would allow consumers time to adjust to the ultimate withdrawal of concessionary rates.

Following the disagreement between British Gas and the Prices Commission about whether the corporation made an excess profit of £30m, the NUS said consumers were entitled to question whether something was being hidden.

"It was the size of the April increase justified. Did British Gas take a wild swipe at us? We have to make restitutions," a customer did not pay too much.

World Value of the Pound

The table below gives the latest available rates of exchange for the pound against various currencies on July 4, 1977. In some cases rates are nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise.

Table with columns: Place and Local Unit, Value of £ Sterling, Place and Local Unit, Value of £ Sterling, Place and Local Unit, Value of £ Sterling. Lists exchange rates for various countries like Germany, France, Italy, etc.

HP CREDIT AND RETAIL SALES (Seasonally adjusted)

Table with columns: Year, New credit extended by Finance Houses, Retailers, Total debt outstanding (unadjusted), Retail volume (revised), Total, Durable goods shops. Shows data for 1976, 1977, and 1978.

Montefibre closes sales office in Manchester

BY RHYS DAVID, NORTHERN CORRESPONDENT

MONTFIBRE, the fibre-optics firm of Montedison, is closing its Manchester office and showing signs of cuts by the big fibre producers throughout Europe.

The company will be concentrating management of its U.K. fibre sales operation in London, where Montedison already has its base, and will be looking for smaller Northern offices with good access to the motorway network and Manchester Airport.

U.K. architect sets EEC precedent

BY A. H. HERMANN, LEGAL CORRESPONDENT

A BRITISH architect who got a favourable decision of the European Court in a dispute over the works of the City of London has probably opened the door for many EEC architects wishing to establish themselves in another member State of the Community.

The judgment last week received in London yesterday that Mr. Richard Patrick, holder of a diploma of the Architectural Association, can practise in France as an architect of French origin.

Memo figures for Snags in transport training

DIFFICULTIES of training in the road transport industry were spelled out yesterday by Mr. Ken Turner, chairman of the Road Transport Industry Training Board.

Opening a London Exhibition on Approaches to Training in Transport, he spoke of the fragmented nature of the industry, with many companies in a restricted geographical area, and only limited resources for training. The average company was small, employing on average 17 people.

Advice centres defended

A VIGOROUS defence of Consumer Advice Centres was made in Wrexham yesterday by Mr. John Fraser, Minister for Prices and Consumer Protection.

He deplored the "fashionable view" that money could be saved by axing the centres and leaving shoppers to their own devices. At the same time, Mr. Roy Hattersley, Secretary for Prices and Consumer Protection, answering a Parliamentary question, said that eligible remaining costs of the 120 centres would be met by Government grants. This would total about £3m. in 1977-78.

Bovis in £6m. project to expand Gleneagles Hotel

BY CHRISTOPHER DUNN

BOVIS Hotels Scotland plans to spend up to £6m. on luxury developments at two famous Scottish hotels in a venture with British Transport Hotels.

Most of the money (£3m.) will be spent at the Gleneagles Hotel in Perthshire. A leisure centre, an 18-hole golf course, a conference centre and a village will be added to the existing building, which was opened in 1928.

At the Turnberry Hotel on the Scottish West coast 36 multi-ownership holiday homes will be built.

Mr. Brian Blackwell, managing director of Bovis Homes Scotland, said yesterday in Glasgow: "Gleneagles is a superb hotel. The conference centre and village have been much more than hotels for over 50 years. But it is a building, which was opened in 1928, that the traditional qualities of both are preserved."

Luxury detached apartments will be built at the Gleneagles complex for sale to governments and companies as well as to individuals. The village will include about 100 cottages and country houses and about 60 apartments. The first phase will be available for occupation in September at 225,500 to 340,000.

The new Glen Devon Golf course should open in 1979. Bovis is putting up the initial capital and British Transport Hotels, which owns the Gleneagles Hotel, is providing the land and facilities. As the projects come on stream revenue will be divided between the two partners and British Transport Hotels will plough its income back into the leisure complex.

Thomas Cook Bankers Thomas Cook Travellers Cheques The accepted name for money. Worldwide.

Advertisement for Bovis Hotels Scotland, featuring text about the expansion of Gleneagles Hotel and Turnberry Hotel, and a small graphic of a building.

PARLIAMENT and POLITICS

LABOUR NEWS

An Independence Day farce

BY PHILIP RAWSTORNE

"A first-class comedy act," Mr. Bob Mellish commented on the Independence Day celebrations in the Commons yesterday of the Scottish and Welsh Nationalists.

Striking their blow for freedom by trying to cut the Prime Minister's salary, the Nationalists merely succeeded in reducing their own credibility.

It was a remarkable farce, bordering on slapstick. Mr. Donald Stewart, the Scottish Nationalist leader, opened on a revolutionary note — and continued in ever-diminishing circles.

Scotland had been neglected, he claimed, without offering much evidence that a Nationalist Government would have the wit to repair the dilapidation.

Recent elections had shown the loss of confidence in the Government. "The Government are hiding their heads in the sand. That is why their behinds are being kicked so frequently and so heartily."

Mr. Gwynfor Evans, the Welsh Nationalist leader, complained similarly, though in a more literary style, about the condition of the Welsh nation. Then he turned on his Tory allies, admitting that the Nationalists' only hope of devolution lay with a Labour Government.

Mr. Evans attacked the Tories for their "chauvinist ethos of post-British imperialism." All their history pointed to opposition to power for the people, he declared.

But the Nationalists and the Tories would be voting together against the Government, someone pointed out. Mr. Evans was not confused. A Tory Government would provide the biggest boost for nationalism by uniting the radicals of Wales as never before, he said.

Mr. Russell Johnston suggested gently that the Liberal way of co-operating with the Government to establish a measure of self-government might be better than the Nationalist co-operation with the Tories to prevent it.

Mr. Evans looked for a moment as if he might agree — but withdrew to stand stoutly for independence. Only if the Government introduced an early guillotine for devolution would it encourage new trust, he said.

Mr. Bruce Millan, Secretary for Scotland, reaffirmed the Government's determination to get its devolution proposals through Parliament — though Mr. Michael Foot left shortly after the opening of the debate, apparently convinced that it was doing nothing to help his search for support among sceptical English Nationalists.

The Nationalists' claims of neglect were absurd, said Mr. Millan. Scotland, and Wales, according to him, were in no worse a condition than the rest of the country.

That was where Mr. Teddy Taylor and the Tories came in. One of the most vigorous opponents of devolution in the Tory party, Mr. Taylor's new alliance was based more on opportunism than nationalism.

Nationalists' censure bid comes under fierce counter-attack

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE SCOTTISH National Party and the Welsh Plaid Cymru, the Welsh nationalist forces in the Commons in an attempt to pass a censure motion against the Government demanding that the salary of Mr. James Callaghan, Prime Minister, should be cut by half.

But even though the Conservatives intended to vote with the Nationalists, the Government treated the combined attack with scarcely concealed contempt, knowing that it could rely on the support of the Liberals in the division lobby.

Mr. Bruce Millan, Scottish Secretary, brushed aside the speech of Mr. Donald Stewart, leader of the SNP, as "a tired recital of the normal stuff we get, only slightly less distilled."

He dismissed the Nationalists of both parties as "that motley collection of opportunists."

Mr. Bob Mellish (Lab., Bermondsey), the former Labour Chief Whip, was even more outspoken. He described Mr. Stewart's speech as "a first-class comedy act."

According to Mr. Mellish, it was a pity that the proceedings of the House were not being televised so that viewers could have seen Mr. Stewart's performance and that of Mr. Gwynfor Evans, the Plaid Cymru leader.

Mr. Mellish maintained that he had never heard such rubbish in all his political career, and that in view of the standard of the speeches from the Nationalist leaders, it was difficult to take the censure motion seriously.

In the opening attack, Mr. Stewart concentrated on what he

called the Government's failure to maintain in Scotland levels of social services, industrial assistance and infrastructure, education, and economic activity, comparable to that in England.

Mr. Evans, on the other hand, emphasised the extreme scepticism of his party concerning the Government's real intentions over devolution. He suspected that Mr. Callaghan was merely going through the motions of introducing a new Bill next session, with the real intention of putting the matter off until he could go to the country in a General Election.

But much to the delight of Labour backbenchers, Mr. Evans also concentrated much of his fire on the Tories, accusing them of being the main enemies of Nationalist aspirations and the chief "opponents" of Government centralisation on Whitehall.

Oddly enough, the Tory support for the Nationalist motion was led by Mr. Edward Taylor, shadow Scottish Secretary, who is the leading Conservative opponent of devolution.

He contented himself with a blistering attack on the Government's failure to control inflation and to bring down unemployment. At the same time, he poked fun at the Nationalists, accusing Mr. Evans of having delivered the same speech that he had been making unchanged for the past 30 years.

Mr. Taylor accused the Government of failing to take the debate seriously and declared: "The issues won't be beaten by

pick an election date of his own choosing."

If the Labour Party was then returned with a reasonable majority, the policies of the Lib-Lab alliance would be thrown aside and there would be another five years of "red blooded socialism."

Speaking from the crowded Nationalist benches, Mr. Stewart recalled that it was July 4, American Independence Day.

Despite the opposition of Lord North, George III and others, the American colonists had achieved their independence as the spiritual heirs of Lord North in the House, he said.

Claiming that Scotland had received a poor deal from successive Governments, he said that the Prime Minister was basing his optimism for the future on North Sea oil.

"It will not go unnoticed that these enormous resources are in the Scottish sector of the North Sea. At the same time, the Government tells us that the funds do not exist to deal with deprivation," he added.

Mr. Ian MacCormick (SNP Argyll) said that both the Tories and the Government had gone back on what they had said about giving Scotland and Wales their own legislative assemblies. Both parties had been "tarred with duplicity."

The SNP had been prepared to cooperate over the Scotland and Wales Bill not because they saw it as an end in itself but as part and parcel of a dynamic process that would lead to independence.

Why so many Scots are in London...

MR. BOB MELLISH, former Government Chief Whip, said that if the censure motion against the Government's election was held, and a Tory Government was returned, the Nationalists would be "further away from devolution than they had ever been in their lives."

Mr. Mellish said there were more Scots and Welshmen in London than there were in Scotland or Wales. And the reason they had left to come to London was because of the policies of "lousy stinking Tory Governments," he declared to loud Labour support.

Pointing at the Opposition front bench, he declared: "The patriotism of that shouter is incredible. They do not want an economic situation to improve. So much are they concerned with power, that patriotism means nothing."

Tories bitter over failure to resolve JET siting

BY IVOR OWEN, PARLIAMENTARY STAFF

A DEFIANT Mr. Anthony Wedgwood Benn hit back strongly at Tory MPs in the Commons yesterday when he attacked his performance during his six-month period of office as president of the Council of Energy Ministers.

The Energy Secretary was accused by Mr. Trevor Skeet (Con. Bedford) of playing "I'm all right, Jack" role, which had resulted in Britain's interests getting nowhere.

Mr. Skeet put the failure to secure agreement on the siting of the JET nuclear fusion project at Culham, near Oxford, and the lack of success in securing an increase in coal exports to Europe as the main items in a catalogue of failure.

In equally scathing tones, Mr. Tom King, shadow Energy Secretary, pronounced that Mr. Benn had achieved the success that could be expected from

Minister to join talks on hospital staff pay

By Pauline Clark, Labour Staff

A LAST DITCH effort to resolve the long-standing London hospital staffs' back pay dispute was made in the balance yesterday after union leaders and management clashed over the terms of reference for arbitration.

Discussions on the possibility of arbitration are scheduled to take place late to-day with Mr. David Ennals, Health and Social Services Secretary.

But according to the National Union of Public Employees, the union involved, a row has now flared up over whether the proposed arbitrator should be looking exclusively at the overtime payment rate in dispute or at wider issues including the formula for working out the number of hours involved.

The union warned that any breakdown in the preliminary talks could lead to a spread of industrial action by hospital workers.

More than six hospitals in the East of London, including London and Mile End hospitals have been subjected to nearly five weeks of lightning strikes and work-to-rule action by hospital ancillary workers because of a dispute about overtime pay dating back to 1964.

The 1,200 ancillary workers involved include porters, laundry workers, cleaners and other staff, have so far failed to persuade the district health authorities to link their overtime payments to inflation.

At to-day's meeting they are expected to pursue their demand for payment at current values on the grounds that at least six other health authorities in the country have already made payments on that basis.

A proposal for arbitration through the Advisory, Conciliation and Arbitration Service was first mooted some two weeks ago but was rejected by union negotiators who argued that a solution to the back-pay issue was up to the discretion of the local health authorities.

Since that time, however, the Government's Health and Social Services Department has forced the ancillary workers demands to be met because it would infringe pay policy.

Ancillary workers in other hospitals in the area, including the St. Bartholomew's teaching hospital, have added their support to the union claim by operating sporadic overtime bans for more than a fortnight.

Mr. David Kenny, hospitals administrator for the London group, said yesterday that the affected hospitals had managed to operate on a 70 per cent. occupancy rate. This was lower than normal for the district but compared well with other hospital areas in the country.

Tories welcomed Amin-Hart

A ROW blew up in the Commons yesterday when Mrs. Judith Hart, Minister for Overseas Development, accused Conservative MPs of welcoming the rise to power in Uganda of President Amin.

At the time President Amin succeeded President Obote, there was considerable welcome from Conservative members, although they learnt better later she declared.

Mr. Peter Tapsell, for the

Opposition, leapt angrily to his feet and told the House he "totally rejected" what Mrs. Hart had said.

Mr. Neil Kinnock (Lab., Bedford) said there was clear evidence that the previous Government had received President Amin's rule with ecstasy "in spite of his record of being a murderer throughout his military career."

Mr. Tapsell said he had visited President Amin shortly after he came back, he told the then Foreign Secretary that President Amin was "an exceedingly dangerous man who would cause nothing but tragedy for Uganda."

Mrs. Hart made an apology to Mr. Tapsell. It was clear that his was one of the wise voices which counselled against the then current opinion of the Conservative Government, she said.

Written Answers

EMPLOYMENT

Mr. Robert Adley (Con. Christchurch and Lynton), is the Secretary of State for Employment.

Manpower Services Commission stimulate recruitment above employers' normal intakes 200 of apprentices is not known in the current training year there are 2,231 craft trainees registered with the Hotel and Catering Industry Training Board and that the total numbers of candidates for City and Guilds hotel and catering craft examinations during the last year rose to around 23,000. In addition, of those seeking to enter it,

Pressure by union made ACAS unfair, says QC

THE OPENING salvo in the legal battle between Grunwick and the Advisory, Conciliation and Arbitration Service were fired yesterday as the hearing under Lord Widgery, Lord Chief Justice, began in the High Court.

The hearing, which could stretch into next week, involves a claim by the company for an order that an ACAS recommendation that the rights should be accepted for the Professional, Executive, Clerical and Computer Staffs is invalid.

Mr. George Ward, managing director of Grunwick Processing Laboratories, was escorted into court by police when he arrived for the hearing.

Pressure on ACAS had resulted in unfairness to Grunwick, and the pressure had come from the union, APEX, claimed Mr. Mervin Heald, Q.C., opening the case for the company.

"He said he was speaking 'in legal terms, and not about personalities,' and there had been 'pressure by letter, meetings and telephone.'"

A result ACAS was influenced in its treatment of the case to the detriment of the company.

"Unions may wish to bring pressure on ACAS. So might a company. But such pressure must be carefully resisted. On the evidence in this case, I regret to say it was not sufficiently resisted," said Mr. Heald.

Mr. Ward sat at the front of the court with Mr. John Gorse, the Conservative MP who, with the National Association for Freedom, has been opposing the company in the dispute. Mr. Roy Grantham, general secretary of APEX, sat on the other side of the court.

THE GRUNWICK HEARING

He submitted that the ACAS ballot in the Grunwick case did not comply with the law, because it did not include those who remained at work. If it was not a "ballot" under the Act, then ACAS had so fundamentally misdirected itself that its report could not be binding upon Grunwick, he argued.

ACAS had no power to recommend a closed shop; it could only recommend that a union should be recognised.

After the ACAS report was issued, Grunwick wrote to APEX asking if the union claimed to be agreed with Lord Widgery that ACAS was entitled under the Act to make such inquiries as thought fit. "That is a discretion," said the judge.

The hearing continues to-

union once it has a recommendation from ACAS, to go ahead and claim to represent all workers."

ACAS had a positive obligation under the Act to canvass opinions of the "workers whom the issue relates." The phrase, said Mr. Heald, means workers whose contracts of employment were going to be affected. That could only be people at present working for company.

It did not include those people who had ceased to work, and did not matter how it had ceased work for the company.

But, he said, ACAS claim that "workers to whom the issue relates" included workers missed for going on strike.

The work of ACAS impinge not only on employers, but on employees who were members of a union. Its function was delicate.

Unions may wish to bring pressure on ACAS, so might a company, but such pressure must be carefully resisted. On the evidence in this case, I regret to say it was not sufficiently resisted," said Mr. Heald.

ACAS's standards had to be above suspicion because advice affected peoples' rights. It had a duty to act fairly; both employers and employees. However, there was such a case that it resulted, ACAS not behaving fairly towards the company.

Mr. John Hampden Inskip, for APEX, suggested to Lord Widgery that it might be held to Lord Justice Scarman if limits of the High Court hearing were indicated before the court of inquiry sat.

Lord Widgery said the great service that could be performed by Lord Justice Scarman would be to get on with the court case quickly as possible.

After reading the ACAS report, Mr. Heald said that the court not being asked to conduct inquiry all over again. "All are seeking to do is to show there are grounds upon which court could say that the report does not bind the company."

He agreed with Lord Widgery that ACAS was entitled under the Act to make such inquiries as thought fit. "That is a discretion," said the judge.

The hearing continues to-

Court of inquiry

Mr. Heald referred to the court of inquiry into the Grunwick dispute, which is due to start its investigations to-day under the chairmanship of Lord Justice Scarman.

He reminded Lord Widgery that the Scarman inquiry would not deal with matters before the High Court, so that there would be no clash of jurisdictions. Any order binding on any of the parties would have to be made by the High Court.

Grunwick's action was one of the normal bounds of a court case, said Mr. Heald. As a result, the subject of contempt of court

Ballot

Dealing with the legislation under which ACAS was set up, Lord Heald said he would be calling expert evidence to help Lord Widgery decide what was meant by the word "ballot" when it was used to describe the procedure ACAS had to follow in deciding a claim for union recognition.

He submitted that the ACAS ballot in the Grunwick case did not comply with the law, because it did not include those who remained at work. If it was not a "ballot" under the Act, then ACAS had so fundamentally misdirected itself that its report could not be binding upon Grunwick, he argued.

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The hearing continues to-

Drax: Benn indicates 'no tender' precedent

BY IVOR OWEN, PARLIAMENTARY STAFF

A STRONG indication that the contract for the Drax B coal-fired power station, estimated to cost £90 million, will be put out to competitive tender was given by Mr. Anthony Wedgwood Benn, Energy Secretary, in the Commons yesterday.

He recalled that when, in similar circumstances, the order for the Ince B power station was placed during the period of office of the Conservative Government, competitive tenders were not sought.

"That is a very important precedent which must be uppermost in our minds," declared Mr. Benn, who was strongly criticised from both sides of the House for still being unable to announce a firm decision on the ordering of Drax B.

Conservative MPs saw a sharp contrast in his attitude to that adopted by Mr. Alex Eadie, Under-Secretary of State, when he told the House towards the end of May: "My understanding is that these matters are put out to competitive tender."

Reminding Mr. Benn of that occasion, Mr. Hamish Gray, Conservative spokesman, claimed that Mr. Eadie had given a "categorical assurance" that there would be competitive tendering for Drax B.

Mr. Benn retorted: "The record does not show that."

Mr. Mike Thomas (Lab., Newcastle E.), who has been leading the Parliamentary campaign to get the order for Drax B placed with C. A. Parsons, protested

Ministers accused of complacency

SIR GEOFFREY HOWE, shadow Chancellor of the Exchequer, yesterday accused Government Ministers of dangerous complacency over developments in Britain's economy.

He said that Mr. Joel Barnett, Chief Secretary to the Treasury, had recently declared that virtually every economic indicator was showing signs of improvement and other Ministers had given the impression that things were "coming right."

But the harsh facts were that unemployment, already a record, was still rising and that inflation was likely to be in double figures for the foreseeable future. The outlook for any help from the growth of world trade was "far from bright."

Sir Geoffrey said that only the balance of payments was improving and this was almost entirely due to North Sea oil.

He told the Northern Ireland Chamber of Commerce and Industry in Belfast: "The presence of North Sea oil is solely a gift of providence. And the fact that we are now able to exploit it, is solely due to the high risk taking endeavours of private enterprise."

Journalists plan closed shop mass-action day

TRADE UNIONISTS, including many of the Darlington papers, the spokesmen of the Darlington Journalists to join a day of mass action to stop the closed shop battle with North of England Newspapers, a National Union of Journalists spokesman at Darlington said yesterday.

Mass picketing is to be suspended for ten days as a gesture of faith to other print unions involved in peace talks with the Westminster Press, parent com-

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Talks on schools strike

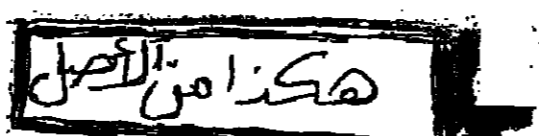
BY OUR LABOUR STAFF

THERE WAS a glimmer of hope yesterday that a way out of the teachers' strike which has hit 36 schools in Oxfordshire might be found.

Mrs. Shirley Williams, the Education Secretary, said after meeting officials of the National Union of Teachers that some form of "informal conciliation procedure" might be arranged, possibly under a ministerial or independent chairman.

The union says it is willing staff affected by the cuts.

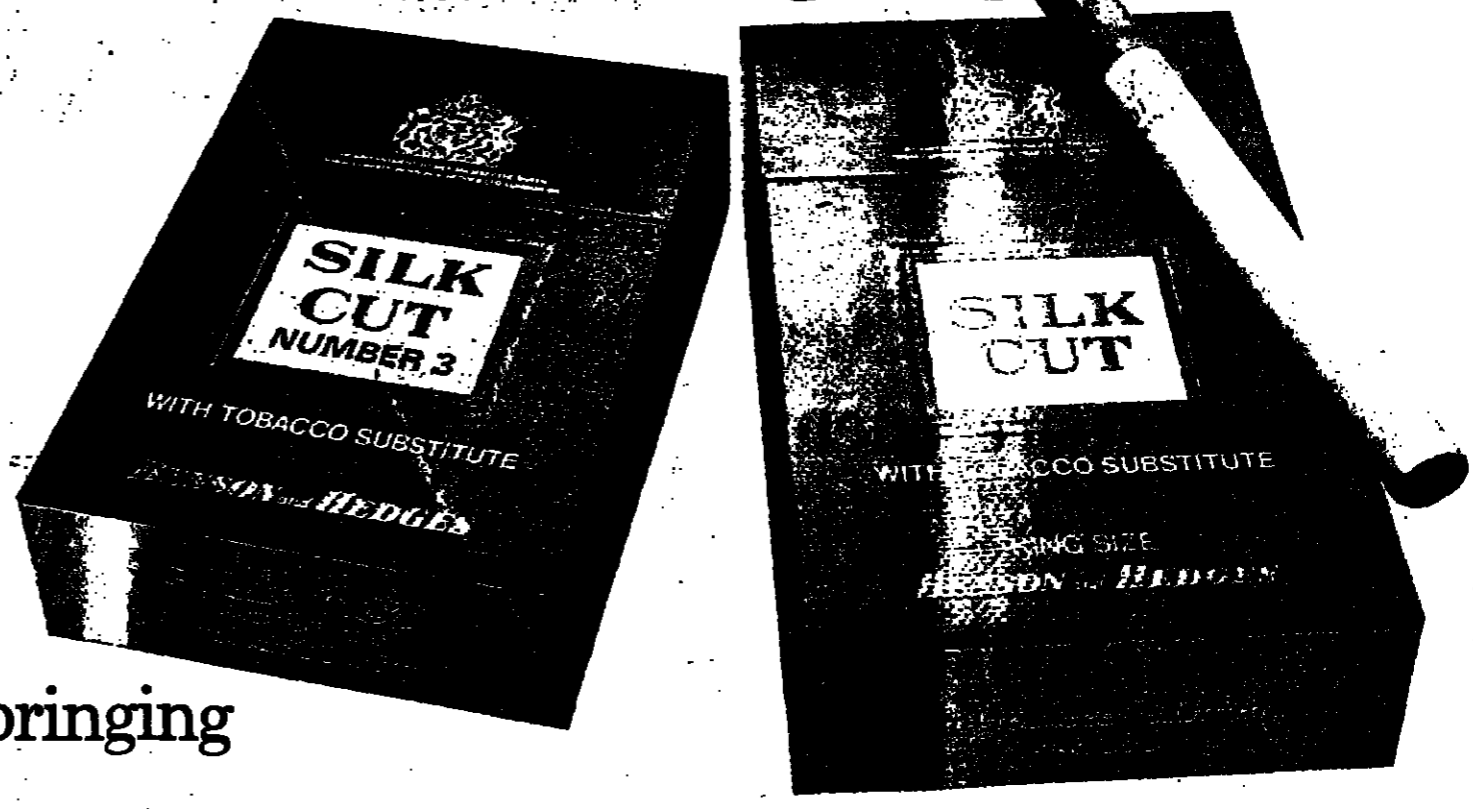
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For fourteen years, Silk Cut have led with lower tar cigarettes.

Now we're taking another step forward by bringing out two new cigarettes with tobacco substitute.



Over the years, we've built up something of a reputation for bringing new ideas to low tar smoking.

Our new cigarettes can only enhance it. They're a blend of three-quarters tobacco to one-quarter tobacco substitute.

As a result, they deliver a touch less tar than our conventional Silk Cut. And a touch more flavour.

They're on sale now, side by side with our existing range.

And you'll be able to distinguish them by the special all-blue and all-red packs above.

Will you like them? You won't know until you try.

But if the way our ideas have been received in the past is anything to go by, we'll be very surprised if you don't.

Silk Cut with tobacco substitute, 47p and 55p.

Recommended retail prices.

LOW TAR As defined by H.M. Government
EVERY PACKET CARRIES A GOVERNMENT HEALTH WARNING

July 5 1981
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Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

MATERIALS Lightweight metal given a hard coat

PROBLEMS associated with the poor surface friction qualities of titanium have been satisfactorily solved and the material, with a protective coating of hard chrome, will be used extensively by Hawker Siddeley Dynamics in components it is to supply for the European space venture due for launching in 1980.

Poeton (Gloucester Plating) solved problems of plating titanium with hard chrome, connected largely with the fact that, initially, addition of the chrome coating caused problems inside the material it was supposed to protect and impaired its strength in some applications. Working with a U.S. associate, Superior Plating Company, Poeton developed a method of application which does not cause embrittlement problems and the final coating has little or no effect on the fatigue properties of the metal.

Titanium in North Sea pipework

TITANIUM compression fittings have been supplied through the Astro Metallurgical Corporation for the titanium pipework on the new Shell/Esso Brent Field oil production platform being constructed at Ardyne Point, Scotland, by Sir Robert McAlpine and Sons, and Sea Tank of Paris.

Extreme weather conditions experienced in the North Sea

make welding such pipework on the platform impossible. Titanium compression fittings solved this problem and allowed for future system changes in the pipework with ease of maintenance.

Suitability of several alternative metals was thoroughly investigated before it was decided that titanium would provide greater overall efficiency through its anti-corrosion and thermal transfer characteristics and very low "fouling" factor. The natural gas being produced is the latter drastically reducing maintenance cleaning procedures. Further details from Astro Metallurgical at Cavalier House, 202 Hagley Road, Birmingham B16 3PP. 021-454 7073.

METALWORKING



1. Press. 2. Work table with formed parts. 3. Freezer for blanks.

BIGGEST of the high-pressure fluid cell presses so far ordered in the West is a 57,000-tonne unit just contracted for by ASEA for Lockheed Georgia Company and to be used in the production of large components to high tolerances for the large military transport planes for which Lockheed is famous, as well as for executive jet components.

Derived from the Quintus press technology ASEA has been pursuing for several decades, the fluid-cell press resembles a barrel lying on its side. At the end of the press there is a work table to hold the dies and the sheet metal blanks; these are rolled into the press en masse and forming takes 80 seconds. The upper half of the press houses a large flat fluid cell in the form of a diaphragm of a polyurethane compound. In a

Big squeeze makes aircraft parts

forming operation this is filled with the hydraulic medium—oil pumped to extremely high pressure.

This pressure causes the fluid cell to expand and force the dies against the blanks.

Because the pressure is so enormous and is applied progressively, the blanks are forced around the dies with the highest accuracy and the finished component needs no further processing, in most instances.

Only one forming member is

needed and the cell acts as a die or punch as required, so that tooling costs can be kept low. For small batch production this is invaluable.

A second press just ordered by a U.S. company is a 40,000-tonne unit providing a pressure of 700 bar (against the 1,000 bar of the first machine) for General Dynamics. It is to be used on the F-16 jet fighter ordered in large numbers by NATO countries.

Both machines will be used from Villiers House, 41 Strand, London.

COMPONENTS

Stops dust from sacks and silos

THREE UNITS for controlling dust emissions from powder handling systems have been introduced by Hivent, Wear Estate, Washington, Tyne and Wear (0632 466204).

Called Hi-Sac, one machine is intended primarily as a sack tipping booth for large process vats and mixing bins. Fitted at the charging point, it contains a fan which draws in air through the sack-tipping operation, preventing the escape of dust.

There is a choice of four fans with volumes of 500, 1,000, 2,000 or 3,000 cfm and four interchangeable filter sections with filtration areas of 80, 130, 220 or 330 square feet. The fan operates only when the charging door is open. The filter can be automatically vibrated clean when the door shuts.

The other two units, Hi-Silo and Hi-Pressure, are for fitting to storage silos, unpressurised and pressurised respectively. They filter the exhaust air displaced when powdered or granular products are conveyed pneumatically from bulk-delivery vehicles.

AGRICULTURE

Spreading it wide

FERTILISER CAN be spread to a width of 12 metres (39 feet 4 inches) with a trailed pneumatic distributor from Nodet Gougis, of Montreux, France.

The metering mechanism is ground wheel driven so that output is proportional to the forward speed. Drive to the metering rollers of each of the twin booms is controlled individually from the cab. Application rates vary from 65 litres/hectare (about 55 lbs./acre) up to 2,400 litres/hectare (about 2,040 lbs./acre).

A large capacity fan delivers the fertiliser along tubes 60 cms apart, which are spaced in a pattern which is stated to give an extremely accurate spreading pattern. Breakaway devices protect the booms from accidental damage.

More from Dr. J. Lambert, 220 Oyster Lane, Byfleet, Weybridge, Surrey (Byfleet 49315).

RESEARCH

Surface erosion precision test

NOVEL in a radioactivation measurement technique for the determination of wear or corrosion, or the depth of sputtering on a surface, is the fact that activation can be applied reliably to a very thin layer.

Devised by a team under the leadership of Dr. Tom Conlon at Harwell, it depends on the treat-

ment of an area—generally about 3 square millimetres—with a proton beam. Areas up to 5 square centimetres may be treated if required.

Depth of the activated layer is normally between 200 and 300 micrometres, but may be as shallow as 10 micrometres or as deep as 1,000 micrometres may be created.

It is possible to measure a very small surface loss since sensitivity with a 20 micrometre layer is about 1 per cent of the active materials. This means determining wear up to 0.5 micrometres. Wear or corrosion inside equipment may be measured without dismantling and the method may be applied to open situations where it is not possible to collect wear debris.

Total activity is very low—less than that of a 200-watt light bulb. The development should provide a means of measuring radioactive substances in applications for most applications.

CAV has used the technique to determine fast injection rotor wear on components intended for diesel engines. It has also been used in order to assess the anti-wear properties of lubricants.

Further details of the process and its potential uses from Dr. Conlon, Building 477, Harwell, Oxfordshire OX11 0RA. 0235 5141.

CONFERENCES

Reducing drag in fluids

IN ANY system or process where fluid is pumped over some distance drag-reducing agents can improve performance.

To show how the problem of reducing drag is being tackled and discuss what future developments are necessary, the British Hydromechanics Research Association is organising the second international conference on drag reduction. It will be held from August 31 to September 2 at St. John's College, Cambridge.

Speakers from nine countries will present 22 papers, blending practical experience with theory. Among the subjects discussed will be the use of polymer additives, the effect of their degradation, and the advantages obtained.

Other subjects to be covered include scale-up problems; suspensions and soap solutions; turbulence structure and mass transfer; surface effects; and two-phase flow.

Details from BHR, Cranfield, Bedford MK43 0AJ (0234 750422).

COMMUNICATIONS

Light fibre is easy to make

THE IMPRESSION that must, by now, exist in the minds of many that to set up in production of communications quality optical fibre is a multi-million pound investment is not correct.

A complete set of the kit, for example, for a 100m fibre, could well be bought.

According to Hercules of Byfleet, Surrey, this is not the case. By using glass pre-forms made at the parent company at Hazam near Frankfurt, it is possible to set up a production unit for a sum not likely to exceed £100,000. But the company concedes that to proceed to the manufacture of a complete communications system the bill is a good deal higher.

Hercules offers a fluorine-doped silica pre-form 10 mm in diameter and 500 mm long from which, using conventional electrical furnaces or oxy-hydrogen

burners, a continuous 10 km length can be produced in either graded or stepped refractive index cross section.

Likely customers will be companies interested in setting up range systems for the transmission of speech, data or video signals within private systems; the longer range end of the market already having been potentially catered for by those companies such as STC, BICC and TCI who are already operating closely in conjunction with the Post Office.

Fibres drawn from the Hercules pre-forms have attenuation losses of less than 6 dB/km at 0.8 to 0.9 micron wavelength with numerical apertures greater than 0.18 and 0.2 for graded and step index types respectively.

More from Dr. J. Lambert, 220 Oyster Lane, Byfleet, Weybridge, Surrey (Byfleet 49315).

Does more than reply

NOT LONG ago the telephone answering machine was a bulky, difficult-to-use piece of office equipment which did little more than just play a pre-recorded answer to the caller, and invite him to record his message.

Today's machines are taking on a quite different flavour. The latest unit from Ansafone for example carries out quite complicated actions automatically, can take dictation, transcribe, and be operated remotely in a number of ways. It is also a loudspeaking telephone.

Using a range of Philips pattern standard cassettes for message and announcement recording, it is operated by a row of touch pads with integral indicator lights.

When the red "message" lamp shines, to hear what the caller has said it is only necessary to touch the rewind pad; the machine will then rewind the tape, play the message over the built-in speaker and put itself back on line ready for the next call.

Alternatively any messages on the tape can be heard from a remote phone by dialling the number to which the machine is connected and then speaking the word "go" at pre-determined intervals between tone "pips" that will be heard.

The points at which to say "go" are determined by switches at the back of the machine so that only those knowing the current code can interrogate the machine for messages. Alternatively, a live phone conversation can be conducted via the machine, and both sides of it recorded. Or, at any moment callers can be passed over to the machine to leave lists of components, prices, addresses, etc. If desired, previously recorded messages can be played down the line to the caller.

Employing an optional microphone, headset and foot control, the model 800 becomes a fully fledged dictation machine.

Recorded messages are protected; new ones can only be recorded on clean tape, which the machine will find and nothing can be erased without positive action being taken to do so. The machine is only about 10 per cent dearer to rent than the company's existing top model at £4.82 a week over a seven year contract. Ansafone is at 19, Upper Brook Street, London W1Y 2HS (01-893 9232).

INSTRUMENTS

Sees tablet structure

OFFERED by Newman-Howells Associates is an instrument that will determine the internal strength of a pharmaceutical tablet or similar item by measuring the cutting load while the tablet is being drilled.

Up to now determination of internal strength has been difficult, resulting for example in the peeling of the external layers of the tablet.

The TH2 instrument a charted histogram or profile of the tablet can be recorded which will give useful data on the layering (sugar or film coatings for example). In operation, a load cell arrangement monitors the progress of a specially designed drill tip, sensing any change in the structure. More from Maple House, Chiltonton, Hampshire SO20 6BQ (096273 3583).

Snam S.p.A.

Milan—Italy
ANNUAL REPORT 1976

SNAM is the Company within the ENI Group which transports and distributes nationally produced and imported natural gas in Italy. The following is an extract of the Annual Report of 27th April 1977.

Natural gas market

In 1976 almost all industrialised countries, particularly the U.S.A., registered an upward trend, already noted by the end of 1975, in the production of natural gas as well as an increase in total energy consumption (+4.5 per cent in respect of the previous year). The natural gas market experienced during 1976 a steady demand, while the world consumption of natural gas reached 1400 billion cubic metres.

There was, however, a slight decline in the consumption of natural gas in the USA, while considerable increases were registered in Japan (12%), Europe (10%) and the Socialist Countries (8%).

In 1976 the EEC Countries consumed 192 billion cubic metres of natural gas, and national gas production reached 177 billion cubic metres of which over 94 billion was produced by Holland alone.

For 1988 the EEC Countries aim at increasing gas penetration to reach some figure between 18 and 23 per cent of the total energy consumption. To achieve this goal, the EEC Countries will have to increase considerably the quantity of imported gas.

In Italy in 1976 the total energy consumption amounted to about the equivalent of 136 million tons of oil, with an increase of 2.5% in respect of 1975.

Natural gas has contributed 15.7% to cover the national energy needs, while 69.2% was covered by oil, 7.4% by solid fuels, 7.3% by hydro-electric energy, 9.6% by energy of nuclear origin.

The upward trend in demand for natural gas registered in recent years, continued during 1976 and the total consumption amounted to 26.6 billion cubic metres (of which 26.1 billion was distributed by SNAM) with a 20% increase in respect of 1975.

SNAM's activity in 1976

The availability of natural gas rose considerably in 1976, thanks chiefly to the increase of imported gas which reached 11.8 billion cubic metres equal to 44.8% of total-market availability (26.6 billion cubic metres).

The supplier countries were: Holland with 5.59 billion cubic metres, U.S.S.R. with 3.62 and Libya with 2.59 cubic metres.

The natural gas sales increased in all the consumption sectors and generally the demand for gas exceeded the Company's availability of gas.

Owing to difficulties in reaching an agreement with Tunisia concerning crossing of their territory, the project for importing Algerian natural gas by pipeline has been replaced by another contract. According to this contract between the companies SNAM and Sonatrach of Algeria, 8.5 billion cubic metres of liquid natural gas will be imported annually by Italy over a 20 year period.

The L.N.G. will be transported by tankers and unloaded at stocking and re-gasification centres, the construction of which has been already planned.

By the end of 1976 the Italian gas pipelines network operated by SNAM reached a total length of 13,300 kilometres.

As regards the transportation section, the SNAM fleet was expanded in 1976 by three new tankers of 254,600 tpi each and one 138,900 tpi tanker being put into service.

The total gross load capacity of the Company's fleet amounted to 2,263,398 tons by the end of 1976.

42.8 million tons of crude and oil products were transported by both the Company's fleet and other ships in 1976, an increase of 11.5% in respect of the previous year.

Transportation of oil products by means of pipelines was rather restrained. The total quantity of crude and oil products transported was about 23 million tons, a decline of 2.5% in respect of 1975. The activity of associated companies (international transport of natural gas and oil products, city distribution) was carried on regularly both in Italy and abroad.

SNAM has also continued in the automation of pipe transport systems and the equipment of its ships with the most advanced control systems. As at 31.12.1976 SNAM personnel in Italy and abroad amounted to 8500 employees. The decline in personnel in respect of 1975 is due to the fact that a number of activities were passed to other companies.

By the end of 1976 the value of plant and equipment including investments amounted to Lit. 1,455,084 billion.

The Company's total turnover was Lit. 1,200.2 billion with an increase of 62% in respect of the previous year. After amortisation of Lit. 192.4 billion, the financial year closed with a profit of 2.6 billion Lire.

Prospects and programmes

The Company will continue in its efforts to acquire new sources of supply abroad in 1977. The present natural gas penetration level of 15.7% should be further extended, according to plans, toward the first half of the eighties. Works for the strengthening of the national gas network will be continued, while in the framework of the programme for importation of gas from Algeria, work on the projects for infrastructures such as reception, stocking and re-gasification centres which according to plans should be put into operation in 1981-82, will be set in motion.

In connection with this initiative, the network in central-southern Italy will be extended, by new transportation roads and the Sicilian distribution network will be connected to that of the mainland. In addition, the pipelines for gas importation presently in operation will be further strengthened.

During 1977 a 254,000 tpi motor tanker (the last of the series of twin ships commissioned in 1973 in the framework of the programme for the extension and updating of SNAM's fleet) will be delivered to SNAM. In connection with the importation of L.N.G. from Algeria the construction of a 128,000 mc ship for L.N.G. transportation has been planned.

PRINCIPAL ECONOMIC DATA ABOUT THE COMPANY

	1974	1975	1976
		In million Lire	
Capital	200,000	200,000	200,000
Turnover	457,590	739,838	1,200,184
Plant and Equipment	752,990	1,130,310	1,394,751
Sinking Fund	367,435	534,013	715,501
Amortisation for year	57,293	74,019	102,374
Plant and Equipment in hand	113,710	83,578	70,333
Cost of work	59,105	75,989	91,521
Employees (units)	5,947	6,159	5,500
Extent of pipeline network (km)	11,911	12,634	13,300
Gas sold (million cubic metres)	18,663	21,445	26,104
Crude oil and products carried by SNAM pipelines and for Third Parties (thousand/tons)	23,576	23,469	22,982
Crude oil and products carried by SNAM and chartered ships (thousand/tons)	46,183	38,152	42,787

Thorn Ericsson know communications



age, and they can be raised a lowered hydraulically from tractor cab to clear field obstructions.

Two models are available, with capacities of 4 or 6 tons, with weight distributed on trailer wheels and the rear tractor. A scanner monitor fertilizer levels in the hopper. U.K. agent is Colchester, Hythe Hill, Colchester Essex. (0206 79451).

COMPUTING

Monitor for remote work

AFTER evaluation of Soft AG's new remote monitor, "Com-plate", Ad will market and support the product in the U.K.

Software AG of North America which also market the Ad data base management system acquired Com-plate in July this year. Com-plate is not a product. The first version, developed by a user installa about ten years ago. From 1973 the product was revised to take full advantage of vi storage, and also to modifi the system in order to improve maintenance and development.

The original Com-plate development team has joined Software. Some members of this team engaged in development work in the U.S. and others have transferred to Darmstadt in Germany to provide a support centre in Europe. Adabas training its own staff to provide local support in the U.K.

Six areas covered include entry with its attendant message switching and transaction processing; program development testing; maintenance of system software; operation; interface to on-line working which is stated to give an extremely accurate spreading pattern. Breakaway devices protect the booms from accidental damage.

More from Adabas at Burton Road, Derby DE5 1EJ the booms from accidental damage. 0332 362882.

Remember
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The compact fair

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The Management Page

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EDITED BY CHRISTOPHER LORENZ

The future of many advanced engineering projects is threatened by soaring costs. David Fishlock examines new U.S. proposals for solving the problem with teamwork

Split the risk of daring design



Richard A. McCormack, President of RAMCO

THREE years ago a top executive from Combustion Engineering travelled 3,000 miles across the U.S. to join General Atomic, the joint venture of Gulf Oil and Dutch Shell in San Diego, the new chief executive of General Atomic's power systems division, the first task he set himself was to go through the terms of contracts it had won for big nuclear reactors of a type.

Richard A. McCormack was baffled at what he found. In the parent companies of his had news one wanted to shut down the company away. The other, although appalled, had the prospect that it had bought a half for \$200m, only six months before, to a blaze of publicity surrounding its first systems?

No company, McCormack believes, has made a profit out of commercial nuclear reactor sales yet. The cumulative losses of the five U.S. nuclear reactor vendors may exceed \$3bn. With the HTGR the negative cash flow that would need to be sustained was of a magnitude that made even two oil majors blanche. Losses on this scale implied that a company was gambling its future on a single piece of technology—much as Rolls-Royce had gambled its future on the RB211 aero-engine.

McCormack proposed that the U.S. Government should fund a study of the problems of commercialising the HTGR. The idea would be to see if the underlying problems could be isolated and a new mechanism found for spreading the cost and the risk. If this could be done, the lessons might have a much broader application within the energy industries.

The U.S. Energy Research Administration's Development Administration really was a pioneer offering McCormack's new company, RAMCO, \$2.2m to make such a study. RAMCO's draft final report has just been submitted. What has emerged is a proposal for a new tripartite partnership between customer, contractor and government of a kind non-existent in kind at present.

age for the HTGR to survive, chiefly because of its attractions in uranium conservation and in the control of nuclear proliferation.

To question four there is as yet no convincing answer. The U.S. utilities are also studying the matter independently. But the consensus so far is that the way to proceed is to accept the experience of three experimental HTGRs—in Britain, West Germany and the U.S. itself—together with the 330 MW demonstration power plant at Fort St. Vrain near Denver, as a convincing joint demonstration that the technology works. (The weak point is that Fort St. Vrain, nearly nine years under construction, has still not exceeded 40 per cent of the output it was designed to achieve.)

The RAMCO report thus concludes that the next step—own Fort St. Vrain has performed satisfactorily at full-power—should be a commercial project involving not one but several full-scale HTGRs.

Question five is really the kernel of the problem. There is no way at present in the U.S. of launching a multi-plant project unless a utility chooses to order its plants in quantity.

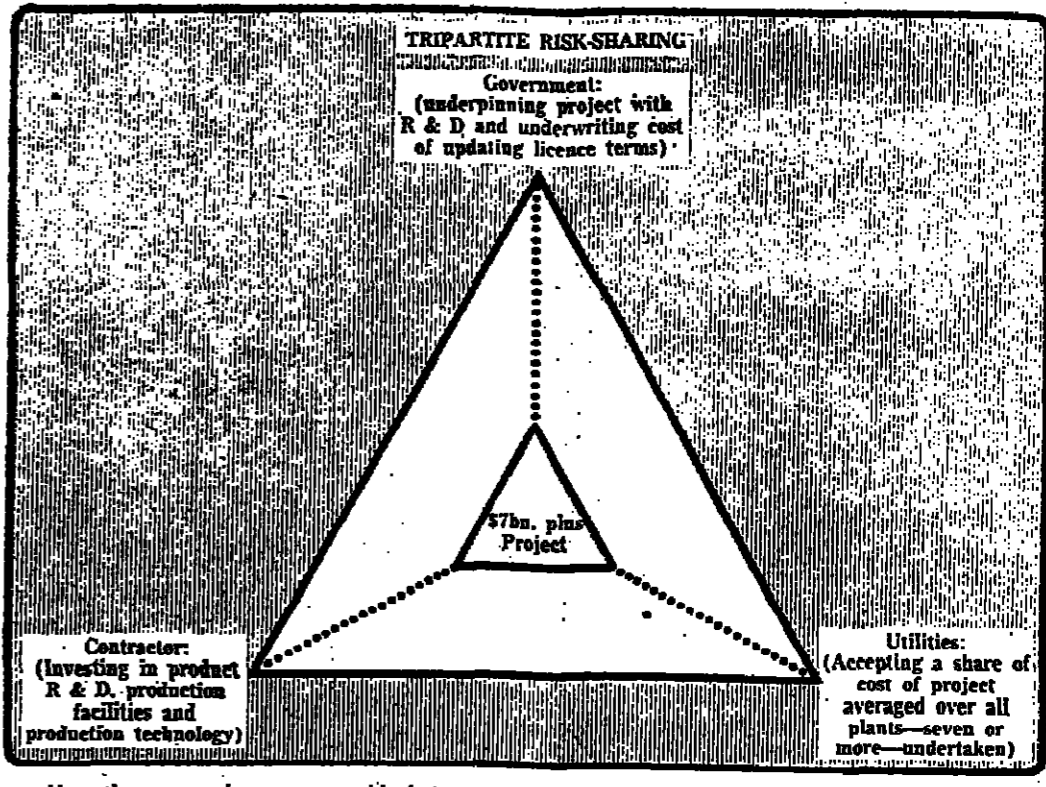
So great are the risks—even risks from delays in completing plants to the required performance—that no utility is likely to place such an order for unproven technology. In Britain between 1965-70, two state-owned utilities, the Central Electricity Generating Board and the South of Scotland Electricity Board, placed orders for five gas-cooled nuclear stations of a novel type, at a cost of approximately £500m. The pre-estimate, with three stations still to reach power, is £1,120m.

This loss will be carried by the utilities. But in the U.S. the financial risk is carried mostly by the reactor vendor. Until now the U.S. utility has seen itself as a low-risk business. It negotiates what is effectively a fixed-price contract for the nuclear system with penalty clauses on non-performance.

Shortfall

What RAMCO's study proposes is that the utility in its own long-term interest should enter into a tripartite risk-sharing venture with the other two major parties to energy plant contracts, namely the vendor and the government. The government's presence would be essential not so much as a source of cash but because its own involvement in energy production, for political and strategic reasons, is increasing.

RAMCO envisages that several utilities might enter into a project to launch the HTGR, each accepting a share of the costs averaged over all plants in the project. Any shortfall in a plant's performance would then



How the proposed new partnership between customer, contractor and government would work.

be spread among all the sponsors. For their part the vendors would make the investment required in production facilities commensurate with the number of plants in the project—probably a minimum of seven. They would guarantee delivery and manufacturing costs.

The government's role would be more diffuse. It would include a readiness to support and finance, in the national nuclear laboratories, the technology underpinning the project. It would also underwrite the terms of licensing and the risks of "backfitting"—modifications once the plant has been constructed intended to adapt to changes in the terms of licensing.

Assuming a nominal \$1bn. per plant, what we are talking about is a project costing \$7bn. or more. How does RAMCO propose to launch such a project on a tripartite basis among prospective partners which tend to be mutually antagonistic? It sees, first and foremost, a need to induce all three partners to inch their way towards one another. Its report proposes a new mechanism for doing just this, in order to persuade two of the three partners to increase their readiness to absorb risk.

The irony of nuclear risk-taking in the U.S. at present is that the high-risk reactor portion of the plant is negotiated on a fixed-price basis, whereas the comparatively low-risk balance-of-plant portion is negotiated essentially on a cost-plus basis. The RAMCO idea is to avoid false cost economies impinging upon the very portions of the project whose costs could escalate most damagingly if neglected.

Richard McCormack claims that this study discloses a serious interest on the part of two of the three prospective participants in launching an HTGR project. The RAMCO report, he is hoping, will also persuade the U.S. Government to participate—and to explore the new mechanism as one that might be applicable to other high-technology projects which have outgrown the resources of individual companies.

Isolated

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INDUSTRY AND PARLIAMENT TRUST

Not a lobby—just an offer of fellowship



"HOPELESSLY optimistic" is how most businessmen would describe the assertion that 15 per cent of MPs have a "detailed, practical working knowledge" of industry. Yet the claim was made at the weekend by one of those most closely involved in launching a new scheme to promote such expertise and knowledge.

Whatever one's view of a statistic which is at best subjective, there will be much less disagreement with the same executive's remark that his company's dealings with MPs showed they had an almost complete lack of sympathy and understanding for industry.

Serious concern about this state of affairs has prompted 11 of the country's leading companies to set up a scheme which will give fellowships to 25 parliamentarians at a time.

Speaking at the launching of the scheme, Lord Diamond, chairman of the trustees, emphasised that it was not intended to become a lobbying organisation. As chairman of a trustee board composed of Lords from the three main parties, Lord Diamond also underlined the non-party nature of the affair.

The scheme is intended to operate as follows, starting in the autumn. The trustees will select 22 people from what they will be a sizeable list of applicants, assigning two— from different parties — to each of the 11 companies. Only when more companies join can the number of fellowships be increased; the participants feel that two parliamentarians per company is enough, given that they will be asked to commit themselves to spending time with the company for at least 25 days a year outside parliamentary sessions, for between one and three years. At least a week a year must be continuous.

To avoid the scheme being misused, fellows will only be paid—by the Trustees—for any financial loss they can demonstrate has arisen because of their participation; this will include expenses.

Lord Diamond was suitably syllabic about the basis for selection. Neither left- nor right-wingers would be excluded, he said. But the applicants would have to be interested in the scheme for "good reasons." Ideally, the chosen few would be those thought most likely to contribute to the government of the country. Underlying his remarks must be some concern that the most likely applicants will be those with spare time on their hands—which in many cases, it could be argued, will be the less effective MPs.

Much will depend upon the attractiveness of the fellowship programmes. After a two-day induction seminar at the Henley Staff College, fellows will go off to the companies for a programme of work designed to show them how industry works from boardroom to shop floor and back again. Fellows will have some say in the programmes, which will be subject to the trustees' approval.

BOC International, whose chairman, Leslie Smith, pioneered the Trust concept well over a year ago, has already composed a long list of possibilities, some of which would be combined to form a package. Each would take the fellow to a different BOC division to show—and involve him in—various aspects of management in action; training and career development in the chemicals division, for example, asset utilisation and management in property, factory management in a third division, and so on.

BOC's example of capital investment planning—the most controversial subject of all—would be selected as late as possible, so the fellows could get involved in a live situation.

A FINANCIAL TIMES SURVEY BIRMINGHAM

JULY 27 1977

The Financial Times is preparing to publish a survey on Birmingham in its edition of July 27, 1977. It has been timed to coincide with the Jubilee visit to the city and to provide an up-to-date, detailed examination of Birmingham's economic, industrial and social developments on a day when it will be at the centre of national interest. The main headings of the proposed editorial synopsis are set out below.

- INTRODUCTION** Birmingham continues to be prosperous but shares with other major cities problems of various kinds arising from unemployment, inner city decay and immigration.
- INDUSTRY** Confidence is returning to industry, helped by government aid schemes, success in seeking new export markets, and falling unemployment; but the situation is patchy.
- MOTOR INDUSTRY** A detailed examination of the car industry, central to Birmingham's prosperity, including Leyland's investment programme and performance, and efforts by component manufacturers to diversify into new markets, raise productivity and increase exports.
- LABOUR** The prospects for industrial relations after a period of wage restraint: the issues of differentials and incentive payments in a city with a tradition of employing craft and skilled workers.
- FINANCE** Birmingham, with an extensive financial community and a sophisticated range of specialised financial services available to industry and investors, is seeking recognition as an international centre.
- PROPERTY** An analysis of the property market in a situation in which office space is in surplus, retail units are available and the local authority is promoting industrial property.
- CONSTRUCTION** Civil engineers and building contractors have suffered badly from government spending cuts: private house sales are improving but the public sector has problems.
- CONFERENCE FACILITIES** Birmingham is promoting itself as a conference centre; the range of hotels, restaurants, and night spots has extended: an examination of the prospects of further development.
- NATIONAL EXHIBITION CENTRE** The £40 million investment in the NEC has proved a success, providing a major stimulus to dependent service industries; a discussion of the administration involved and of the financial outlook.
- COMMUNICATIONS** Birmingham, at the hub of the national motorway network, has benefited from investment in the railway system; the role of public transport; the future of Bladen airport.
- NEW TOWNS** An assessment of Birmingham's new and expanding towns: Telford, Redditch, Lichfield, Droitwich and Daventry; the effect of changing population; the switch in government policy away from the third generation new towns.

The publication date of this survey has been changed to co-incide with the Jubilee visit on July 27; copy date is July 15 1977. The publication date was originally proposed for July 12 1977.

For further details of the synopsis and advertising rates contact Roger Bindell, 021-454 0922.

Financial Times, George House, George Road, Edgbaston, Birmingham 15. Telex 338650.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

The content and publication dates of surveys in the Financial Times are subject to change at the discretion of the Editor.

Question of where funds go

A DISPASSIONATE examination of "novel issues" raised by Government involvement in an increasing number of private companies is overdue according to Gabriele Ganz, author of a recently published book which examines the constitutional issue of public accountability and the wide range of procedures and mechanisms by which billions of pounds of public money are injected into industry.

The author also sees it as necessary to look at the different types of intervention made by Government in industry and at the wider implications of Government's relationship with industry.

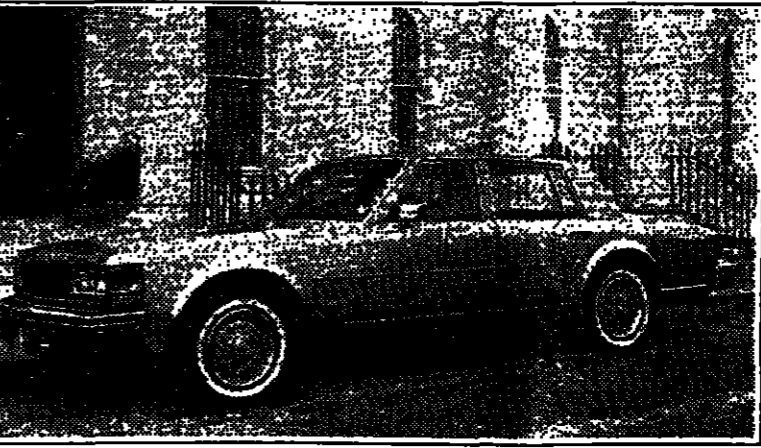
In discussing the problem of how to hold recipients of public money accountable to Government, Parliament and the public, Gabriele Ganz says that what emerges is that company law does not facilitate public accountability of limited companies.

No consistency

There is, according to the book, no consistency among Government Ministers in their willingness to accept or deny responsibility for situations in companies which receive Government funds. It is not difficult for them to avoid answering questions on the grounds of confidentiality on information or that the issue in question is the responsibility of the firm.

Another point made is that, under the present mechanisms for seeking information on companies in receipt of public funds the setting up of agencies and public corporations—such as the National Enterprise Board—create a barrier between MPs and the firms which they may wish to seek information on. Such organisations enable Ministers to deflect questions from themselves, it is maintained.

Government and Industry, by Gabriele Ganz. Professional Books, Abingdon, Oxon., £5.80.



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THE FINANCIAL TIMES

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The City plans its own police

A NEW SUPER-EMPIRE body, designed to ensure fair play not only in take-overs but in the City's security markets generally, is likely to be created before the summer is over.



Lord Shawcross (left), Chairman of the City Takeover Panel, and Lord O'Brien, former Governor of the Bank of England: will they launch the City's new Council for Securities Industry in tandem?

Critical days for pay

THIS WEEK, in which the annual conferences of both the transport workers and the miners take place, is the beginning of the final run-up to an agreement between the Government and the TUC.

Miners' push: These concessions to trade union feeling would undoubtedly have their disadvantages. The harmful effect of Government intervention in public sector pricing, not only on its own finances but on the management of the nationalised industries, has become particularly obvious in the past few years.

A double warning from Australia

THE ATTACK on the EEC's or higher prices from the counter-trading policies by the Australian Prime Minister, Mr. Malcolm Fraser, coupled with an implied threat to withhold uranium supplies, poses a triple warning for the future of trade relations.

Uncomfortable fact: The access of political strength to uranium producers, an uncomfortable new fact of international life, arises not from the example of OPEC, which simply led to a price increase which was expected, but from President Carter's non-proliferation policy.

Horse trading: However, the kind of horse-trading which constitutes trade policy at the moment — which already embraces such diverse products as cars, television sets, shoes, textile, ships and ball bearings — naturally encourages governments to enter their own favourite horses; and Mr. Fraser has now drawn sharp attention to the EEC's biggest sin in international trading, policy.

BY MARGARET REID

It appears that the project is not an entirely uncontroversial scheme. There is pretty general agreement in the City and in the industry — if not in Labour Party political circles — that a statutory body on the lines of the American SEC is best avoided. The key argument advanced by the City in defence of continued self-regulation over the area not covered by the law is that a legally-backed body is no more successful in checking the crooked operator than is an authoritative and well-backed voluntary control system, but costs the well-behaved more time and trouble.

MEN AND MATTERS

Russel Taylor's new lease

Six months after stepping down from his post as chief executive of the Italian International Bank Russel Taylor has re-emerged to form a leasing portfolio management and consultancy business together with Roy Buckle, an old friend from their years together at Hambros.

And all this

Some more beguiling statistics, this time on the subject of the Common Market. The EEC Commission yesterday churned out for a breathless world the results of an opinion poll on what citizens of member countries think of the EEC.



"Some tips on how to cope with redundancy should come in useful."

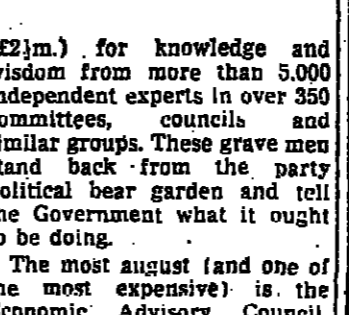
Paying the wise

Professional advice seldom comes cheap, especially when you ask for as much of it as the West German Government. This has been clearly established by a parliamentary question which revealed that the Federal Government expects to pay around DM10m.

Work for it

My report last week of a "Courteous and efficient self-service" sign in Bournemouth prompted Tory MP Reginald Maudling to recall a Riyadh coffee shop notice: "Mix your own salad, choose your own ingredients. Service charge 15 per cent."

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FINANCIAL TIMES SURVEY

Tuesday July 5 1977



Middle East Banking and Finance

The overall oil surplus will be more heavily concentrated in Saudi Arabia and Kuwait. But while the region is playing a much more active part in recycling funds and using them for development, an Arab capital market is still a long way from being achieved.

It is inevitable that the Middle East should still be exercising a disproportionate amount of the international financial community's attention still even though it has grown accustomed and adjusted well to the dramatic shift of wealth resulting from the 1973-74 oil price escalation. Nearly all the OPEC surplus is accounted for by the producers of the region, who account for eight out of the 13 members and 75 per cent of current OPEC production.

With the realignment of OPEC prices now in prospect and output in the first four months of 1977 running 6 per cent up on last year's rate, it seems that the total OPEC current account surplus may be as much as the \$42bn. calculated last year. The probability is that no less than 95 per cent of it will accrue to Middle East producers, in particular the Arab ones. The bulk of it will be earned by two of them, Saudi Arabia and Kuwait, while only the United Arab Emirates, Qatar and perhaps Libya can look forward to an excess of revenue which might be regarded as a surplus rather than increased working funds. But one of the region's OPEC members will suffer any marked payments deficit with the exception of Algeria which is experiencing no difficulties in borrowing from the Euro-markets, with its creditors apparently reassured by future revenue from its expensive gas projects.

Alone of the eight Algeria was in deficit in 1976. The distribution of a collective surplus of \$40bn. (before transfers of loans and grants) enjoyed by the others was uneven. As much as 60 per cent of it went to Saudi Arabia and another 15 per cent or so to Kuwait. The AE, Iraq and Iran all added

to their reserve assets while Libya's only declined marginally. Over the full year production of all OPEC members of the region rose by 15 per cent with an output boosted by the buying spree in advance of the OPEC price rise. This was responsible also for the fact that their total revenue was up by an estimated 18 per cent from \$80bn. to \$95bn. despite the price freeze. Growth of imports slowed down from the phenomenal rates achieved in the previous two years. The pace of development may have slackened in some States like Iran which was one of the most vociferous in complaining about the erosion of the purchasing power of oil revenues.

Yet, with inflation roaring and the pressure on limited resources becoming intolerable, Iran in cutting back on expenditure was prepared to acknowledge that a slow-down was necessary quite apart from financial considerations. In their different ways Iraq and Libya also learnt something of the limits of absorptive capacity posed by infrastructure bottlenecks, shortages of skilled manpower and administrative factors. A year ago Saudi Arabia, which— notwithstanding inflation—must have surprised itself in spending two-thirds of funds budgeted in its fiscal year 1975-6, also decided that it wanted a more measured tempo. Now Kuwait and the UAE—Abu Dhabi at least, if not Dubai—have also concluded that in terms of inflation and other strains there are desirable limits to frenetic uncontrolled growth of the kind that has found expression mainly in construction.

In the first four months of this year the oil production of the eight was up by 8.9 per cent overall though it has dropped over the past two months and is unlikely to revive to any great extent before the autumn. Over the full 12 months the increase in output may be sufficient to lift collective revenue by 10 per cent—the increase over 1976 levels at which OPEC is expected to compromise—even though Saudi Arabia and the UAE restricted their rise for the first half to only 5 per cent. The Kingdom's share of OPEC income of \$115-120bn. in the four years up to the end of 1980 sees the bulk of it going to the Kingdom. Kuwait's reserve assets have nearly reached \$20bn. and are generating an income at an annual rate of about \$1.5bn.

Having disbursed no less than 27 per cent of its revenue since 1974 in the form of aid, much of it in grant or concessional form, Abu Dhabi has about \$4.5bn. in its investment fund. With the burden of an increased budget it is contemplating

in separate identity, and its own international financial system. In many respects, certainly, the Arab world is more notable for its differences—not the least the disparities of financial wealth, between sparsely populated producing states and others summed up by the disparity in per capita income (calculated for 1975) of Kuwait at \$1,510 and Egypt of less than \$300. Such is the imbalance that the current account deficit of the non-OPEC coun-

OPEC nations are by no means an insuperable problem for the world economy—pointing out that the main answer was to find the right longer-term investment. He calculated that the proportion finding their way into such outlets, including the IMF's oil facility and World Bank bonds, had risen from about 32 per cent of the total in 1974 to 65 per cent in 1975 and 73 per cent in 1976. Fears of big flows of hot money have been confounded. Middle East producers have been generally

dependence on it) stabilising Off-shore banks like those licensed to operate by Bahrain have shown their potential. Outside Kuwait, where the State has directly sponsored their participation in the deployment of state funds, strictly indigenous institutions have been limited by their inexperience and lack of development of capital markets in Arab countries.

In April, central bankers commissioned a report on the establishment of an Arab financial and money market which is to be submitted to the next meeting of the Arab Economic Unity Council. In practice, the past few years has seen a rapid development of individual centres and their institutions—as well as Egypt, Syria and Jordan under the pan-Arab auspices has involved significant recycling. To a lesser extent the emergency economic aid to Egypt has, too, although with good reasons the donors have become more insistent that the money should be used for projects rather than balancing payments in the short-term. The development of regional bi-lateral and multi-lateral aid organisations has gone ahead impressively. Kuwait has continued to take the lead in creating the right conditions for investing surplus funds in the Arab world but has shown itself less than satisfied with the prospective returns, the guarantees or the general environment.

An increasing proportion of surplus funds may in future be absorbed within the Arab world. More of them will find their way to the private sector. At this level the consortium banks combining Arab capital and Western expertise have played an important role.

tries of the Arab world (including four modest producers in Egypt, Oman, Bahrain and Syria) is only 10 per cent to 15 per cent of the surplus of the members.

The disparities are equally striking amongst the producers. Figures published recently by the Bank of International Settlements showed that they contributed \$2.8bn. of the \$17bn. Eurocredits outstanding at the end of 1976 but obligations of the group amounted to no less than \$7.6bn. with Bahrain, Oman, Iran, Iraq and Libya foremost amongst short-term borrowers.

Two months ago Dr. Johannes Witteveen, managing director of the IMF, stated that the "remaining surpluses" of the

cautious and responsible, a matter of self-interest and good intent. That would be true of their aid disbursements.

Saudi Arabia was not willing to provide as much as was hoped by the IMF to its special facility, expressing dissatisfaction with the terms which would be imposed on developing countries being assisted by it. Its position, no doubt, reflected the producers' alliance with the Third World. More militantly, Iraq warned other Arab states from participating in a fund designed, it claimed, to help capitalist rather than, developing countries.

In May the Arab Monetary Fund was finally established, with an initial capital of \$870m. The IMF, stated that the

An emerging market

by Richard Johns, Middle East Editor

the overall OPEC surplus was about 40 per cent last year, and will no doubt be bigger this year, supplemented by the growing income from its assets.

This year and next will continue the trend evident as far back as 1974 that the financial surpluses of the oil producers would be very much concentrated in the states with low absorptive capacities—Saudi Arabia, Kuwait, the UAE and to a lesser extent Qatar. Saudi Arabia's accumulated reserves surpassed the \$50bn. mark earlier this year. The Kingdom remains dedicated to maximum absorption and officially regards this surplus as a transient phenomenon. More reasonably the U.S. Treasury in predicting a total accumulation of unspent

ing the possibility of spending fully its revenue this year and the Abu Dhabi National Oil Company is planning to borrow to finance its big projects. Dubai has raised no less than the equivalent of \$800m. on the international market for industrial and infrastructure developments over the past three years. Qatar, with an investment fund, containing some \$1.5bn., is raising loans for petro-chemical and other schemes.

Concentration of petroleum wealth has made the Middle East the biggest growth area for trade, business and banking over the past few years, and beyond that it is difficult to generalise about a region which is predominantly Arab—maintaining a

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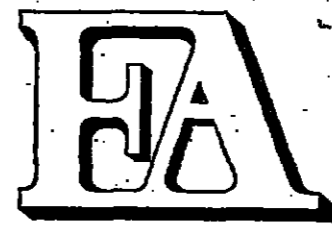
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Investment in the Arab world

IN THE three and a half years since the oil price explosion of late 1973 intra-regional investment has become fashionable in the Arab world. Practically all of the deficit states are trying to attract Arab investment—introducing investment encouragement laws and trying to provide channels through the copious red tape of their bureaucracies; private investors are mustering themselves into groups and establishing corporate entities through which they can establish and run investments in a more professional fashion; and at a Government level there must have been at least a dozen new multinational investment companies established in the past 12 months alone.

Part of the boom is a straightforward result of the oil-producing governments having bigger surpluses and their citizens having more capital to invest as the effects of high government spending have worked their way through to the private sector. At the same time the very hostile reaction to Arab investment in the West during the past three years has diverted funds from countries which might normally have been investors' first choice.

But there are also factors which go back to before the 1973 oil crisis even if they have grown more important recently. Starting in about 1970 the Arab world has become a great deal more united; regimes have become more conservative, more pragmatic and more secure while simultaneously becoming increasingly disillusioned with the failures of socialism; and companies such as the Kuwait Foreign Trading Contracting and Investment Company (KFTCIC), which was established 12 years ago, are now growing up into really effective businesses and are showing the way for the multitude of new institutions.

Behind these developments is an element of idealism which is not always easy for Westerners to understand, but which should not be ignored. The Arabs are very conscious of being the heirs of an old and once powerful civilisation, and of the humiliations they have suffered

during this century at the hands of technologically superior Western societies. It is not unnatural that they should now wish to "do away with these unsatisfactory relationships that have made us a mere source of finance for economies stronger than our own," and use their money to build their own homeland. These sentiments are in no sense confined to atavistic fanatics like Colonel Khadafi; the quotation above is from a speech by the Kuwaiti Finance Minister, Abdel-Rahman Al-Qilbi. Nor are they confined to governments; individual Arab investors are much more politicised and nationalist than their Western counterparts, and in several instances recently have shown a preference even in their investments in Europe and America for putting their money into businesses which have potential for complementing or developing their existing interests in the Arab world. Two examples—abstinent ill-fated ones—are those involving the London merchant bank Edward Bates and the industrial, mining and trading group, Lonrho.

Intention

The original intention of the First Arabian Corporation, owned by a group of Saudi princes and businessmen, was to use Edward Bates to help it seek out and develop industrial and agricultural projects in the Middle East, but in practice, although Bates quickly developed quite a strong Middle Eastern orientation, the bank's recent troubles have meant that the attention of all parties has been focused mainly on rescue operations. Lonrho, which at different times has had substantial numbers of its shares held by the Gulf International group (owned by Sheikh Sabah Al Ahmed, the Kuwaiti Foreign Minister, together with his sons and the Sudanese entrepreneur Dr. Khalil Osman) joined Gulf International in 1974 in investing in the massive Kenana sugar scheme in the Sudan and was given the management contract. In recent months, however, as the full extent of the project's soaring cost has become known, KFTCIC has insisted on Lonrho's removal from this position—although the company still retains its shareholding.

It is particularly unfortunate that the Bates and Lonrho investments should not have lived up to expectations in all respects, because both were investments where capital was actually committed, and if their operations in the Arab world had proved a success their example would have stimulated further investment. As it is, in a great many cases there is an enormous amount of talk but very little spending. It is remarkable how long it has taken some inter-Arab projects to get off the ground. It is also noticeable that a great many projects referred to as being virtual certainties—if not realities—have eventually fallen through.

Therefore the foundation of a multinational investment company, of the sort that has proliferated over the last 18 months, is no guarantee of actual investment activity, except perhaps in the particular project which the founding governments instituted at the time the company was established, or actually established the company for the purpose of implementing. These new companies include the Arab Industrial and Metallurgical Company, headquartered in Mauritania for the initial purpose of investing in copper and steel smelting; the Arab Livestock Development Company in Damascus; the Arab Mining Company, which is headquartered in Amman and is making its first investment in a potash project in Jordan; the Arab Petroleum Investment Corporation and a host of private companies and regional subsidiaries of the bigger companies. In Sudan, for instance, KFTCIC has established the Sudan Kuwait Investment Company (which is matched by a similar company in Egypt) and this in turn has spawned specialist companies for investment in livestock, transport and real estate.

Whether or not these companies will achieve anything much beyond their initial objectives will depend mainly on the quality of their management. If one knows who the management is going to be and what their past records have been, it is possible to predict which of the new concerns are most likely to succeed. Some of the intra-regional investments which have gone forward during the past three years have involved concessions—such as the one for the transport of heavy goods between the Suez Canal and the rest of Egypt granted to the Sara Fund, owned by Kamal Adham, the brother-in-law of the late King Faisal, and Nahdi Tajir, the UAE ambassador in London. What is striking is now

governments like Egypt, to whom the very word "concession" would have been anathema only a few years ago, have become so anxious to attract Arab investment. Typically the recipient states have passed laws guaranteeing foreign investments—against nationalisation, giving generous tax holidays and exemptions from personal taxes for employees and from tariffs for imports of capital equipment and raw materials, guaranteeing the repatriation of capital and profits, establishing a special "incentive" exchange rate (in Egypt's case), giving the investor access to loans from special industrial development banks and allowing him to set up on his own if he wishes, and establishing free zones.

Governments have also taken steps to liberalise their economies generally—by unwinding exchange controls, paying compensation for assets previously nationalised and defining what they see as being the desirable limits of state control or which areas they feel would be most appropriate for domestic private or foreign capital. (This is something which investors feel the Syrians have not yet done properly.) There have been general attempts to improve "business infrastructure" and to cut back the bureaucracy which was built up during the 1950s and 1960s, while in some countries special procedures have been evolved which will provide channels through red tape. In Jordan, for instance, the law regarding the establishment of regional offices in the country states that companies will have their applications accepted or rejected within one week. Also, in Jordan, as in some other countries, foreign investors are being given preferential treatment in such matters as the installation of telephones.

But what counts most of all in attracting oil state investment is not legislation or other formal government-sponsored innovations, but the general character and the quality of the administration of the state. Private sector dominated economies are obviously easier to work in for the Arab investor than state controlled ones, as are countries which have small and relatively imaginative bureaucracies (used to faking a small degree of responsibility) or which are still run from the top on semi-personal lines.

On these criteria the countries most eligible for foreign investment are Jordan and Tunisia, both of them unfortunately having relatively limited long term potential. It is striking how much investment has already been committed and/or is definitely going ahead in these two countries. Their share of total inter-Arab investment activity is wholly disproportionate to their size. Sudan also scores quite highly. It has a "personal" administration in which investors find they can get easy access to ministers and will receive the active and enthusiastic personal support of ministers for their projects. The friendliness and modesty of the Sudanese is particularly valued by Arabian investors, who are very conscious of their status as "nouveaux riches" in the Arab world and are very put off if they find people being superior or patronising. A third factor in Sudan's favour has been the decisiveness with which it has swung away from socialism since 1971. It may sound too crude and simple to be true, but it is nevertheless constantly reiterated by Arab bankers and businessmen that Arabian investors have been very much more impressed by President Nasser's execution of socialist policies than by the highly complex economic reforms of President Sadat.

Egypt

At the bottom of the league comes Egypt. The whole nature of Egypt, its size and its international character—in fact its similarities in scale to a Western country—make it inhospitable for Arabian investors. This effect is enhanced by the complexities of its laws and procedures and the enormous bureaucracy, which was built up by Nasser with the intention of providing the most efficient government machine but of providing jobs for the class of Egyptians who were going to be the backbone of support for his political party, the Arab Socialist Union.

Above all, Arabian investors find the Egyptians obstructive. Being the biggest and in many senses the leading Arab nation (virtually all of the Arab world's population is provided by Egypt), the Egyptians feel somewhat humiliated at having to beg for foreign investment, and at a personal level there is an understandable tendency for officials to try and give the impression that they really don't need investment and that there is no necessity for them to do anything special to facilitate it.

ABSORPTIVE CAPACITY OF ARAB OIL EXPORTERS (\$bn.)

	Oil revenue	Non-oil exports	Total revenue	Merchandise imports	Net service payments	Grants/aid disbursed	absorption	Total Surplus (deficit)
Algeria								
1974	3.7	0.4	4.1	3.7	0.5	0.0	4.2	(0.1)
1975	3.8	0.3	4.1	5.7	0.3	0.0	6.0	(1.9)
1976	3.9	0.5	4.4	6.2	0.6	0.2	7.0	(2.6)
Iran								
1974	18.7	0.8	19.5	7.2	1.8	1.1	10.1	9.4
1975	18.9	0.7	19.6	13.5	2.2	0.6	16.3	3.3
1976	22.1	2.0	24.1	17.0	2.5	1.5	21.0	3.1
Iraq								
1974	5.7	0.2	5.9	3.2	0.4	0.4	4.0	1.9
1975	8.0	0.2	8.2	6.1	0.8	0.1	7.0	1.2
1976	9.9	0.3	10.2	6.9	1.0	0.5	8.4	1.8
Kuwait								
1974	8.0	0.4	8.4	1.4	(0.5)	1.2	2.1	6.3
1975	7.8	0.6	8.4	2.2	(0.8)	1.8	8.2	5.2
1976	8.4	0.7	9.1	2.8	(1.2)	1.0	2.6	6.5
Libya								
1974	6.2	0.0	6.2	2.7	0.7	0.2	3.6	2.6
1975	5.9	0.0	5.9	4.6	0.8	0.4	5.8	0.1
1976	7.2	0.1	7.3	5.2	0.6	0.5	6.3	1.0
Qatar								
1974	1.6	0.0	1.6	0.2	0.1	0.2	0.5	1.1
1975	1.9	0.0	1.9	0.6	0.1	0.2	0.9	1.0
1976	2.2	0.0	2.2	0.9	0.3	0.0	1.2	1.0
Saudi Arabia								
1974	24.5	0.0	24.5	3.8	0.9	2.2	6.9	17.6
1975	26.8	0.0	26.8	6.5	0.6	1.9	9.0	17.8
1976	33.2	0.1	33.3	8.5	(0.3)	2.0	10.2	23.1
U.A.E.								
1974	6.0	0.0	6.0	1.2	0.1	0.6	1.8	4.1
1975	6.4	0.6	7.0	2.6	(0.1)	0.4	2.9	4.1
1976	8.3	0.5	8.8	3.0	(0.2)	0.5	3.3	5.5

1976 figures are forecasts of expected out-turn.

In the last year in Arabia there have been signs of increasing disillusionment and irritation with Egypt as an investment prospect.

Apert from some of the institutions mentioned earlier, the major response to the initiatives of the deficit Arab states has come from the governments of Saudi Arabia, Abu Dhabi and Kuwait—the last of these having had infinitely more experience at all types of foreign investment and leading than the others.

Planning

Except for contributing to the capital of the Simeq pipeline and the Arab arms industry, and pledging capital to one or two enterprises which are still at the planning stage, such as the Syrian-Saudi Investment Company for Agriculture and Industry, the Saudi government has made virtually no direct investments of its own. But along with Kuwait and Abu Dhabi it has been the biggest contributor to the capital of the Riyadh-based Arab Investment Company, established in 1974. AIC is not dissimilar to KFTCIC. It is not quite so profit-orientated perhaps—it emphasises that it prefers to invest in less profitable projects that are of obvious importance than in lucrative but relatively minor schemes, but this is partly because AIC is wholly government owned and so can carry out its less profitable investments on a balance sheet basis, whereas much of KFTCIC's less profitable work is done off balance sheet as a manager of Kuwait Finance Ministry funds. Interestingly, whereas KFTCIC in its early days was occasionally subjected to direct political pressures, AIC, although being a basically political animal, has been able to decide on its own investments.

In many cases AIC's name has appeared on the same lists of shareholders as KFTCIC's—in the Kenana sugar project, the Arab Livestock Development Company and the Arab Mining Company for instance—and it has adopted the same procedure of establishing regional offices as the Kuwait Real Estate Consortium. AIC already has offices in Khartoum and Cairo and is opening offices in Damascus and Rabat.

Abu Dhabi has been rather more active than Saudi Arabia in intra-regional investments on its own—and its Ruler, Sheikh Zayed has made one or two major personal investments, such as his palace being built at Bloudan, some 50 km from Damascus. The Abu Dhabi Fund for Arab Economic Development, unlike the other half dozen or so project aid funds in the Arab world, is authorised to take equity participations in projects which are likely to yield a commercial rate of return (industrial or tourism projects for instance), but generally have been the less commercial developments being undertaken by the deficit governments. It has, however, taken an equity participation in a Tunisian tourism project, and it is now working on a former Abu Dhabi National Oil Company project, for which it has recently acquired responsibility, involving the establishment of some

ing a big phosphates fertiliser project in Tunisia for which it will be making available both equity capital and a loan. By far the most important of the surplus Arab governments in the regional investment context has been Kuwait. In the past the Finance Ministry has made investments through the Kuwait Hotels Company (half wholly state owned and half government owned) and the wholly state owned Kuwait Airways Corporation (the latter involving the purchase of some land for a hotel development on the outskirts of Beirut). But now all of its regional investments are channelled through KFTCIC (80 per cent government owned) and the Kuwait Real Estate Consortium, a group sponsored by the government in 1975 and composed of all the major Kuwaiti real estate and investment companies, the Kuwait Hotels Company and the Finance Ministry itself.

KFTCIC had assets at the end of last year worth rather over \$350m, but its investments on behalf of clients (mainly the government) must have been very much bigger. At the end of 1975 they came to some \$750m, and the figure would have grown in 1976. These funds were invested in industrial, mining and agricultural projects, either directly by KFTCIC or by its subsidiaries. The Kuwait Real Estate Consortium is even more an instrument of the Finance Ministry than KFTCIC. Its paid-up capital of \$17.5m and its small bank borrowing is dwarfed by the \$1bn. odd that the Finance Ministry has earmarked for the Consortium to manage. So far the Consortium's own investments have run to several purchases of land for development in Jordan and Egypt and to participations in joint venture companies in Tunisia and Morocco; its parents meanwhile have agreed not to make real estate investments outside Kuwait without offering the Consortium a participation.

Activity on behalf of the government to date has mainly involved the negotiation of agreements on behalf of the Finance Ministry with other Arab governments, specifying the amounts which are to be invested in each country and providing for the establishment of Consortium offices in the recipient state's capital. Agreements already signed or under negotiation involve \$400m. for Egypt, \$200m. for Syria, \$70m. for Tunisia, \$100m. for Jordan \$110m. for Sudan, and \$50m. for joint real estate development companies in Morocco and Yemen. Although some of these allocations have been talked about for nearly two years, no money has yet been spent. It will now be the responsibility of the regional offices to identify suitable projects in each country.

Compared with government investment, private sector activity has so far been modest (though there are one or two exceptions to this generalisation). An encouraging trend, in Kuwait at least, is that investors have started forming companies to carry out their investments, rather than working on a purely personal basis as in the past. This corporate approach, implying the establishment of some

sort of full-time management should mean that investors will persevere longer in the face of bureaucratic obstacles. But would be wrong to assume that in most transactions made in management, backing its venture with feasibility studies, market analyses and sales campaigns, will be taking over from the traditional Arab attitude, which sets more store on personal contacts and on "being in the know" to guarantee success of a business.

Bigger

Longer established, a bigger private sector Kuwait investments have been made the Kuwait Hotels Company which has on its own opposed to the Finance Ministry's account put money into Bilkon in Khartoum and several other projects current under way: the Gulf International Group, which in addition to its stake in Kenana has a number of major industrial investments in Sudan; a United Fisheries, which has fleets scattered around the Arabian Peninsula; and Arafat Group which Adnan Khushqash Triad group is as much a project promoting as an investment operation, and that Ghali Pharaoh's Research Development Corporation (REDEC) still new, there are no institutions in Saudi Arabia (or that matter elsewhere in the Arabian Peninsula) which can be compared with the big private sector institutions. Kuwait in their regional investments.

However, it may be that the near future private sector interest in regional investment will be increased by Kingdom having recently come a member of the Arab Investment Guaranty Corporation, which began business in Kuwait at the beginning of 1976.

So far the Corporation has signed only five insurance contracts—two applying to Sudan, and three applying to Kuwaiti private company equity investments in Egypt (including the Khair aluminium fabrication plant and the carpet factory). month ago a further four or five contracts, all involving Egypt Sudan, were being negotiated and were expected to have been signed by the end of the summer.

The reasons for the Corporation's slow start have been partly that its paid-up capital has been too small—under \$15m: for most of the Corporation's life. Because the Corporation may not insure investments and loans worth more than five times its capital and may not normally issue a sum worth more than 10 per cent of its capital plus reserve in a single deal, the small size of its paid-up capital has prevented it from signing a really big contract and so gaining publicity. With a \$5m capital and hitherto without participation of Saudi Arabia, it gets only a small income from its portfolio investment and it has been unable to afford good staff.

Michael Field

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MIDDLE EAST BANKING AND FINANCE III

World A bigger share of Euro-business

Table with columns: Grants/aid, EXPORTERS, and various numerical data points.

EXPORTERS... Grants/aid... 0.1, 0.2, 0.3, 0.4, 0.5, 0.6, 0.7, 0.8, 0.9, 1.0, 1.1, 1.2, 1.3, 1.4, 1.5, 1.6, 1.7, 1.8, 1.9, 2.0, 2.1, 2.2, 2.3, 2.4, 2.5, 2.6, 2.7, 2.8, 2.9, 3.0, 3.1, 3.2, 3.3, 3.4, 3.5, 3.6, 3.7, 3.8, 3.9, 4.0, 4.1, 4.2, 4.3, 4.4, 4.5, 4.6, 4.7, 4.8, 4.9, 5.0, 5.1, 5.2, 5.3, 5.4, 5.5, 5.6, 5.7, 5.8, 5.9, 6.0, 6.1, 6.2, 6.3, 6.4, 6.5, 6.6, 6.7, 6.8, 6.9, 7.0, 7.1, 7.2, 7.3, 7.4, 7.5, 7.6, 7.7, 7.8, 7.9, 8.0, 8.1, 8.2, 8.3, 8.4, 8.5, 8.6, 8.7, 8.8, 8.9, 9.0, 9.1, 9.2, 9.3, 9.4, 9.5, 9.6, 9.7, 9.8, 9.9, 10.0

World... A bigger share of Euro-business... The number of Arab institutions taking part in the management and underwriting of Eurocredits and Eurobonds has risen markedly over the past year...

THE NUMBER OF Arab institutions taking part in the management and underwriting of Eurocredits and Eurobonds has risen markedly over the past year...

Significant... At the same time, the big Kuwaiti companies seem to have registered a significant drop in their activities on the Euro-market...

Consensus... Despite the new Arab names in Eurobond issues, however, there has not been a significant increase in placing power...

Long-term finance

MIDDLE EAST banking still an essentially short-term industry... Though oil wealth is steadily filtering down the state and individual sectors are becoming more industrialized...

Search... The growth of the Arab/Western consortium banks has also facilitated the search by some of the poorer Arab states for medium-term funds from the Euromarkets...

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MIDDLE EAST BANKING AND FINANCE IV

Alexander the Great banked on Bahrain



The ancient Greeks enjoyed trading with Bahrain so much that when Alexander died in 323 BC they left a hoard of coins sealed in a clay pot at Bahrain Fort in the name of their General. The tradition has come full circle. And now Bahrain has grown into the nerve-centre of banking operations in the Middle East. At the heart of this growth is the National Bank of Bahrain—the bank that knows the people, the market and the opportunities.

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Managing the surpluses

AS THE OVERALL OPEC surplus has fallen from the colossal level of \$70bn. odd in 1974 to roughly half that level in each of the years 1975-77, the problems of disequilibria in the international payments system and the recycling of petrodollars have caused less anxiety than they did immediately after the 1973-74 oil crisis. However, what surplus has remained is now concentrated in the hands of a smaller number of countries—notably the four chronic surplus oil producers of the Arabian Peninsula, Saudi Arabia, Kuwait, Abu Dhabi and Qatar.

Collectively these four countries have seen relatively little decline in their surplus over the past four years, and this means that the issue of their long-term investment policies, which given the temporary nature of the other OPEC states' surpluses was always an exclusively Arabian Peninsula subject, remains as important as ever. Unlike the other OPEC countries, which view surpluses in much the same way as do industrialised countries (as being something which can be run up or run down to fit in with broad government economic strategy) the Arabian Peninsula countries see their surpluses as a national resource, a replacement for oil in the ground. As such these surpluses form a sort of national pension fund on which the Arabian countries will be able to draw when their oil income starts to drop below the level of their spending.

Limits The producers realise, of course, that they cannot invest anything like all of their surplus in a way which will yield the same capital appreciation as oil in the ground probably will. Quite apart from their being obliged to provide aid and gifts, there will always be limits on the amounts of long term investments they can accumulate without their running into political problems or damaging the world banking system. In other words, they have reconciled themselves to the fact that producing more oil than they need for current spending is something they are obliged to do for political reasons, and that in effect they must simply forget a lot of their revenues. This means that the pension fund idea is a bit theoretical—for the long term the Arabian Peninsula states are relying more on diversification (to a limited extent) and on their oil resources lasting longer (and being in demand for longer) than expected.

Nevertheless it is clearly in their interests to invest at least part of their surplus in a commercial manner as possible—within the limits of central banking authorities' normal practices. Obviously in some respects the Kuwaiti and Qatari Finance Ministries, the Abu Dhabi Investment Authority and the Saudi Arabian Monetary Agency (these being the institutions charged with investing the surplus in the different states) are not like central banks elsewhere. The mere fact that they are interested in a commercial rate of return and are prepared to invest in equities and property sets them apart. But in most important ways they are very conformist. They do not speculate in currencies or investments—their move out of sterling in the last two years has been achieved by their running down current balances held for expenditure (and replacing them with dollars) rather than by selling long term investments. Nor do they generally move funds from one country or capital market to another. In fact, as the SAMA Governor, Abdel-Asiz Qurashi said in a recent article in the New York magazine "Finance and Commerce", "we do not engage in the sort of active portfolio management known among professional market participants."

In practice the funds that one is discussing here under the heading of "surpluses" are not the same as the surpluses referred to at the beginning of this article. The OPEC surplus figures of \$35bn. odd for the past three years are arrived at by adding oil revenues, non-oil exports and investment income, and deducting deposits of goods and services and private current transfers. They are therefore current account payments surpluses, and, especially in the Arabian Peninsula countries, which finance both internal and external expenditure with oil revenues and change as much of their spending as possible through the private sector, a certain amount of this surplus is going to be in private hands.

From the point of view of the Arabian Governments "surplus" means budget surplus, and accumulated budget surpluses are thought of as constituting "the reserve". "The reserve" is not the same as total foreign assets because it does not include funds earmarked for expenditure being held in cash, and nor is it the same as the figure quoted for central bank foreign exchange reserves in the International Financial Statistics of the IMF (which does include cash) because a whole number of items such as equities, property and aid loans which the Arabian Governments lump together in "the reserve" are not considered by the IMF to be liquid foreign exchange.

In the broadest sense the investment policies applied to the more commercial parts of "the reserves" of the Arabian Peninsula countries have not changed as much during the past three years as an outsider would expect. Certainly investment procedures and the departments handling investments have become more complex, bigger and more Arab and less Western managed. The day to day management of operations is rather more sophisticated and flexible. At the same time the idea contemplated by the Kuwaitis and Abu Dhabi in 1974 of making big spectacular purchases, such as the Kuwait Finance Ministry's share in Daimler Benz, as an easy way of disposing of large sums of money in good inflation-proof assets in single deals, has been abandoned in the face of the very hostile American and European response.

when the government set up the Kuwait Investment Board to run a portfolio in London and opened a further portfolio with Citibank in New York. Abu Dhabi began building up equity and bond portfolios in 1971. The idea underlying the Special Fund is that whereas in the past the money in the reserve was not touched without the authorisation of the National Assembly, it has in practice been used for purposes for which it was never intended—namely to finance the Arab front line states in time of war, for instance. The reserve has also had included in it a number of distinctly non-commercial assets—including interest free aid loans. There was therefore a need for a fund which was inviolable, and which the Finance Ministry could put into first class equities and direct investments of an entirely commercial and non-political sort in the certain knowledge that their investments would not be disturbed for 25 years.

Kuwait: At the beginning of this year Kuwait's reserves were believed to total about \$18-19bn. though the exact figure was so closely guarded a secret that even quite senior Finance Ministry employees were denied access to material outside the orbit of their particular jobs, in case they should be able to hazard a guess at the total and leak it to outsiders.

This total does not include any of the Finance Ministry's cash accounts or any of the funds held by the Central Bank as backing for the note issue or as the current accounts of ministries (these Central Bank items accounting for everything that the IMF statistics list as being Kuwait's reserves of foreign exchange). All of the \$18-19bn. comes under the authority of the Finance Ministry, and the figure encompasses: deposits; CDs; government securities, corporate and institutional bonds, convertibles, equities, property; direct equity investments in the Arab world and elsewhere (including of Kuwaiti state institutions (including the Central Bank, the Kuwait Fund for Arab Economic Development and Kuwait Airways); loans to and investments in Kuwaiti public companies; loans to the IMF and the World Bank; capital contributions to oil producer sponsored project aid funds, investment companies, and recycling institutions; and bilateral government-to-government aid loans.

The investments in the Arab world were mostly managed through the Kuwait Foreign Trading Contracting and Investment Company and the Kuwait Real Estate Consortium (both discussed in the later Arab investment article in this survey); bonds were bought as much as possible through KFTCIC, the Kuwait Investment Company and the Kuwait International Investment Company; property outside the Arab world was managed partly by the Finance Ministry direct (the land on the Champs Elysees bought from the Intra Investment Company being in this category), partly by the Kuwait Investment Office, the Ministry's offshoot in London, and partly in American portfolios managed by Chase Manhattan and Bank of America; and equities were bought through 16 portfolio managers.

In 1976 it was decided on the initiative of the Prime Minister, who has always taken a close interest in the Reserve since the days when he was director of finance in the late 1950s, that some of the best investments should be earmarked as being part of a new "Special Fund for the Coming Generations". Accordingly the new account had "transferred" into it \$3bn. of the most attractive existing assets (valued according to their prevailing market prices) and the 1976/77 15 month budget surplus of \$1.75bn. In the 1976-1977 financial year it is receiving 10 per cent of total state revenues—oil and non-oil. The idea underlying the Special Fund is that whereas in the past the money in the reserve was not touched without the authorisation of the National Assembly, it has in practice been used for purposes for which it was never intended—namely to finance the Arab front line states in time of war, for instance. The reserve has also had included in it a number of distinctly non-commercial assets—including interest free aid loans. There was therefore a need for a fund which was inviolable, and which the Finance Ministry could put into first class equities and direct investments of an entirely commercial and non-political sort in the certain knowledge that their investments would not be disturbed for 25 years.

As well as the government's "Special and Reserve" account (which made up a bit under half of liabilities—SAMA's liabilities include the government's current accounts; accounts of such institutions as the Saudi Development Fund, the Real Estate Development Fund, the Industrial Development Fund and other special purpose state owned banks; the accounts of state pension funds and other autonomous bodies; accounts of the commercial banks; and ryal notes and coins in circulation).

SAMA does not think of the long term government accounts and the various other accounts it holds as being in totally separate categories and as requiring separate and watertight investment operations—although there are obviously certain assets which are "set against" the government reserve account. These include: contributions to the IMF's oil facilities, direct government-to-government aid loans, loans on a commercial basis to one or two industrial countries (notably Japan), loans to the World Bank and the United Nations and a great many of SAMA's holdings of gilts, institutional and corporate bonds (many of which the Monetary Agency will keep until maturity), equities, and loans to international and intraregional institutions. It follows from SAMA's view of the overall unity of the assets under its control that the Agency's investment management team, seconded from Faring Brothers and White Weld, applies the same basic considerations to the investment of all the assets under its control. Deposits are placed exclusively with banks on the Approved List. Originally this list contained just ten names, but in recent years it has undergone two major expansions—one in 1972 when 25 names were added, and another in 1975 when 17 names were added. Taking into account two or three additions which have been made individually at different times and one or two subtractions, the list now totals rather over 50.

As regards the maturities of deposits, before 1972 virtually all of SAMA's funds were held in short term, and although since then it has been the Agency's policy to lengthen the maturities of its deposits in the medium term range, there have been times when maturities have actually shortened. Such a period occurred in late 1974 and early 1975 when the drop in loan demand in the industrialised countries caused the banks to stop quoting significantly higher rates for long term than for short term money. In addition to deposits, SAMA invests large sums in fixed interest securities—treasury bills and bonds—with the bulk of its purchases being made on the primary market. For the most part the bonds are issued or guaranteed by governments, government agencies or international governmental institutions, but as an innovation during the past two years SAMA has begun buying a small proportion of high rated corporate bonds. A further innovation has involved the purchase of some blue-chip equities. Both the

It is of course the equities and bonds department which handles the core of the reserve—the part which would be with Kuwait's Special Fund—the Coming Generations—department itself. In days of the Board's direct management, investments were directly managed, investments were direct— Government arranged privately to buy it various governments and agencies in such countries as Ireland, Austria, France, 1 land, Spain and South Korea. The other portfolios, divided a regional basis, are managed by banks on the same basis most of the Kuwaiti Finance Ministry's portfolios.

Qatar: Early this year it estimated that Qatar's reserve had reached \$1.5bn., these funds being managed by the Finance Ministry, which also holds separately a large sum of awaiting expenditure. The supervision of the investment operation is by the (mai Arab) Qatar Investment Bank which is assisted by the Qatar Investment Office in London. This was established in 1975 to collect information for the Board on the London stock money markets—it does invest Finance Ministry funds. The Qatar reserve is split between 10 portfolios, referred to as "investment funds"—in dollars, two in yen, two Swiss francs, and one each sterling, Deutsche mark, French francs and Canadian dollars. The managers are multinational banks and investment companies, changed from time to time in accordance with Board's judgment of their performance, whose names are a closely guarded secret. It is known, however, that either the present or in the recent past managers have included Baril with the sterling fund, BML de Paris et des Pays Bas with the French franc fund, Hambros with one of the dollar funds, and that other international banks with close connections with the Finance Ministry (even if it is difficult to be sure whether or not it is "managed funds" are Manly foreers Hanover, First Natib Bank of Chicago, Morgan Grenfell and the Deutsche Bank.

The contents of the 10 investment funds are: equities; convertibles; bonds; loans to deposits with investment trust government securities, certificates of deposit, short-term deposits, gold mines shares—a little gold—but not real estate in the past there was a much less rigid division of current between funds—the manager one of the Swiss funds—instance held quite big amount of Deutsche mark and Canadian dollar securities—but in the past two years managers have been instructed to confine their investments to one currency or funds there are certain as managed or held directly by Finance Ministry. These small amounts of investment the Dutch guilder, the Australian dollar, the Hong-Kong dollar and the Finnish mark managed by the Board itself, a share some land on the Champs Elysees from the Intra Investment Company by the government of Kuwait; Qatar's Lebanon in 1973, shares in Jordanian registered Arab Bank share in the Intra-Investment Company (the Qatar government having been a big depositor since the time the original Intra Bank crashed in 1966), and all of government's shares in various inter-Arab and Third World aid funds, investment companies and banks.

As this policy indicates, SAMA is still an immensely cautious and conservative institution, with a very strong sense of its responsibilities and of what is and is not a proper activity for a central bank to be engaged in. Yet compared with 1974 and earlier, when SAMA's management in Jeddah had the most rigid and inflexible instructions, which meant in effect that although they pumped money into the world's markets from a distance they never really "entered" those markets, SAMA is now a relatively sophisticated institution. The variety of bonds and other debt that it will buy is greater, it has more than one telex now, it occasionally trades or makes switches in order to take advantage of opportunities to improve return, it shops around for rates, and it is more flexible over what terms it will accept. So even if some of the more fundamental changes in policy occurred in 1972 at the time Saudi Arabia realised that it was going to become a chronic surplus economy when SAMA first expanded the Approved List and began large scale buying of currencies other than the dollar, there have since the oil-crisis been huge changes in the style of SAMA operations.

Abu Dhabi: Since April last year the management of Abu Dhabi's reserve (and it should be noted that the reserve is still strictly an Abu Dhabi and not a UAE institution) has come under the Abu Dhabi Investment Authority. This body, which is almost exclusively Arab, took over from the mainly European/American Abu Dhabi Investment Board, and it is much more of an active supervisor of Abu Dhabi's reserve and less a consultative institution. The assets under the control of ADIA are not quite the same categories as those managed by either SAMA or the Kuwait Finance Ministry. ADIA is not responsible for investing the backing for the currency issue (which is done by the UAE Currency Board) and nor is it responsible for the Abu Dhabi government current accounts (which come under the Finance Department), or bilateral and

DISPOSITION OF SURPLUS REVENUES OF OIL PRODUCERS 1975-1977 (\$U.S. bn.)

Table with 6 columns (Year, First Half, Third qtr., Fourth qtr., First qtr.) and rows for United Kingdom, United States, Other countries, and Grand total.

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MIDDLE EAST BANKING AND FINANCE V

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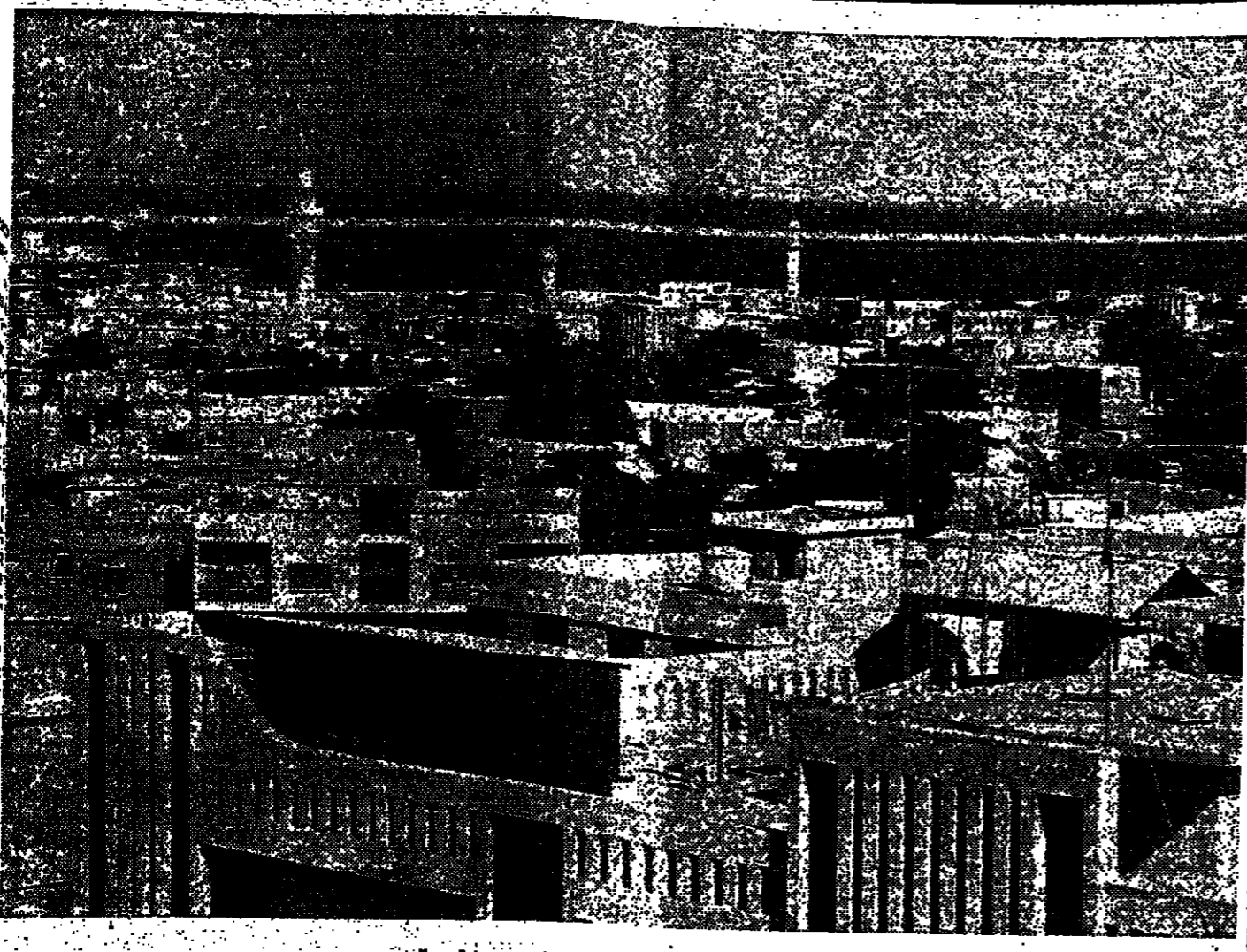
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Looking out over the capital, Riyadh.

SAUDI ARABIA

Putting on muscle

IT IS ONLY in the past two years that the Saudi banking system has undergone a massive expansion and begun to acquire some of the sophistication that one would expect to find in an economy as big and fast growing as that of Saudi Arabia.

Previously, the Saudi banks (National Commercial and Riyad) and the foreign banks in the Kingdom remained small - far smaller than the banks in Kuwait - to the extent that in mid-1974, in a year in which the Saudi Government was receiving oil revenues of some \$2.2bn, the real assets of the banks came to no more than \$22bn. Even now there are only 12 commercial banks in the Kingdom, a figure unchanged since 1973, and only some 70 branches - a good number of them seasonal.

Meanwhile the Saudi Arabian Monetary Agency (SAMA), the country's central bank, will still not act as lender to the banks - either directly or through offering discount facilities. In fact, a liquidity crisis SAMA would (and has in the past) avoided by buying the banks' foreign currency support - but breaking its age-old orthodox rule of being prepared to buy riyals but not sell them.

It is as well to emphasise in this respect that the Saudi banking system is still undeveloped, because the expansion and innovations of the last year or so have given an impression of a system which more dynamic and contains fewer anomalies than is actually the case. From the \$2.2bn of mid-1974, Saudi banks' assets grew to some \$7bn at the end of Ramadan (late September) last year and must now be approaching \$10bn. Because of the different calendars used by the central banks it is difficult to make exact comparisons, but at the end of last year the total assets of Kuwait banks, which for long had been by far the biggest in the Arabian Peninsula as a direct result of the massive personal wealth which concentrated in the hands of Kuwaitis, came to only \$4.8bn.

to a single borrower exceeding 50 per cent of their capital plus reserves. It was around the turn of the year 1975-76 that SAMA began to make it clear that it was going to tighten up on the application of these regulations, while holding out the carrots of authorisation for capital increases and the opening of new branches - only Citibank among the non-Arab institutions in the Kingdom having previously been allowed a branch in Riyadh. It received the ready compliance of the National Bank of Pakistan, which became the 36 per cent, Pakistani, 65 per cent, Saudi Bank of Jazira. Soon afterwards the Algemeine Bank Nederland agreed to turn its branch into the Bank al Saudi al Hollandi, retaining 40 per cent of the ownership, performance bond equity.

Then in the late spring of 1976, the British Bank of the Middle East, which had for long been one of the staunchest supporters, believing that acquisition in a partial take-over in Saudi Arabia might lead to the same thing happening to its branches elsewhere, decided that it too would agree to Saudi action. Its directors felt that if the process was inevitable, they might as well give in with good grace, and that anyway there would be no point in being last in the race - especially if there were rewards in the shape of more branches in prospect.

At present the British Bank of the Middle East and Banque Indochine are at quite an advanced stage in their conversion to 80 per cent Saudi institutions, the Arab Bank and the Banque du Caire are discussing their conversion with SAMA, although little has been heard about United Bank of Pakistan, Banque du Liban et Outre-Mer and Bank Mellat, it is assumed that these institutions will be starting the Saudiisation process shortly. In early June this year a cabinet decree, which at the time of its announcement had still to be approved by King Khaled, gave all foreign banks one year to issue a share issue under way.

The only bank still resisting Citibank - apparently because it does not wish to share the very considerable profits from its Riyadh operation - had having a branch in the capital already has less incentive than the others to respond to the SAMA carrot, and because it does not wish to sacrifice the group's principle of preferring branches to joint ventures overseas. Ironically the side effects of Saudiisation, in encouraging dealing through Bahrain, have helped to internationalise the Riyadh in just the way that SAMA has hoped to avoid. The Saudi authorities view with distaste the prospect of having big volumes of riyals moving around the international exchange markets, fearing that speculators, more innocently, just certain combinations of circumstances may build up pressures on the government for a revaluation. Yet already there are quite significant markets for Saudi riyals in Frankfurt, London and it is difficult to see what SAMA can do to prevent these markets getting bigger. The one thing that SAMA has achieved by way of discouraging the internationalisation of the riyal has been to control the amount of foreign lending in the Saudi currency. For any type of lending to non-Saudi

registered entities within the Kingdom or outside it the banks have to obtain 100 per cent collateral, or a bank guarantee for the loan, or SAMA approval. Consequently SAMA has been able to restrict the number of riyal bond issues to just four (leaving aside two private placements by the Asian Development Bank and the World Bank with SAMA itself) and it seems that in future it will give permission for further issues only if the borrower is Arab, as three of the four borrowers have been anyway. Ordinary bank loans in riyals to foreign borrowers have been virtually unheard-of in Saudi Arabia, even though in Kuwait international dinar loans have been commonplace.

The Riyad and National Commercial banks, which have managed the four riyal bond issues have tried to mount retail operations for the bonds, guaranteeing to discount the bonds for any purchaser who wants to recover his investment into cash. But the quality of the borrowers has tended to put off investors - the Saudis, like other Arabians, are very conservative in their foreign investments while being able to find much more profitable investments at home in their own currencies. Consequently a large amount of the bonds has stayed with the Riyad and National Commercial banks.

What would probably cause the Saudi bond market to take off would be the issue of bonds by a big Saudi company (as was reported to be in the pipeline recently) or a big foreign company in Saudi Arabia - assuming that is that the public could accustom itself to thinking of bonds as a store for liquidity and not as a long term investment to be kept until maturity. However, apart from one or two isolated instances, there are unlikely to be domestic bond issues in Saudi Arabia in the near or medium-term future. Any company which is less than 75 per cent foreign owned may borrow up to half of its capital requirements at an interest rate of 2 per cent from the Saudi Industrial Development Fund, and it is envisaged that most of the rest of the loan capital will require (amounting to some 25 or 30 per cent of total requirements) it will probably obtain from the Saudi Investment Banking Corporation, (STBC), which opened its doors for business in Riyadh at the beginning of April.

SIBC, in fact, will probably take over a fair proportion of the long term lending to industrial enterprises which is now handled by the commercial banks - and in some respects the commercial banks will not be sorry to see part of this business go. Although the bulk of the banks' business remains centred on lending for inventory and day to day business operations - with the method favoured by borrowers being the fluctuating overdraft facility - there has recently been something of a craze for light industrial investment (particularly in building materials) on the part of the private sector, and loans to industry have increased accordingly. Some of these ventures look vulnerable to competition from imports.

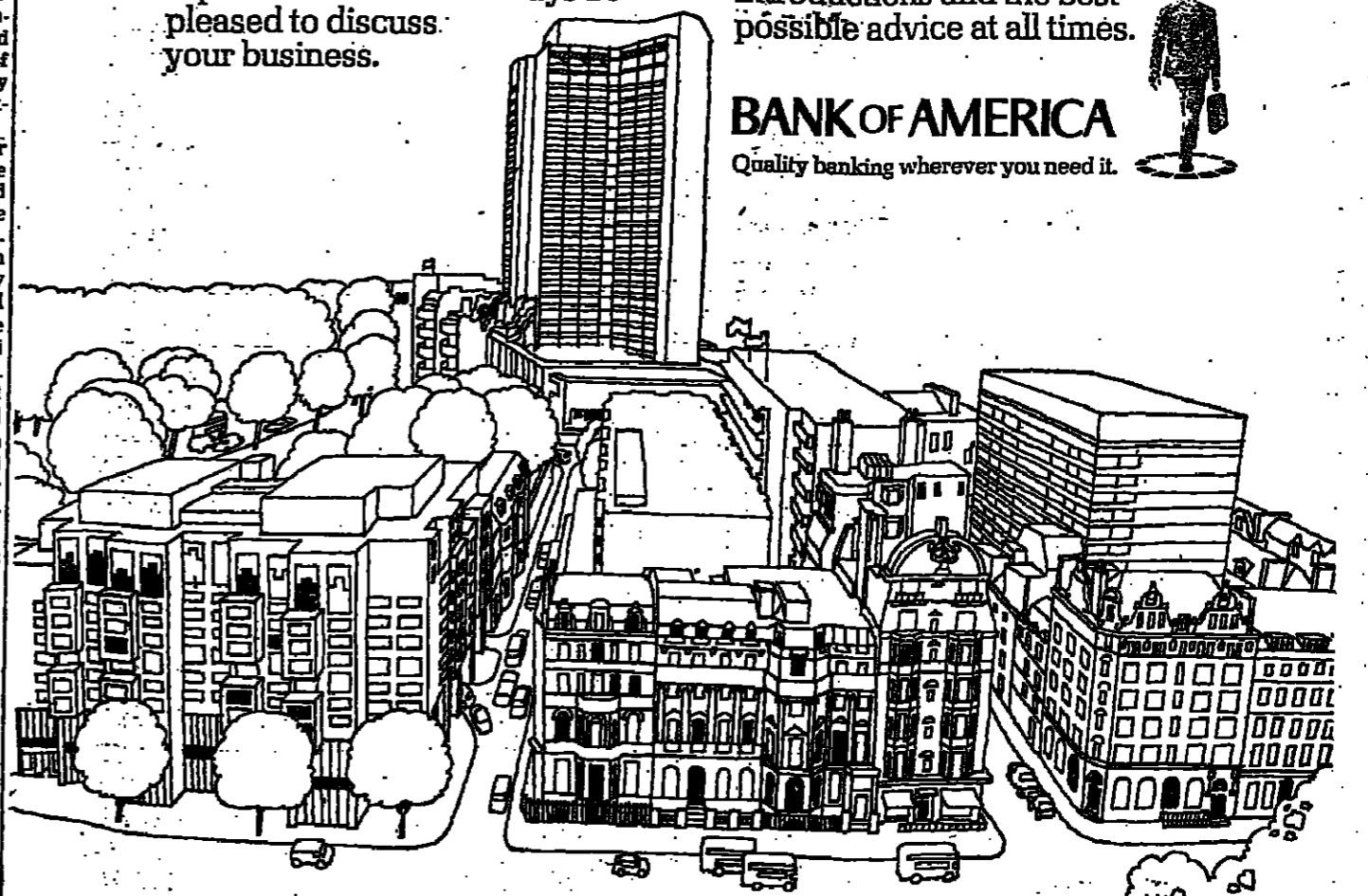
Michael Field

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MIDDLE EAST BANKING AND FINANCE VI

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IRAN Uneven fiscal growth

IN THE PAST three years, the Iranian economy has proved by far the most volatile among the OPEC countries.

Now once again the question of oil sales has come to the fore, making it difficult to determine developments beyond next July with any precision.

The uneven economic performance and the difficulty of forecasting is compounded by a tendency on the part of the authorities to overreact.

Although the budget provisions may already appear outdated, it is important to record them simply because they offer the only real guidelines.

As for the State enterprises, the budget envisaged an increase in their domestic borrowing from \$1.04bn. to \$1.14bn.

During the year the domestic borrowing ceiling had been raised from \$277m. and the foreign borrowing ceiling from \$487m.

was accounted for by NIOC's need to finance the 40 per cent share in oil investments which the consortium withheld paying.

In other words, the authorities envisaged increasing the total domestic and foreign borrowing requirement by 77 per cent.

The first of the assumptions to appear incorrect—at least at this stage—is the cautious view of oil liftings.

Survive If this proves the case and sales survive the slack summer period, then almost certainly around November the Government will reconsider its expenditure and perhaps implement a supplementary budget.

UNTIL NOW the Iranian banking system has been primarily concerned with servicing the development boom.

The most obvious inadequacy—though in the process of being rectified—is the low capitalisation of the commercial banks.

The commercial banks are dominated by the "Big Five"—Bank Mellat, Bank Saderat, Bank Sepah, Bank Omran and Bank Teheran.

Now all foreign borrowings by commercial banks, after a cut-off date of August 1976, require a 30 per cent deposit with the Central Bank.

ing international banks, has not been fully drawn down.

However, it seems safe to assume that the Government will stick to the same borrowing methods as last year.

There are rumours of a major \$1bn. loan to be negotiated by the Government of Iran.

But any talk in this respect could be undermined by the Government's decision to seek oil barter as a means of financing major projects.

The trend in oil sales too will determine the extent to which Iran extends foreign assistance and continues its policy of selected foreign investment.

Few banking systems have ever expanded so rapidly. In the four years to 1976 total assets of the banking system increased from the equivalent of \$9.5bn. to \$32bn.

The Central Bank found itself compelled to adopt the latter measures since short-term borrowing abroad continued to prove attractive.

Life is also made easier for the commercial banks by the presence of specialised institutions like the Industrial and Mining Development Bank (IMDBI) and the Agricultural Development Bank (ADB).

As regards banking practice, bankers freely concede there is much left to be done.

BUDGET BORROWING (\$bn.) Table with columns for 1975-76, 1976-77, 1977-78 and rows for General budget, State enterprises, and Total.

(Percentage of total receipts) (2.3) (3.2) (12.8) Source: Plan and Budget Organisation.

For instance, Iran is never likely again to commit itself to \$1.2bn. to Britain and \$1bn. to France.

A further indication of a more cautious approach to spending can be seen in the switch from cash payment for imports.

This was clearly illustrated in March when there were strong rumours about a devaluation of the rial.

Throughout the past year the Central Bank has shown a sign of changing its attitude towards increasing the number of commercial banks.

More generally, there is a certain disappointment that the Iranian Government has shown neither the will nor the ability to create a financial centre of Tehran.

But for the authorities there seem secondary considerations. Without saying so directly, the idea of Tehran as a financial centre is now considered preposterous.

Without saying so directly, the idea of Tehran as a financial centre is now considered preposterous. The Iranian attitude seems to be this. If it happens as part of the natural development of the Iranian banking system, all well and good; if it does not then there is little lost since all the international banks were in profits which would not touch the Iranian economy.

Advertisement for Emirates Commercial Bank Limited, Abu Dhabi, featuring a balance sheet and contact information.

Handwritten signature or stamp at the bottom of the page.

UAE

Need for reform

with

Table with 2 columns: 1973-76, 1976-77. Values include 0.086, 0.345, 0.350, 0.781, (2.3), (4.5).

to a massive... around the end of... The Central Bank... not all... Governor... Mr....

Robert

to the... of... the... of... the... of... the...

Liberal

The... of... the... of... the... of... the... of... the...

ATE LAST YEAR the chief executives of the monetary... of the United Emirate... in Dubai, Bahrain and Qatar...

with a greatly increased number of institutions vying for it... Despite the intensive economic activity... the growth since the moratorium...

Moratorium

Subsequently the moratorium was lifted to allow in Lloyd's Bank International... Dubai's industrial projects and branches of the national banks...

The new measures came in a package introduced by the Currency Board in May... The regulatory authority took the view that the two more banks some six weeks earlier...

Shock

Perhaps the greatest shock was the failure of the Currency Board to move in and protect the depositors... According to its statutes the board has a duty to uphold the stability of the banking system...

Kuwait

SAUDI ARABIA, Kuwait receipts were boosted by retroactive adjustments in the market of the kind which has caused concern to revenue...

its bank, though it had allegedly tendered his resignation when Sheikh Rashid went ahead and approved the two more banks some six weeks earlier...

Shock

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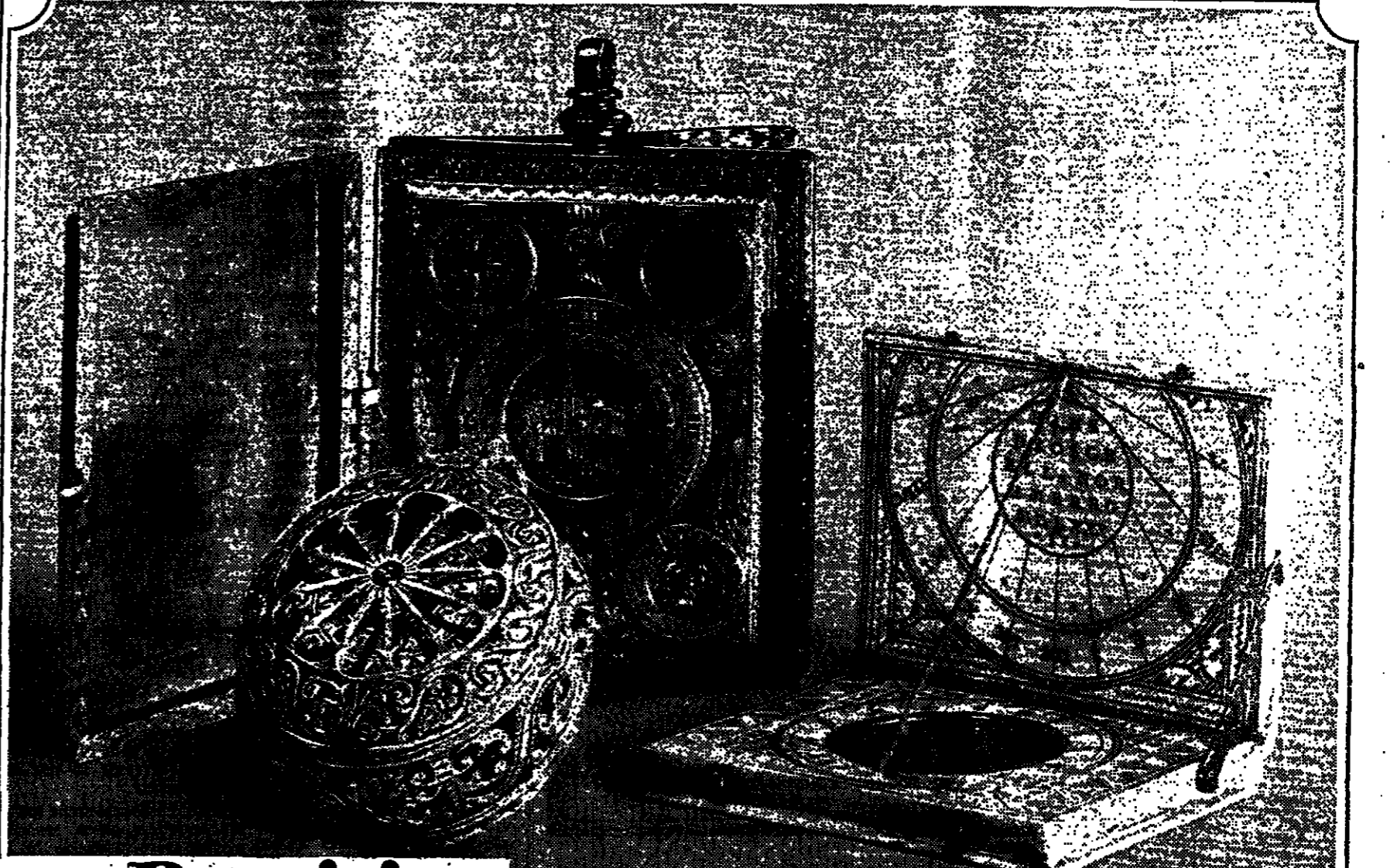
Kuwait

SAUDI ARABIA, Kuwait receipts were boosted by retroactive adjustments in the market of the kind which has caused concern to revenue...

Neither could be financed by the Government thought that the bank borrowing... Others interpreted it as "growing pains" for the new management of the Currency Board...

The result was an immediate outcry from traders and bankers alike... Banks felt the measures ill-timed, coming so shortly after the two bank closures... Others believed that it could mean a loss of business...

Kathleen Bishtawi



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Advertisement for Bayerische Landesbank Girozentrale. Text includes: 'It has something to do with our heritage. Bavarians combine a shrewd business mentality with keen appreciation of beauty...', 'The Bank has a growing reputation of forward-looking yet absolutely sound portfolio management...', and contact information for the bank in Munich.

MIDDLE EAST BANKING AND FINANCE VIII

BAHRAIN

Developing capital market

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THE FIRST six months of this year have been very quiet ones for both of Bahrain's banking communities...

March. At that rate of increase for the Bahrain branch will cost in the region of \$250,000. Direct operating costs are already over a million dollars annually...

from setting up new retail banks contrary to the intended moratorium by the UAEBC. Possibly the lowest point in the relationship between the two banking communities came during the dirham crisis of January-February this year...

Foreign exchange is still an important area of business for the OBU's and for some of the smaller ones it is almost the only business they do. But the past year has seen a marked increase in commercial lending...

The principal countries into which the Bahrain offshore banks are lending are Saudi Arabia and Kuwait with Iran being considered as possibly a very good market...

The biggest lenders in Bahrain are the National Bank Bahrain which had an increase of over 80 per cent in advance last year, the Chartered Bank Meiln Iran, the Bank of the Middle East and Bank of Bahrain and Kuwait...

The off-shore bankers, too, are digesting the results of their first months of operation and planning for the future accordingly. It is significant that most of the off-shore banking units now operating are expanding their staffing...

The competition between Bahrain and the UAE to become the money market in the Gulf (always denied by Mr. Moore of the BMA and the former managing director of the UAE currency board, Mr. Ronald Scott), has now died. The concept of restricted licence banking (RLB) never really caught on in UAE among of the world's major banks...

Bank, and the Bank of Kuwait and the Middle East had total assets of KD1.83bn. (\$6.43bn.) at the end of March, up 37 per cent on the KD1.94bn. recorded a year earlier. Traditionally, for want of sufficient lending opportunities at home and with the attraction of higher interest rates obtainable abroad...

Some of the off-shore bankers believe that a retail bank will be the most natural source of certificates of deposit, should they ever occur. It is a little bit early for an offshore unit to issue them, it needs a bank with retail back up, is one argument...

Details of the bonds have yet been settled, neither rate nor whether they will be bearer or registered bonds. Although it is among the top five retail banks in Bahrain measured by balance sheet totals, it is more in the wholesale money business than in lending to individual companies...

The Finance Minister publicly speculated that new generating infrastructure projects, electricity, for example could be financed in this way. But reaction to the bonds was closely monitored for highly likely that the Bahrain Government with its dwindling oil revenues will have to rely either the local or international market for funds...

UBAF logo and text: An Arab and International Association in Banking and Finance. Includes a globe and list of branches in Tokyo, Bahrain, London, Rome-Milan, Luxembourg/Frankfurt, Hong Kong, London, and Beirut.

Presence

As it is a major vehicle for the funds of the Abu Dhabi Government, its presence in the Bahrain off-shore market should expand business considerably if it brings its foreign exchange business over. The present uncertain situation in the UAE and new regulations issued by the three-man managing-directorate...

Kuwait

Parallel with this development was a big increase in the mobilisation of loans in Kuwaiti dinars. In 1976 they totalled KD30m. compared with KD32.5m. in 1975 and KD15m. in 1974. By the end of last year their accumulated value was the equivalent of \$1bn. Mr. Hikmat Nashashibi, manager of KIIC, has pointed out that quantitatively the performance compares favourably, indeed, with activity in the Euro-bond market...

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Bahrain Monetary Agency logo and text: The Bahrain Monetary Agency is the government body which monitors Bahrain's offshore banking units and domestic banks. Includes P.O. Box 27, Manama, Bahrain and Tel: 712657, 714023, Telex: 8295.

Kuwait

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The Bank of Iran and the Middle East logo and text: OUR NAME: The Bank of Iran and the Middle East. OUR MARKET: Iran. Includes address: Ferdowsi Avenue, Kucheh Berlin, P.O. Box 1680, Tehran, Iran.

Richard Johns

MIDDLE EAST BANKING AND FINANCE IX

JORDAN

Market Local controls

THE JORDANIAN banking system is small, but by the standards of the vastly richer Arab countries...



Looking down the main street in modern Amman.

At the end of February this year the commercial banks had loans outstanding worth JD194m (\$383m)...

Loans Much of the banks increased enthusiasm for industrial lending can be ascribed to their growing confidence in the Kingdom's political stability...

Loans for real estate purchases and development on the other hand are now something which both the commercial banks and the authorities would prefer not to see expand...

Although some of the foreign banks always made it their policy not to lend consciously to real estate developments...

portion of demand for loans for property developments and house buying (though not land purchase or speculation) will be met by the Housing Bank...

At the same time the Central Bank has started (as of March this year) enforcing an old regulation which says that not more than a certain percentage of deposits (the current figure is set at 70 per cent.) may be deployed as advances...

Finally, as a purely passive measure, the authorities have insisted on the maintenance of the 9 per cent. legal limit on the lending rate...

JORDAN NATIONAL BANK S.A. logo and name in Arabic and English.

Head Office: PO Box 1578, Amman, Jordan. Offers All Types of Commercial Banking Services at its Jordan and Lebanon Branches. Paid-up Capital JD 1500.000, Reserves JD 612.247, Deposits JD 25729.822, Total Assets JD 37468.307. Includes list of Jordan and Lebanon branches.

Concern The other noticeable concern at the Central Bank, outside this realm of the broad regulation of the economy, is to develop in Jordan a strong domestic banking system...

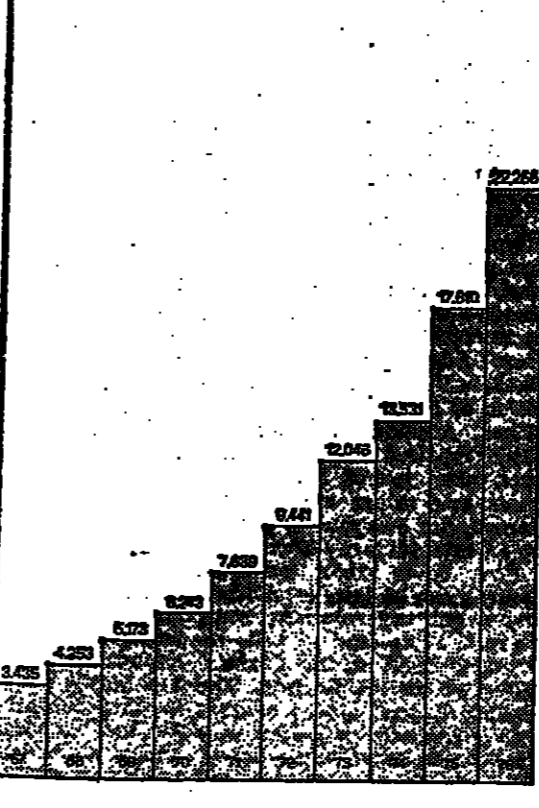
Although the Arab Bank is now Jordanian registered—it was originally established in Jerusalem in 1930 and moved to Amman in 1943—it has over 2,000 shareholders from all the Arab countries...

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Table with 2 columns: Item and Amount. 1976 Balance Sheet Total 22,266, Deposits 21,032, Debtors 12,285, Liabile Capital 828.

NMB BALANCE SHEET TOTAL (in millions of Dutch guilders)



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The international bank with special expertise in Saudi Arabia

البنك السعودي العالمي المحدود Saudi International Bank AL-BANK AL-SAUDI AL-ALAMI LIMITED 99 Bishopsgate, London EC2M 3TB. Telephone: London (01) 638 2323. Telex: 8812261/2. Issued and paid-up capital: £25 million.

Shareholders: Saudi Arabian Monetary Agency, Riyad Bank, National Commercial Bank (Saudi Arabia), Morgan Guaranty Trust Company of New York, The Bank of Tokyo, Banque Nationale de Paris, Deutsche Bank, National Westminster Bank and Union Bank of Switzerland.

Michael Field

MIDDLE EAST BANKING AND FINANCE X

LEBANON

Problems behind recovery

EACH DAY NOW Riad al Solh, Beirut's commercial and banking centre, looks a bit more like its former self. This was the area of Beirut that took some of the heaviest punishment during the fighting, and when Syrian troops of the Arab peace-keeping force took control of the city last November, Riad al Solh looked a sorry spectacle. The streets were littered with shattered glass and debris, the buildings were pockmarked by shells or blackened by fire.

hard to qualify. "If confidence returns to Lebanon, then the losses can easily be absorbed. If not, then the loss will be not merely to the banking system but to the entire Lebanese service based economy," one banker remarked. This may sound obvious enough but the point has to be stressed.

Damage

As a result of the fighting, 15 major banks had their head offices badly damaged and looted. In addition, a further 30-odd branches were similarly affected. The majority of the looting occurred in January 1976 in the central banking area of Riad al Solh. Among the big banks affected were Banco di Roma, BEME, Rif Bank, Aigemen Bank and the Saudi Commercial Bank. Curiously, no American bank was badly affected by looting. From the Lebanese point of view, the most encouraging aspect has been how the foreign banks, who dominate the banking scene, have striven under difficult circumstances to service clients. The BEME has been singled out in this respect by many individual bankers as having done an extraordinary job in maintaining operations throughout in one form or another despite first losing its head office and then its temporary head office.

Another byproduct of the fighting has been to increase the geographical spread of banking. From being centred on Riad al Solh, banks have now spread, to remain operational, either towards Hamra in West Beirut or towards Ashrafieh in East Beirut, and Jounieh. Thus there has been an increase in the total number of branches from 314 before the fighting to 332 in February 1977, according to M. Pierre Nasrallah, Secretary General of the Bankers Association. Banks operated where they could and where their clients were—and the centre of town was impossible. Bankers play down any idea of encouraging economic separatism. Indeed, they are attempting to show the flag by reopening, albeit on a small scale, head offices again in Riad al Solh. Though the Central Bank has been notified of new branches, no formal permission

has been granted. Thus technically all new branches opened as a result of fighting are "temporary." The question of bad debts is still very problematical. The Government has yet to take a formal position on this other than to say that compensation for physical damage and losses is impossible. Instead it will consider soft loans as a means of assistance. The banks themselves are taking a pretty sanguine attitude, realising that existing credits will have to be rolled over or grace periods given. Bank vulnerability to bad debts is a source of concern but probably less than many outside Lebanon might believe.

or Arab financial institution other than on a purely one-of-emergency basis. This has meant that the Government has split up its Budget. In early May £800m. administrative Budget was approved to cover essential operational expenses of the Government. A reconstruction Budget—in two parts—was passed last week. The Government intends to use the newly constituted Reconstruction Board as a means of determining projects and allocating funds. However to ensure that the State does not kill commercial banking it is proposed that once funds have been approved they should be handed over to commercial banks to handle on behalf of the State. In this way bureaucracy will be limited and banking stimulated. But because the commercial banks have been primarily concerned with short-term lending, it is likely that the three-year Development Bank, whose shareholders include commercial banks, will play a much greater role, especially where long-term finance is concerned.

Premature

Financial resources—a obviously a problem for the State. But the Central Bank is being more than a little coy on this subject. It should think outside that it admits to. There is no foreign debt to speak of at present, and reserves of gold and foreign currency are still officially nearer \$2.3bn, though they may be nearer \$3bn. This inherent strength is reflected in the movement of the Lebanese pound against the dollar. It is now at the same parity against the dollar as in 1974 and throughout the fighting it would have held remarkably steady. This strength in turn has meant that there have been fewer net resident deposit withdrawals than many had anticipated. The feeling is that if reconstruction does get under way the effect of a sharp rise in import demand (and therefore extra foreign currency need) will be balanced by any substantial inflow of Arab and international aid. In the last resort it seems that such aid will only be forthcoming in the quantities required if projects are drawn up and key Gulf States like Saudi Arabia and Kuwait believe that real progress is being made towards a political solution.

The elusive search for a political solution conditions everything, and though the fight has in no way tempered Lebanese ingenuity or resilience, something which no other country in the Middle East possesses—the fighting equally has shown that a political solution is any nearer.

EGYPT

Banks in transition

BANKS of one kind or another have appeared in Egypt in such profusion in the past two years that the banking system, once simple, has now become considerably more complex. Before the open-door policy this country had four nationally-owned banks each specialising in certain sectors of the economy and two special status banks dealing in foreign currency. At present there are 69 different banks, representative offices and other financial institutions dealing in foreign currency and some undertaking a variety of other activities.

Banking, like the economy as a whole, is in a state of transition. The "banker" in Egypt today can be anything from an entrenched manager in a provincial branch of one of Egypt's big four domestic banks, doggedly following a rigid policy

without scope for initiative, to a young American on friendly social terms with the nation's leaders. But in spite of the opportunities, the new banks have yet to establish fully or clearly their role in Egypt's economy. One result in the 1975 law which revised banking activities to permit the entry of foreign banks has been that Cairo is probably now "over-banked" (without knowing exactly what scope would be allowed or what profits in prospect). The entire spectrum of foreign bankers flocked to the city. Some moved their regional representative offices to Cairo. Others set up joint ventures, or overseas branches of different kinds. As a result there are currently in Cairo 33 banks or branches of foreign banks, 25 representative offices and 11 offices specialising in finance and investment.

First in was Chase Manhattan in a joint venture. It was closely followed by Citibank with an overseas branch for hard currency business. The Chase National Bank, as the venture with the National Bank of Egypt is called, deals both in dollar and Egyptian pound accounts. The dual service became so popular that minimum deposit levels had to be raised to \$5,000 to prevent overcrowding and inefficiency.

Deposits Much of what formerly had been Egypt's black market money was drawn into the banks as merchants were offered a legal way of depositing their dollars. Citibank had to follow suit by lifting minimum deposit requirements. Others, like the National Bank of Abu Dhabi, set a trend by buying premises at unprecedentedly high cost in the no-longer elegant Suleiman Pascha Square in the city's centre, and opened its doors with a no-nonsense \$25,000 minimum deposit requirement.

Although the Government in 1975 and 1976 was so short of hard currency that wealthy foreign creditors had to take their turn as the Central Bank eked out its inadequate supply of dollars, the Egyptian middle classes must have been emptying their mattresses of squirrelled savings to judge by the throughput in the newly available accounts. Inevitably, in such a period of transition there have been miscalculations. The Bank of Nova Scotia, for example, lined up on the basis of over-optimistic promises and predictions by the Egyptian Government, what it hoped would be an entrepôt into the much-discussed Free Zone area of the economy. It opened a branch—only to discover that the operation lacked raison d'être, partly because free zone activity was still

confined to paper and plans, and partly because it could find no advantages in being outside the economy. In the summer of 1976 the bank closed its doors for one month to re-open with a flourish in the new guise of a foreign currency branch. The league leader of the new banks was and still is Chase National. Opening in 1975, it started a second branch in Zamalek, Cairo's smart residential area in 1976 and in June 1977 one in Port Said. Chase National leads the employment field, with 235 employees of whom only ten are foreign. The latest development is a move to Alexandria where a "loan production office" will soon be opened. It is hoped this will become Chase National's fourth branch early next year.

Balances The banks are making money. Of the new banks only Chase National has published its balance sheet, the first major joint venture in Egypt to do so. The 1976 results showed assets of 79m Egyptian pounds (\$114.5m) and profits of LE1.9m (\$2.7m). It lent LE4m (\$20m). The smaller Cairo Barclay's International made half a million dollars profit, a reasonable 5 per cent return on capital. The lending picture for the latter bank is different from the Chase National's, however, with commitments for loans of \$12m, of which \$6m has been disbursed. Most loans are for manufacturing projects rather than just trade. No other results are officially available but it is believed that most of the foreign banks are making money.

Foreign bankers are still assessing the relationship with the domestic system. The Central Bank, having expected that foreign banks would act as catalysts for investment, is believed to be concerned at the small size of productive investment that the banks have so far generated in the private sector. In two years the effects on local banking have been considerable. New banks have taken the cream of private sector accounts, and the best personnel from the local system. But Egypt's big four banks still retain the giant accounts of the public companies. With thousands of branches round the country they will always be the chief retail outlet for Egypt. The arrival of foreign banks has extended the credit available to the whole banking system as each bank's country limits for lending have risen steadily. They have forced rises in pay and increased competitiveness, as amendments to the banking laws enabled local banks to pay their employees more. Domestic banks are also taking profits through their share holdings in the foreign joint venture banks.

Michael Tingay

Advertisement for UBL (United Bank Limited) featuring a large stylized logo and the text: 'THIS SYMBOL IS YOUR ASSURANCE OF QUALITY & TOTAL SERVICE IN KUWAIT AND THE GULF'.

Advertisement for UBL Overseas Network, showing a map of the Middle East and listing various branches and services. Text includes 'at your service', 'internationally', and 'UNITED BANK LTD.'.

Advertisement for EL NILEIN BANK, featuring a logo with a bird and the text: 'FOR ALL BUSINESS TRANSACTIONS BETWEEN U.A.E. AND PRINCIPAL WORLD BUSINESS CENTRES'. Includes contact information for Abu Dhabi and P.O. Box 6013.

Advertisement for LINFORD INTERNATIONAL LTD. titled 'A complete bank fitting service'. It describes services for bank fittings, including security counters and furniture, and provides contact details for the company in London and Cyprus.

MIDDLE EAST BANKING AND FINANCE XI

IRAQ

Very An unobtrusive role

IRAQ'S UNOBTUSIVE role in a world financial scene belies its financial resources and economic potential. In January this year its foreign exchange reserves, as recorded by the IMF, reached the record level of \$4.5bn, placing it ahead of Libya and Kuwait in particular league table. Its gold holdings, worth \$1.6bn, took total reserves over the \$5bn mark.

Yet, though the total reserves have risen spectacularly since 1972, when they stood at \$2.8bn, the accumulation of reserves is regarded as a fairly unobtrusive phenomenon by Iraq's Baathist rulers. The high rates to some extent reflect the difficulty in absorbing the greatly increased revenues which have flowed from higher oil prices and the nationalisation of the oil companies, but the priority remains the development of the country. Apart from its oil reserves, which are probably second only to those of Saudi Arabia, Iraq has considerable agricultural potential and a population of about 11m, the eighth of any major Arab oil exporting country.

Iraq pursues a cautious and conservative policy in deploying its foreign assets and emphatically does not regard itself as a surplus country in a manner of Kuwait or Saudi Arabia. It has no long-term foreign investment strategy and keeps the bulk of its reserves on deposit in Western money markets with little if anything in government securities. The preferred currencies are the dollar, the Swiss franc, and the bulk of the reserves is held by the Central Bank, which tends to deal with its counterpart other states rather than with commercial organisations.

Apart from a portion of its foreign assets which at any time are, for technical reasons, under the control of the Ministry of Petroleum, the State's development programme is handled by the State-owned Rafidain Bank, whose branch outside the Middle East is in London. The bank is with considerable numbers of correspondents in London and other financial centres and is a force in the "dollar" market; it also operates through the Union des Arabes et Francaises, of which it has a 6.3 per cent share and which is heavily involved in the Eurodollar market.

Part from regarding its own financial involvement in the international system as a strong ideological commitment which prevent it from carrying itself with highly public actions such as purchasing stakes in western companies in the Arab world, Iraq's attitude is different. It sees economic and financial co-operation as a vital step to achieving political unification.

Iraq has been prominent in the discussions of the Council of Arab Economic Unity and played a part in the establishment of the Arab Monetary Fund, based in Abu Dhabi. Its effort to improve relations with its neighbours in the Gulf since 1975 took the form of sending a high level delegation to the Arab states whose starting point in discussion was economic co-operation. Iraq has a stake in the GAPEC dry dock facility at Bahrain and is involved in the Arab Petroleum Investment Corporation based in Tripoli. It is naturally a member of the Arab Fund for Economic and Social Development (based in Kuwait) and contributes to Arab facilities to help developing countries hit by the rise in the oil price. It is believed to have disbursed about \$500m in various forms of aid last year, both bilateral and multilateral.

could be of use to agents and partly to allow Government officials to put contracts out to tender at an orderly pace.

Iraq's oil revenue, which makes up more than 98 per cent of export earnings, rose from \$6.8bn in 1974 to \$8.3bn in 1975, but imports virtually doubled during this period from \$2.3bn to \$4.1bn. This reflected greatly increased development spending and caused a drop in foreign reserves, which had reached \$3.3bn in 1974 but fell to \$2.7bn by the end of 1975. In early 1976 oil revenues fell as the world recession and pricing problems cut output; price cutting enabled revenue to be restored, but the simultaneous downpayments on several projects led the Government to take the precaution of arranging a \$500m facility managed by Lloyds Bank (the facility lapsed on December 1, 1976 after \$200m had been drawn).

Although oil output rose later in the year, it dropped sharply in early 1976 because of a dispute with Syria over the transit fees on the pipeline to Basra on the Mediterranean, which culminated in the closure of this outlet for Iraqi crude in April. Simultaneously there were problems in selling oil from the southern oilfields and a fire at Basrah. Output fell to about 1.5m b/d in February from a level of about 2.4m b/d a few months before. Though the improvement in the oil market and the coming into operation of the strategic pipeline taking oil from the north of Iraq to the Gulf allowed output to rise later in the year, making an average for 1976 of 2.28 b/d, the horrendous build-up of congestion forced the Government to cut down on development spending and slow the rate at which contracts were being awarded.

Congestion was most spectacular at the ports, with a waiting time of 90 days and an 85 per cent congestion surcharge at Basrah, and the effects spread throughout the economy, with crippling shortages of vital inputs. At one point the State was exporting cement to meet long-standing commitments and at the same time importing for its own needs at four times the export price. But as the supply began to slow down imports for the year fell marginally below the 1975 level, while increased oil earnings (taking total exports up to \$8.8bn) allowed the Government to increase its reserves by nearly \$2bn between the end of 1975 and the end of 1976 (when they stood at \$4.6bn). There was a further rise in the first two months of 1977.

By early this year the worst manifestations of congestion were disappearing. The congestion surcharge at Basrah was lifted, though some observers believe that another import ban will bring it back since port facilities are still inadequate. During the autumn and

winter the Government staged a series of televised symposia aimed at identifying the mistakes which had been made in economic planning and project management over the past two years and punishing some of those who were considered responsible. The objective was to try to imbue Government officials and plant managers with a greater sense of commercial orientation, and to try to make the planning system work more effectively with better exchange of information. But there was no intention of changing the fundamentals of the system itself. "We are very clear, very stubborn on this," says Mr. Fawz al Kaysi, the Finance Minister.

Solution

With the worst of the bottlenecks solved and a new, more managerial approach to the economy having been defined, Iraq is now ready to embark on a new, if less hectic, phase of development. The investment programme for this year envisages spending \$7.9bn, compared with an allocation of \$5bn in 1976. The largest single portion of this sum—\$3.2bn, earmarked for industry, but increased more sharply, by 45 per cent, to \$1.3bn, representing the Government's concern that in the past there has been too much emphasis on industrial development while Iraq has become increasingly dependent on imported food. The bare figures, however, reveal considerably less about the economy than appears at first sight: the actual projects, which are due to go out to tender, during the year have not been itemised, while the estimates of implementation rates in the past vary widely, from 40 to 70 per cent.

According to Government officials in Baghdad the immediate priority this year is to complete projects set in train last year and to concentrate on improving the infrastructure. Broadly the Government's strategy is to develop industry to use the country's natural resources of oil and gas, while enabling agriculture to increase its low output using principally the irrigated land of the Tigris and Euphrates river systems. Several large-scale industrial projects are underway, including a \$1bn petrochemicals complex at Basrah being built by West German and U.S. concerns, while the Japanese company Mitsubishi is building a \$570m urea plant at Khor al-Zubair and an 800MW power station at Hartha, making use of two credits of \$1bn each arranged between Japan and Iraq in 1974 and in January this year.

The bulk of the credit has not so far been taken up, despite the existence of projects in which Japan is very interested, because the Government has awarded few contracts for very large-scale projects this year. This is partly because of renewed uncertainty over the State's oil revenues in the wake of the pricing split in Opec at Doha last December. Oil output has been running at below the 1976 average, with daily output of 1.85m b/d recorded in April, and a lower figure of 1.7m b/d in January, the first month after the price rise and the end of the pre-Doha stockpiling by consumers. Government officials are believed to be working up projects which can go out to tender at a later date, and the overall plan which will cover the remaining years of the decade has been approved in outline by the State Development Board, but details have yet to be finalised and it is uncertain how much information will be included when it is finally published, probably within a few months.

Although Iraq's present reserve figures look impressive they are likely to be overshadowed by the size of the ambitious spending programmes which it is almost certain to be embarking on in the next few years. It is therefore imperative, as the Government realises, that the principal hindrances to development should be overcome. One is the very serious shortage of manpower: while there are probably sufficient administrators, there are crippling shortages of professionals such as engineers, while skilled and semi-skilled workers such as truck drivers are in short supply. Attempts to lure back Iraqi professionals living abroad have had only modest success, while the policy of allowing free immigration from other Arab countries has yet to produce a starting improvement in the manpower situation.

The other constraint on successful development is the somewhat unsatisfactory working of the Baathist Government's adopted economic system. Certainly the regime is now deeply aware that the planning system has so far failed to produce the necessary coordination of inputs essential to effective economic progress; it also knows of the truly lamentable output achieved from many State organisations, especially in agriculture. Whether it will be able to make the system work better in future remains to be seen.

Fortunately for Iraq, a continued source of revenue is assured: oil production capacity is due to rise from its present level of 2.5m b/d to about 4m b/d by 1982, and the 981 km pipeline to Dorytol on the Turkish Mediterranean coast, now coming into operation, gives it a new outlet nearer the European market which should be free of political risks, unlike the pipeline to Basrah in Syria. Furthermore, Iraq's reserves of oil are estimated at more than \$500 billion, which makes it second only to Saudi Arabia among Middle East oil producers. This ensures that Iraq has the commodity it really needs for economic development: time.

James Buxton

Founders

Though it was not a founder member, Iraq is the fourth largest shareholder in the Arab Investment Company, which was set up in 1974 at the invitation of the Council of Arab Economic Unity to develop the natural resources of Arab states with a view to achieving a commercial return.

Iraq says it is not opposed to non-Arab participation in joint venture projects in the country's limited private sector, but what small foreign investment there is in Iraq (mostly confined to the tourism industry and small-scale manufacturing) comes from the Arab world, predominantly Kuwait and the other Gulf states. But it is claimed that the size of the relatively efficient private sector's own contribution to GNP in Iraq will decline in relative terms partly because of restrictions on the role of the sector itself, but more because of the expansion predicted for the public sector as the State's development programme gets underway. In 1974 the private sector contributed 31 per cent of GDP; this is predicted to fall to 18 per cent by the end of the decade.

Iraq's public sector development programme has been founded since the 1973-74 oil price rises by bottlenecks and inefficiencies, which prevented Arabes et Francaises, of which it has a 6.3 per cent share and which is heavily involved in the Eurodollar market.

Part from regarding its own financial involvement in the international system as a strong ideological commitment which prevent it from carrying itself with highly public actions such as purchasing stakes in western companies in the Arab world, Iraq's attitude is different. It sees economic and financial co-operation as a vital step to achieving political unification.

OMAN

Economy slows down

OMAN'S ECONOMY has slowed down in the third year of the five-year plan period, the Five Year Plan has still not been published and only the barest details of the current year's investment programme have emerged. This is principally because economic and financial accounts. Nearly 40 per cent of this was financed locally, proportionately less than in previous years, while the overall foreign debt amounted to RO154m at the year end, some 34 per cent of revenues.

As about a third was formed by loans from "friendly foreign countries" carrying low or nil interest rates with long repayment periods, debt servicing was said to present no major problem. Nevertheless, the lack of liquidity in the public sector has recently been highlighted by contractors complaining that the Government is taking six months to pay its bills. Administrative delays have played a big part in this respect.

The Government has to pay for expensive equipment on order—including 12 Jaguar strike aircraft and the Rapier missile system. If the present requirement advertising campaign is any indication, requirement expenditure for defence will not decline.

Meanwhile, the two sectors that together have absorbed the bulk of privately raised finance since development began in 1970 with the accession of Sultan Qaboos—construction and trade—have suffered a decline in activity. The value of non-governmental imports (now classified to exclude defence only) fell for the first time last year and the property market is rapidly acknowledged to be in dire straits. The number of residential units awaiting occu-

parts in the Muscat area is said to run into three or even four figures. Most banks claim to be making no advances at all for real estate development, some of them having a number of bad debts in their portfolios. However, measurement of funds allocated for this purpose is complicated by the fact that property has been financed by personal loans, overdrafts and also money borrowed ostensibly for trade.

has been impressive. In addition to stepping up its programme of commercial bank examinations and increasing the flow of statistical data, it is trying to establish effective foreign exchange and money market operations. The central bank is also considering the introduction of a central record of risks and a deposit insurance scheme.

By altering the lending ratio in late 1975, credit extended by commercial banks was curbed to RO148m. In February and then, following indications of a recession, the ratio was relaxed to 85 per cent and loans rose to a record RO213m by December. As the budget was published late in the year, demand for finance was concentrated into the last few months—which underlines how the Government's spending is paramount in providing an impetus to economic activity. Almost 80 per cent of investment comes from the public sector. Since the annual increase fell dramatically from 21 per cent in 1975 to only 3 per cent in 1976, prospects for growth in the short-term at least do not appear bright.

Moratorium

One of the effects of the present economic situation is that the Central Bank has imposed a moratorium on admission of more commercial banks to Oman, while encouraging a wider branch network throughout the country. Since the British Bank of the Middle East's monopoly was broken in 1968, the community has grown characteristically fast. To date 20 banks are licensed to operate, of which two have yet to open and six are locally incorporated.


For many years the BBME was the Government's banker. During the two years of its existence, the Central Bank has been gradually taking over this role. It started discounting direct oil sales export bills in August last year, is guaranteeing, negotiating and managing some external loans and more than doubled its loans to government from RO7m in 1974 to almost RO18.5m last year.

Since replacing the Oman Currency Board in April 1975, the Central Bank's track record

Barbara Cassassus

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ALGERIA

Accent on industrial expansion

ALGERIA IS determined to become a significant industrial power of the Arab and Third Worlds. To achieve its ambitions it has strictly limited growth of private consumption and poured money into capital investment. Between 1970 and 1974 investment grew at more than twice the speed of consumption and the country now enjoys one of the highest ratios of capital formation to GDP in the world rising from 40.2 per cent in 1973 to 45.7 per cent in 1974 and an estimated 50.8 per cent last year.

After the increase in the price of oil in the winter of 1973 the aggregate investment for the Second Development Plan (1974-1977) was doubled to 110bn. Algerian dinars (\$28bn.). Three times the figure for the First Development Plan. The spending on capital goods was hit by the rise in the cost of imported goods not least those imported from its main trading partner, France.

Both the size of the investment target and the high ratio of capital formation are an indication of the Government's commitment to growth. The country's GDP is officially reckoned to have risen at an annual average rate of nearly 25 per cent in current prices in the past six or seven years. Expenditure has been in line with the requirements as they have been laid down in the two plans. But, typically of Algeria, the Government allowed an interval of a year before embarking upon the second to give itself a period in which to survey the progress made and difficulties encountered.

For a few years current account surpluses were the order of the day, but in 1975 a budget deficit of ADR6bn. was incurred as a result of a combination of factors—a fall in oil sales because of the recession in the West, higher prices paid for imported capital goods and the resulting need to borrow abroad to bridge the gap.

The decision to press ahead regardless was taken after much thought. Having made it they can be expected to stick to the

policy of maximum development possible. Whilst its level of domestic savings has been extraordinarily high, Algeria has also, of course, been one of the heaviest borrowers on the Euromarkets as well as relying to a lesser degree on funds raised in the Arab world directly and loans from the World Bank.

Algeria has invested in a wide range of capital goods and hopes to be able to meet many of its requirements in the years to come: textiles, fertilisers, tractor and lorries, the list is endless but the constraints are clear: a massive effort has to be made where infrastructure is concerned and water is a major difficulty, especially when one moves inland. This is to some degree hampering efforts to site industry inland, a policy the Government felt was necessary if the country is not to become too heavily weighted with its population and activities centered along a narrow coast band.

Gas

Most important of all developments taking place are those concerning LNG. Some liquefying plants are functioning but attention centres on the major LNG plant at Arzew in Western Algeria due for completion at the end of the year. It is 18 months late because of the change in contractors which took place last year: Chemico was replaced by Bechtel. Cost overruns amount to \$650m., not entirely surprising in view of the highly complex technology involved and the size of the project. A number of other liquefying plants are planned and contracts have been signed by the state oil corporation Sonatrach with a string of U.S. and European buyers. Much of the future of these contracts hangs on the Federal Power Commission (FPC) in Washington.

Some years ago it gave unconditional approval to a contract signed by El Paso to import from LNG1. But last April it approved a contract signed by another company Trunkline only on conditions which, if

maintained in the second judgement could lead to the cancellation of the other contracts signed with U.S. companies. As they are due to buy most of the gas the country will be producing by 1985, the outcome of the second FPC hearing is eagerly awaited.

However many hurdles it has to encounter, Algeria has stuck to the same development priorities which appear very sound: develop natural gas and oil resources and manufacturing industry. The strategy is very capital intensive, thus tight control on external borrowing is required. Recent figures on the country's foreign debt structure suggest it is very sound although a number of imponderables could upset projections of debt service: gas projects unduly late in coming on stream, had cereal crops necessitating large imports, and so on.

Expressions of concern about Algeria's debt have been rife in the past 12 months. Figures released by the Algerian authorities last March, however, suggest that there is much less justification for doubts than pessimists feared. More recent data from the Bank of International Settlements on debts of Less Developed Countries show that the maturity structure of the country's debt was one of the most favourable in the Third World.

The Algerian set of figures released in March projects the debt service ratio peaking in 1982 at 24.9 per cent compared with 14.6 per cent last year and an estimated 17.8 per cent in 1978 and 1980. It could be reduced if gas exports perform better than expected. Conversely the external cash flow could be vulnerable to a mismatching of expenditure and revenue although last year's successful cutback on the import of non-essential capital goods would seem to indicate the authorities have matters well under control.

The figures for the total contracted external public debt (which is very comprehensive in the case of a country where foreign contracted debt is all for state enterprises and where

the authorities have virtually no recourse to short term borrowing) stood at an estimated \$10.5bn. at the end of 1976. Total disbursed debt was \$6.6bn. which represented 40 per cent of GDP.

Algeria has not contracted any major loans in the Euromarkets in the past year but is now seeking to raise \$100m. for CNAN, the state shipping company. The proceeds of this loan are earmarked for the down-payment for some tankers which CNAN would like to order to add to its existing fleet. Some banks have been reluctant to participate as they feel Algeria should concentrate on completing its LNG1 plant and not divert scarce foreign borrowing capacity into more ships.

Others feel that it makes sense to order new ships even if the liquefying plants are late. One matter, however, on which all are agreed is the need to help the state oil company Sonatrach meet some of the costs of the \$650m. overrun on LNG1. Sonatrach is currently negotiating a loan which is expected to

amount to \$200m. at least.

It will be of great interest to see what spread Algeria pays on these loans. In recent months some banks have been wondering whether the country should pay more than the 1 1/2 per cent over the London interbank offered rate it has enjoyed up to now. Algeria has strongly resisted such suggestions and the combined forces of a downward trend in spread in the market and the good economic data which has come out on the country's economy in recent weeks should prove very helpful to the Algerians in holding to the 1 1/2 per cent line. Maturities will also be watched as it is not clear whether five- or seven-year money will be obtained.

A further interesting development is provided by the fact that a Eurodollar bond of \$20m.-\$25m. for the Banque Extérieure d'Algérie is being considered. Indicated maturity would be 5-6 years with a coupon of 9 per cent. This would be the first dollar denominated bond for Algeria. Algeria does pose other prob-

lems. First, there has been the shortage of statistical data available, a shortcoming which the Algerian authorities are conscious of and have recently made a big effort to remedy. Bankers would like to know more, however, especially concerning the cash flow projections of Sonatrach. It is not easy to overcome the difficulties being experienced quickly as the Government is the first to admit. Shortage of skilled personnel is still acute.

More important is the way the market "seizes up" on Algeria at times. This results from Algeria's insistence that companies tendering for projects in the country must also find the finance. Most of this comes in the form of cheap export loans but many companies still have to turn to their banks which in turn freeze lines of credit. Tenders can take months to be attributed. Meanwhile, funds are earmarked for Algeria which cannot be used as a participation in a medium term credit.

On the domestic front, tighter controls over public

spending at the level of both central and local administration is needed. One of the major tasks President Boumediene has set, the newly appointed Government and the recently elected National Assembly is one of improving the way in which the whole of the public sector is run in an attempt to stamp out duplication and at least some of the rivalries endemic amongst state-owned companies.

Algeria's own banking system is essentially orientated towards the financing of public enterprises. Loans from the Treasury account for most of the supplementary finance not provided for directly by the banks.

State enterprises transfer most of their cash flows directly to the Treasury. An exception is made of their working funds which means state enterprises have little choice if none at all where they expand their own finance but the system ensures that the government has very tight control over what is happening.

There are three commercial banks, the Credit Populaire

d'Algérie which specialises in lending to small and medium size enterprises which flourish in some sectors such as text and the hotel business. They may not be all that many but lists from abroad but Algerians travel a lot in their country and the shortage housing means some of the foreigners working in the cities effectively live in hotels.

Banque Extérieure d'Algérie and Banque Nationale d'Algérie enjoy a monopoly in the financing of the agricultural sector and most of the new industry from chemicals through mechanical industries and clothing such as the state-owned company CNAN on which the authorities have laid much attention, turning it into one of the most comprehensive shipping companies in the world. In addition to these three banks the Banque d'Algérie de Développement et de Travaux et de Prévoyance et de Prévoyance which extends loans to the

Francis G

QATAR

Banking made simple

to be modern and sophisticated, as has sometimes happened in other Gulf states.

To date banking in Qatar has been totally unregulated, except insofar as the government has not granted licences for new banks in recent years. The QMA's role has been confined to managing the note issue and investing the foreign currency which backs it (to the tune of rather more than 100 per cent.), and collecting statistics—though the material it demands from the banks is of only the most basic sort.

The passive role of the QMA so far has not been inappropriate, because Qatar has the simplest financial system of any Arabian Peninsula oil producer. It has no offshore banking, no international lending in its own currency, no money market or discountable securities (some of the foreign banks deal on the Bahrain market through their branches or OUBs there), no capital market in the form of a local bond market or stock exchange, no investment companies or investment banks, and not even a central clearing house—cheques are sent between the banks by messenger.

The lack of complexity in the system is matched by a lack of sophistication on the part of the banks' Qatari customers. There are still in Qatar a fair number of customers who will have nothing to do with the payment of interest—though the more worldly of these may suggest either that they be given a preferential rate on their foreign currency purchases when they go abroad in lieu of their accepting interest, or that if their credit and debit balances are likely to even out over the course of a year interest should be left out of the picture altogether.

Cash

At the same time Qataris remain very cash-minded. The average cash withdrawal from a bank is still about \$200, and withdrawals of QR1m. (\$250,000) are not unheard of—particularly on the part of sheikhs wanting to pay their servants and dependants, or contractors paying their labour force. Qataris also prefer to travel with cash rather than travellers cheques—partly because cash seems more real to them and partly, so bank managers believe, because they cannot be bothered to sign vast numbers of cheques. For this reason in the summer of 1977 the banks are issuing travellers cheques in higher, less troublesome, denominations.

The cash preference further manifests itself in the huge amount of currency in circulation (which even after making allowance for notes held by the banks shows some \$400 outstanding for every man, woman and child—Qatari and non-Qatari—in the state) and in the large number of QR100 (\$25) notes in circulation. At the end of last year there were almost as numerous as QR1 notes and a great deal more numerous than any other denomination. Clearly there are still considerable sums being hoarded by Qataris, though it is thought that the amounts must have declined considerably since the old Qatar-Dubai riyal was replaced by the Qatar riyal and the UAE dirham in 1974 and the public was given only a limited time to replace its old notes with new.

Before 1974 the hoarding of

notes was seen as one of the major causes of the extraordinarily small total of deposits in the Qatari banking system—only some \$150m. at the end of 1973—which despite the benefits of more than 20 years of oil revenues was equivalent to less than half of the deposits of the smallest of the Kuwaiti banks at that time. Other contributory factors were the "incidentally" large sums which before the accession of Shaikh Khalifa were paid to members of the ruling family (to be invested abroad or spent) and the imbalance in interest rates between Qatar and Dubai, which led to massive physical transfers of Qatar-Dubai riyal notes. In fact this movement took place on such a scale that the old Joint Currency Board used to find itself issuing most of its notes in Qatar but withdrawing almost all in Dubai.

At one stage during 1974 the maintenance of such big Qatari deposits outside the state almost caused a minor liquidity crisis, as demand for credit rose with the private sector's anticipation of higher government spending in the wake of the oil price rises. But since then the situation has changed. The improvement in Qatar interest rates (now running at up to 6 1/2 per cent for time deposits) relative to world levels, and the property boom which began in the middle of 1975 have together induced depositors to repatriate their funds. Also as from mid-1975, when some of the new big projects started to be implemented, funds have come into the banking system through the government making 10 to 20 per cent advance payments to contractors.

The effect of these developments has been to increase the Qatari deposits in the banking system to some \$600m. (of which only a fraction were government deposits) at the end of last year, and to increase the total assets of the banks at the same time to roughly \$1bn. (excluding contra accounts). Meanwhile the banks' foreign assets have grown to \$375m. It is true that in the absence of there being any money market or discountable instruments within Qatar the banks have to keep much of their liquidity outside the state, but for the most part the foreign assets represent an unutilisable surplus.

The increase in the banks' assets, however, has not been accompanied by any significant expansion in the numbers of banks in the state over the past four years—although the government has recently allowed the establishment of a second Qatari bank, the Commercial Bank of Qatar. The other eleven banks in the state are the Qatari National Bank (which handles all of the government's accounts and probably deals with some 30 or 40 per cent of all banking business done in the state), the Chartered Bank and the British Bank of the Middle East (which are the second and third largest institutions operating), Grindlays, Citibank, Arab Bank, United Bank of Pakistan, Bank of Oman, Al Mashreq, Paribas, and Bank Saderat of Iran. All of the foreign banks are restricted to two branches each.

Apart from being the government's bank and the biggest bank in the state, the Qatari National Bank has been notable as the institution which provided most of the bank lending behind the 1975-78 property boom—until it was advised by the government in the autumn of last year that it should not make further advances for land purchases. But QNB lending for construction purposes continues. With the approval of a special board, borrowers seeking funds for building may get cheap loans (at about 3 per

cent) from QNB. The reasoning of the government (which has a big shareholding in the bank) is that if QNB is holding large sums of government cash on current account, it can afford to make cheap loans for special purposes.

For the most part the foreign banks in Qatar tend to finance imports, though in the past year or so they have found themselves called upon to advance increasing sums to finance the day to day operating requirements of international contractors, and to issue bid bonds and performance bonds on behalf of these companies. Even so none of the banks in Qatar could be called aggressive lenders.

Exception

The one exception to the general conservatism and lack of sophistication among Qatari financial institutions, is the Qatari National Insurance Company. The company started to grow shortly after the accession of Shaikh Khalifa in 1972, when the government decided that it should receive all state insurance business (just as the QNB handles all government accounts), and it is now rated on a par in the Arabian Peninsula with the three leading Kuwaiti insurance companies—Kuwait Insurance, Al Ahleia Insurance and Gulf Insurance.

With the exception of the oil

industry, the Gulf Hotel and the biggest construction contract all risks in Qatar now fall in the scope of the Qatari National Insurance Company's reinsurance treaties—a testimony to the company's assessors, whose reputation has given the company bigger automatic reinsurance facilities than the other companies would normally merit.

For work which falls outside the scope of the reinsurances, QNI is now sharing risks with other Gulf and Middle Eastern insurers—notably Kuwait and Egypt—rather resorting automatically to don as it used to do in the past. The advantage, it finds, is business introduced to Arab companies will be re-rated, whereas with the Lebanese the flow of business is very much one way.

Consequently, as the case of the insurance market in the Gulf expands, the role of QNI is being reduced mainly by a reinsurer. If and when Sandis introduce an insular law—one is now being drafted by the government, and Islamic jurists, who believe insurance represents an attempt to defy the will of God—will inevitably be a further expansion of business in the region and the Arabian Peninsula insurance market will come into its own.



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FINANCIAL TIMES SURVEYS

ON

THE MIDDLE EAST

The Financial Times is preparing to publish two important surveys on different aspects of the Middle East in the next three months. The first to appear on August 1 1977, will be on MIDDLE EAST CONSTRUCTION. The editorial coverage of the survey will reflect in full the involvement of almost every international construction company in what is currently the largest single construction area in the world. This will be followed, on September 26 1977 by a survey on ARAB CO-OPERATION AND DEVELOPMENT. It, too, will reflect fully the significance to the rest of the world of the concept of unity in the Arab world and co-operation between its constituent nations. The main headings of the proposed editorial synopses are set out below:

MIDDLE EAST CONSTRUCTION

AUGUST 1 1977

INTRODUCTION The regional market for the international construction industry: the overall prospects.
CONTRACTING The intensity of international competition: joint ventures and partnerships.
COMPETITION Fields of high technology where reliance on western expertise is greatest.
CONTRACT TERMS Variations from one country to another: adherence to fixed price deals.
INSURANCE Role of the insurance market: cover given by governments to national companies.
INDUSTRIALISATION Plans for steel production, aluminium smelting and other mineral processing.
PROCESS PLANT Investment under implementation and planned in oil refining, petrochemicals and steel.
JOINT VENTURES The scale of projects which can be beyond the capability of even big contractors.
MANPOWER Competition for imported labour and the consequent inflation of costs.
TRANSPORTATION Measures taken to alleviate port congestion: overland transport and air freight.
UK COMPANIES Performance of UK construction companies: successes and failures.
UK GOVT. SUPPORT The Construction Exports Advisory Board; National Enterprise Board; Overseas Policy Group, ECGP.
SOUTH KOREA Reasons for South Korea's dramatic success in winning major contracts.
 Separate articles will be devoted to the role of consultants and of architects and to the emerging market for system builders. In addition, individual articles will examine the construction industries, development trends and economic prospects in:

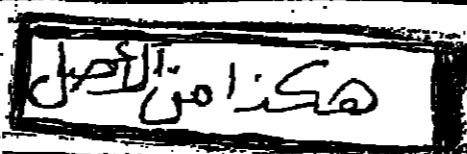
IRAN SAUDI ARABIA KUWAIT
 UNITED ARAB EMIRATES IRAQ BAHRAIN
 QATAR OMAN JORDAN LEBANON
 EGYPT LIBYA

For full details of the proposed editorial synopses of these two surveys and of the advertising rates, contact:

Laurette L. Lecointe-Peacock, Assistant Overseas Manager—Middle East
 Financial Times Bracken House 10 Cannon Street London EC4A 3DF
 01-248 8000 extension 515 Telex 885033

FINANCIAL TIMES
 EUROPE'S BUSINESS NEWSPAPER

The content and publication dates of surveys in the Financial Times are subject to change at the discretion of the Editor



SOCIETY TO-DAY

Grunwick and the constitution

THE Grunwick dispute, which could fade away when August comes, or rock the Government (the Devil alone known which) is peculiarly British. It is the natural consequence of a national reluctance to adopt a written constitution, at a time when class conflict is no longer easy to contain by means of unwritten codes that have become anachronistic. A great many issues have been left unsettled, in the belief that good sense and good will will in the end prevail; what does not seem to have been perceived is that this complacent attitude is no longer sufficient in a country in which deference and obedience have ceased to be dominating characteristics of the governed.

This fundamental weakness in the way in which we arrange our affairs may be of more importance than the several great questions of right and wrong that have become associated with the dispute. Of course it is not a matter which people have a right to join a trade union, or to go on strike, or to refuse to deliver the mail, or to insist on issues of less long-term significance than the one that overrides them all: are the mechanisms of our democracy in tune with the aspirations of our society?

To understand why they are not, and why the disharmony is becoming more threatening with every year that passes, it is necessary to reflect for only a moment on how the present dispute might turn so very soon that no one in the Government wants to think about what they might have to do if it does.

This possibility exists because, on the one side, the trade union

supporters of the dismissed and striking workers at Grunwick Processing Laboratories have declined to call off the mass picketing while the case goes through both the High Court and a special tribunal, while on the other side, Mr. George Ward, the managing director of Grunwick, has declined to give an undertaking that he will accept whatever the special tribunal recommends.

The case for continuing the mass picketing was put by Mr. Dennis Skinner, the Labour MP for Bolsover, in the Commons last Thursday. The Court of Inquiry, which begins its work under Lord Justice Scarman today, was brought about, said Mr. Skinner, "as a result not of a few pickets being on the picket line for 30-odd weeks, with few people taking any notice, but because of the immense union solidarity, shown particularly by the Post Office workers at Cricklewood..."



The "law" loses a little of its traditional dignity at the Grunwick factory gates (left): Yesterday, Mr. George Ward, managing director of Grunwick, arriving at the High Court (right) with Mr. John Gorst, MP.



Yesterday, Mr. George Ward, managing director of Grunwick, arriving at the High Court (right) with Mr. John Gorst, MP.

Again, the law on picketing is deliberately vague, partly because few people believe that a serious change could be manoeuvred through Parliament, and partly because it is thought that decisions on keeping the peace are tactical and best left to the police on the spot. The rules governing ACAS and trade union recognition are being tested in the present case before the High Court; in other actions ACAS has more or less been left to make up its rules as it goes along. The arguments about union recognition, and the closed shop, could in theory be settled by law, if we were accustomed to doing things in that manner, and if the law could be enforced — but the British constitution lacks that degree of certainty.

To analyse the affair in this way is not to duck the hard, immediate issues. The right to join a trade union is surely part of our heritage; the right not to join should be. The right of pickets to persuade workers, peacefully, to join their cause, is not disputed by many people; the right to decline to hear the pickets' case — to say, "no thanks, I do not want you to get in the bus" — is surely of equivalent value. The extent to which any or all of these rights has been challenged by the events at Grunwick will be better known when we have a full and detailed account of precisely what happened (so much is still in dispute), but even then the fatal flaw in our constitution — if the collection of law precedent, understandings, and myths we are used by can be so called — will remain. The legal, yet will the law on Post Office strikes last much longer?

Logical

Mr. Skinner is only partly correct: it is arguable that the immediate reason for the appointment of the Court of Inquiry was a run of a week's television news films showing struggles between the police and the pickets, with injured policemen predominating — and the Government's alarm at the political consequences mounting with every day that passed.

Yet the further deduction of the MP for Bolsover is not without logic. He said: "Because such inquiries are shaped by the environment of the times, as was the case with the Wilberforce Inquiry into the 1972 miners' dispute, when the dispute con-

tinued and helped to shape the minds of those sitting on the inquiry... it is very important that the blacking and the picketing continue, in order that those who decide the issue decide it in that kind of environment and not when the dispute has been called off."

Whatever may be said about this statement, it cannot be described as an acceptance that the existing processes of law and peaceful private association under the law are in themselves sufficient. This must be recognised: many people in the trade unions and the Labour Party, including a great number who disagree with Mr. Skinner about almost everything else, will follow his logic. At least three-quarters of the way on this one.

The response of a working democracy to such an attitude might be to change the law, or it might be to enforce it — but that is not our British way. Fudge has worked in the past, and fudge is what seems to have been called for now. It has its

methods: you call the parties to a Minister's office and knock their heads together and they be, as they say, masterly. But are so flattered by the presence of a member of the Government that they accept a carefully contrived compromise, or the less powerful of the combatants gives in, with as much face saved on everyone's part as possible.

Failing that, we resort to official inquiries. Once these were quite enough. An inquiry under a jurist like Lord Justice Scarman, who is the most distinguished one we have, would establish the facts to everyone's satisfaction, hand out raps on the knuckles and praise for all parties, and present a solution that half-victors and half-vanquished alike would accept. He did it over the dispute at Red Lion Square; it is, of course, what the Government hopes for from the present inquiry.

He may pull it off again; he can certainly be relied upon to establish the facts, and it is

highly likely that his exposition of the principles involved will be as they say, masterly. But are so flattered by the presence of a member of the Government that they accept a carefully contrived compromise, or the less powerful of the combatants gives in, with as much face saved on everyone's part as possible.

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exceptional circumstances surrounding the essentially mundane case before him, which has to do with whether the Advisory, Conciliation and Arbitration Service has followed legally acceptable procedures in its handling of a trade union claim for recognition by Grunwick.

And this, of course, is the awful prospect. It could be that this time the old British fudge will fall; the question is — what happens then? It is a question that will not go away even if the present dispute is somehow "solved" because it is inherent in our social structure and our lack of a propensity to write down rules and stick by them that something of the kind will happen again.

Everyone on the side the most outraged of the trade unionists see as ranged against them — judges, the Government, the employers as a whole, the "media" — seems to be aware of this possibility. In the High Court yesterday, the Lord Chief Justice, Lord Widgery, spoke more than once of the

next Monday, could result in more dust being created in the streets than even the most assiduous Lord Chief Justice Widgery could encourage in his court; again, the loser in the present ACAS case might appeal, other actions might be started, and the scope of the Scarman inquiry could be further inhibited — not least by the inability of even the most passionate witnesses to be in more than one place at one time.

Those who oppose the trade unionists' view of the matter, and insist that it is the rule of law alone that is at stake, have to accept that as our laws stand this leaves many questions begged. The present state of the law on whether postmen are legally barred from "blacking" mail in sympathy with the Grunwick strikers has yet to be tested, the Attorney-General willing, although the consensus is that such actions are not to be called — will remain. The legal, yet will the law on Post Office strikes last much longer?

He expressed a desire for the counsel involved to work as quickly as possible and indicated that Lord Justice Scarman will more or less mark time this week, while the ACAS case proceeds, so that when he gets to the meat of his general inquiry he can "follow in our dust." On the Scarman side of the Board, everyone associated with the proceedings anticipates a speedy hearing, and a quick report.

Yet the protagonists might not play the game that way. The miners' mass picket, due

Letters to the Editor

Anomalies in an Act
From Mr. J. Norfolk
Sir—Two years elapsed before conflicting Lands Tribunal decisions concerning the Leasehold Reform Act, 1967, made an amendment essential. It was published as Section 82 of the Housing Act, 1969, and amended the concept known as the "tenant's bid".

This presupposed that a leaseholder will always outbid an investor if the leaseholder's bid for his house is put on a freehold basis. It was published in the House of Commons in 1967, but it was not until 1969 that it was amended. The amendment was necessary because the original Act imposed a poor floor value on the original tenant's bid. But for some inexplicable reason, the 1969 Amendment, for three years, did not amend the "tenant's bid" but only the "ground rent" value. Another anomaly in the new Act does not exist. Could anything be more absurd than the fact that the value of a leasehold interest will be no higher than the value of a freehold interest to which it refers.

A recent Lands Tribunal decision (LR/106/75) illustrates the point. The house concerned had a value above the limit of the 1967 Act but within the limit of the 1974 Amendment. The ground rent was £17,500, the value of the leasehold interest was £17,500, and the value of the freehold interest was £17,500. Because the users were instructed to value the house as if it were a freehold, the value of the leasehold interest was £17,500, the value of the freehold interest was £17,500, and the value of the leasehold interest was £17,500.

Brandy need not contain grapes
From the Managing Director, L. R. Phillips and Co.
Sir—In the supplement of June 28 under the heading "Brandy" of Pamela Judge, certain factual statements have been made which we believe are open to doubt.

She indicates that Remy Martin is "the biggest selling brand world wide" which is not true. The French Journal "Muni" of September, 1976, which indicates clearly that the largest brandy producer in the world is Martell, and that Martell's sales are 10 times those of Remy Martin.

The article refers to "what is known as the huge Remy Martin 'image' heavy advertising and promotion". According to Media Expenditure Analysis the total advertising in the new brandy market is £30,000,000, Remy Martin's £3,000,000, Martell's £2,000,000, and Hennessy's £1,000,000.

The Courvoisier appropriation has been increasing year by year in relation to Martell while Remy Martin appropriation has not changed substantially.

All brandy is made from grapes, of course. This is not a new discovery. Brandy as such has no special status and need not be made from grapes. "French Grapes" on the other hand must be made from grapes. Any reference to "French Grapes" can be made from agricultural produce other than grapes.

As agents in the U.K. for Courvoisier Cognac we feel that the article is somewhat less than fair in bearing in mind the strength of Courvoisier in the U.K. We are interested in any information which shows clearly that Martell reckons to outsell Courvoisier by 100,000 cases as we know this is not the case. The research company you quote as showing Martell ahead of Courvoisier is correct though the figures for distribution (but not of course, sales) show in December 1976 Courvoisier to be 30 per cent, Martell 61 per cent, and Hennessy 9 per cent. In all of these figures the situation is different with Courvoisier 58 per cent, Martell 33 per cent, and Hennessy 13 per cent.

W. G. Benge,
Aston Road, Weymouth,
Bristol.

Discipline at sea
From Mr. J. McConville
Sir—While it was refreshing to see an appraisal of the new approach by the industry to discipline at sea on your Management Page (July 1), it is disappointing to find that here is apparently still an implicit acceptance of the assumption that quasi-military discipline is essential at sea, particularly for ratings. Is it perhaps unreasonable to suggest that putting disciplinary procedures "on a more humane footing" has been a somewhat limited objective?

The efforts to improve the lot of the seafarer should be encouraged, of course, but it is important that all the variables are taken into consideration. For example, research has shown that a large percentage of recruits regard time at sea as only a "phase" in their early working life (one-third of the labour force are under 25 years and one-half leave at the end of the second year) an attitude which the existence of a career struc-

ture within shipping would only marginally affect.

Similarly it is a mistake to look at discipline in isolation, as it is only one facet of the rapid changes the industry is undergoing. A new approach to discipline should be an integral part of the re-thinking at present taking place.

Since apparently the disciplining of officers presents no problems, and as on present evidence there will soon be more officers than men employed at sea, it can only be hoped that the traditional concept of discipline will at last become obsolete.

I. McConville,
Senior Lecturer,
Department of Transport and Insurance,
School of Business Studies,
84, Moorgate, E.C.2.

A new fiscal yardstick
From the Director, National Institute of Economic and Social Research
Sir—The title of your leading article (June 30), "A new fiscal yardstick" is puzzling. The concept of "full employment" or "constant employment" budget balance has been a standard tool of public finance analysis for a great many years although, as the Muirgates observe in their classic text, it is a concept which "must be used with proper caution". Are then the Institute for Fiscal Studies' calculations the first to be made for the U.K., which your article seems to suggest? May I be permitted to mention that we have been publishing in the Economic Review regular estimates of a "full employment" budget balance, on both a "financial" basis, and an "output-weighted" basis since February, 1976.

G. D. N. Worwick,
2, Dean Trench Street,
Smith Square, S.W.1.

Management education
From the Director, Dunchurch Industrial Staff College
Sir—Michael Dixon (June 27) suggests that management education in the U.K. has failed to have the impact properly to be expected of it because working managers tend to seek "pre-alls". Our experience is of astute businessmen carefully weighing the balance of cost-benefit and heavily handicapping the claimed benefit side with hard realism before investing.

We are, however, aware of the tendency of some in the education and training services fields, and more in the management of company training or personnel departments, who always seek and adopt the avant-garde. For the latter particularly there is attraction, and hoped-for survival in offering "this year's new thing" — out of the hat to his employers.

In all other respects we agree with Michael Dixon's well and objectively discussed warning. As the scene of the first major action learning programme in the U.K. and still the home of all the most substantial activities of this kind, we see no panacea in the concept. As with all tools and concepts, action learning is powerful in appropriate circumstances; in others it can only damage. The professionalism of our trade is not one of selling tools, rather it is that of knowing what tool to select at any time and how to use it to the maximum benefit of our clients.

R. A. Goddard,
Dunchurch,
Rugby,
Warwickshire.

Politics and accountancy
From Mr. H. Marsh
Sir—It looks as if a sizeable portion, if not a majority, of the Institute of Chartered Accountants will vote against mandatory introduction of current cost accounting.

Is it surprising? These are probably the guys who turned down integration of the profession in 1969, against the recommendation of council, on the grounds that they could see nothing in it for them. There will be nothing in CCA for them either but to turn it down for such a shabby reason would show it is too big for the profession.

I would, therefore, urge members to put parochial interests aside as at best it will be politically naive to vote it out at this stage and at worst they would lose control of it. If that happened other outside interests would eventually hit them right between the eyes and it would be no more than they deserve.

H. W. Marsh,
65, Dawson Road,
Heswall, Merseyside.

Profession for pedantic minds
From Mr. G. Townsend
Sir—I have become increasingly depressed as I have read about the anticipated outcome of the Institute of Chartered Accountants' ballot on current cost accounting. This depression

Money

Freedom of the individual
From Mr. K. Brown
Sir—Mr. Duden's letter of June 30 is typical of the more

Source of directors
From Mr. C. Jackson
Sir—in his reply of June 19 to my letter of June 9, Mr. Hutchinson speaking for the Institute of Directors, favours allowing small companies to fall as a result of market forces. This is scarcely patriotic.

Companies with less than 5,000 employees produce 49 per cent of gross national product and pro-

Letters to the Editor
The "law" loses a little of its traditional dignity at the Grunwick factory gates (left): Yesterday, Mr. George Ward, managing director of Grunwick, arriving at the High Court (right) with Mr. John Gorst, MP.

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Big spending plans for Powell Duffryn

Normal expenditure plans for Powell Duffryn in the current year are ambitious, chairman Sir Alec Ogilvie reveals in his annual statement. The plans involve additional bank borrowings in the U.K. and Overseas, he says, but this is well justified by balance sheet strength.

CAPITAL expenditure plans for Powell Duffryn in the current year are ambitious, chairman Sir Alec Ogilvie reveals in his annual statement. The plans involve additional bank borrowings in the U.K. and Overseas, he says, but this is well justified by balance sheet strength.

BOARD MEETINGS

The following companies have notified dates of Board meetings in the Stock Exchange. See a meeting or a meeting held for the purpose of considering dividends. Dividend dates are available whether dividends are interim or final and the sub-divisions shown below are based mainly on last year's time-table.

Table with columns for Company Name, Date, and Dividend Details.

control exercised by divisional management generally, which led to a small net decrease in the other components of working capital, helped to reduce the overall outflow of funds to £2.5m.

W. W. Ball up £0.17m. first half

Mr. J. E. Ball, chairman, says there is every indication that profit for the current year to September 30, 1977, will comfortably exceed last year's record of £70,354.

Alexanders Discount upsurge

FIRST HALF profits at Alexanders Discount Company for 1977 are materially higher, the directors state. This was largely brought about by the rapid fall in interest rates during the first three months and more stable conditions since then which have enabled a satisfactory level of profit to be maintained, they say.

Assam Frontier soars £3.3m.

FOR 1978 the taxable profits of Assam Frontier Tea Company soared by more than fourfold from £30,005 to a record of £427,741, on sales up £4.9m. at £9.58m.

FINE ART

Fine art investment continues to attract long-term investors. The market for fine art has been buoyant since the end of the year 1976.

THE AGRICULTURAL CORPORATIONS LIMITED

General Director of the Agricultural Corporations Limited has announced that the company's financial performance for the year ended 31st March 1977 has been satisfactory.

Whitecroft looking for growth

JUDGED CAPITAL expenditure on development and expansion of companies in the Whitecroft group amounting to more than £2m. in the current year, reports Mr. E. G. Good, chairman, in his annual statement.

Cawdow Ind. boosted by textile sales

Textile sales have boosted Cawdow Industries, reports the chairman in his annual statement. The company's interests are in textiles, building and engineering.

Midway rise at Intl. Distillers

On sales £23.93m. ahead at £177.45m. pre-tax profit of Grand Metropolitan subsidiary International Distillers and Vintners for the six months to end March 1977 rose from £4.19m. to £7.65m.

Exports

Total exports amounted to £43.5 million, an increase of 38% on last year, and our sales to Europe showed an increase of 89%.

Growth

Sales at home were 32% higher than last year and overseas the increase was 41% combined sales were 35% greater. The combined profit of £57.7 million was 75% greater than last year and 57% more than two years ago.

Solid growth at home and overseas: it's Metal Box's business.

Extracts from the Statement of the Chairman, Sir Alex Page

Results

The general pattern of the last year has been one of steady progress both at home and overseas.

Staff and Personnel

Despite the income tax concessions which have been made, and which may be made, I am still concerned about the remuneration and taxation of senior and middle management, and of other

Table with columns for Sales (Home, Overseas), Profit before taxation, Taxation, Profit after taxation, Interest of Metal Box Limited, Earnings per £1 ordinary stock unit, Total dividend per £1 ordinary stock unit.

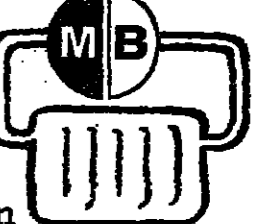
Table with columns for Year to March 1977, Year to March 1976, Sales, Profit before taxation, Taxation, Profit after taxation, Interest of Metal Box Limited, Earnings per £1 ordinary stock unit, Total dividend per £1 ordinary stock unit.

Management

I attain the age of 63 in July and therefore intend to give up the duties of Chief Executive after the Annual General Meeting and to appoint a Managing Director to take over, but I have accepted the request of the Board to stay on as Chairman.

Outlook

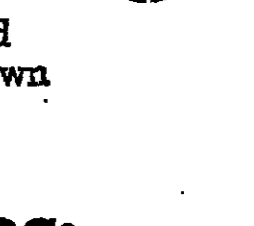
It is vital to the well-being of our business that the Government should make every effort to secure agreement to a pay policy which will both contain inflation and minimise industrial disruption.



Stelrad
The acquisition of certain of the heating interests of American Standard Inc. went very smoothly and the company is already making a significant contribution to profit.



Research & Development
The new centralised facility at Wantage will, when completed, enable the company to make increasing technological progress based largely on its own resources.



Management
I attain the age of 63 in July and therefore intend to give up the duties of Chief Executive after the Annual General Meeting and to appoint a Managing Director to take over, but I have accepted the request of the Board to stay on as Chairman.

The Annual General Meeting will be held on Thursday, 21st July 1977 at The Dorchester, Park Lane, London, W1, at 12.30 p.m.

To: The Secretariat, Metal Box Limited, Queens House, Forbury Road, Reading, RG1 3JH. Please send me a copy of the Reports and Accounts 1977.

Name _____ Address _____

Metal Box
A good business to be in

Norwest Holst well placed

ORDER book is much as it has been for some time. The company is well placed to make a contribution to the prosperity of the country.

Order intake rises at Sheepbridge

ORDER intake at Sheepbridge Engineering is higher than a year ago and the directors look forward to further advances.

Utd. Wire link for oil work

An agreement has been signed between United Wire Group and Thule International (which supplies consultancy services and specialist equipment to the oil industry) under which two companies are being established to market a patented design of vibratory screen machine.

Monks Invest. sees further expansion

Earnings per share should show further growth in the current year for Monks Investment Trust, according to Mr. E. H. Hain, the chairman, in his annual statement.

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هكذا من الأصل



Introducing the International Resources and Finance Bank S.A.

A bank established with the specific aim to assist in the development of the Middle East and Africa.

Through our head office in Luxembourg and our office in London we can offer financial services to provide:

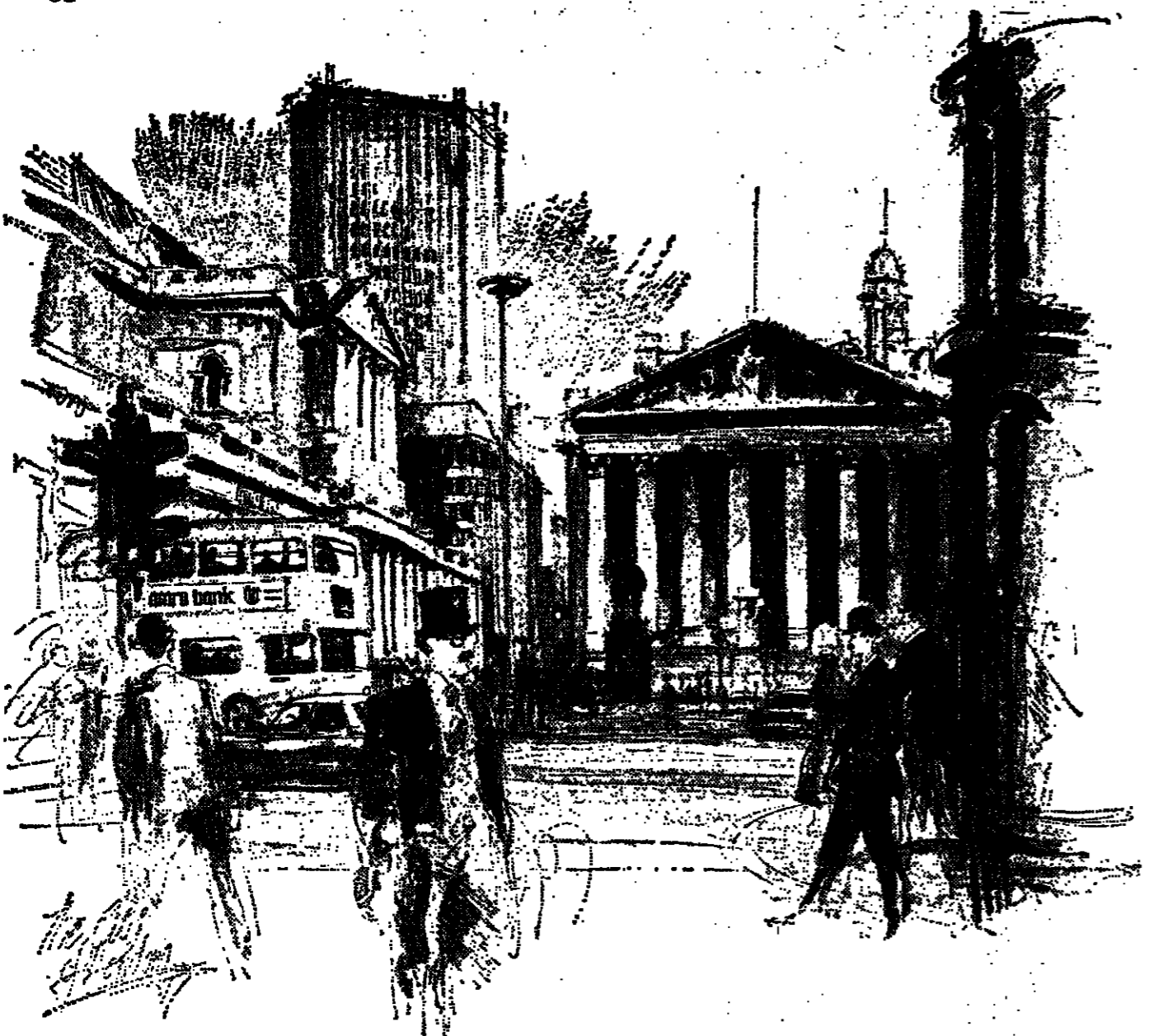
Commercial Banking
Investment Portfolio Management
Project Finance and Resource Packaging



International Resources and Finance Bank S.A.

(associated with the Bank of Montreal and the Arab African Bank)

Head Office: 1st Floor, 31 Grand Rue, Luxembourg
London Office: 18 Finsbury Circus, London EC2M 7BP
Telex: 888162 RESFIN-G
Telephone: 01-638 3811



Amro Bank now in London

The Amsterdam-Rotterdam Bank NV (Amro), a leading bank in Holland, now has an office in London.

It has been supplying banking, business and marketing services to a number of leading British companies for quite some time now.

Their needs have increased, and the time is right for Amro to provide on-the-spot facilities.

At the same time, many more companies are faced with the need for skilful and expert banking services, advice and guidance in order to take advantage of expanding international trade.

Amro is involved in every aspect of the Dutch economy, and has been at the centre of the development of Holland's financial and economic ties with other EEC countries.

It is also a member of European Banks International (EBIC), one of the world's most active banking groups.

So it is especially well qualified to help.

In London, Amro Bank offers the following services:

- Current and deposit accounts.
- Commercial overdrafts.
- Short and medium term lending.
- Collections, documentary credits, export finance.
- Guarantees.
- Foreign exchange transactions.
- Trade promotions.

Amro look forward to meeting you and discussing these services.

amro bank

amsterdam-rotterdam bank nv

29-30 King Street, London EC2V 8EQ
Telephone: 01-608 8833 Telex: 887139

General Manager: Mr M Sinke
Assistant General Manager: Mr D W van Leeuwen

BIDS AND DEALS

Babcock buys near 20% stake in Butterfield

The possibility of a full-scale takeover bid being mounted for Butterfield-Harvey by engineers Babcock and Wilcox left the B-H share price 14p higher at 55p yesterday. The excitement followed the news that Babcock had bought a stake of just under 20 per cent from Sime Darby London, a subsidiary of Far Eastern traders Sime Darby, at 45p per share—price that values the deal at £139m, and puts a tag of £6.47m on B-H as a whole. However, after yesterday's upsurge the market capitalisation of B-H was just short of £8m.

The attraction for Babcock, which recently failed in a takeover bid for Loughborough crane manufacturers Herbert Morris but which came away with a profit on its Morris shares of over £2m, as consolation, is that the activities of Butterfield-Harvey are seen as complementary to its construction equipment group. In particular, the municipal vehicles interests of B-H (the Shelvok and Drewry subsidiary) are reckoned to fit—at least in terms of customers—with Babcock's own interests in the manufacture of pavers, sweepers and dumpers.

While even a full-scale bid could not be seen as a major in terms of size, Babcock's turnover of £300m in 1976 compares with £28m in B-H's last financial year, with respective pre-tax profits of £24m against £1.8m—the move is reckoned by Babcock to be totally consistent with its acquisition policy. Its management said that it wants to expand into North America but that does not preclude U.K. acquisitions.

There has been a steady and deliberate move by Babcock from the power generation industry since 1968: the last accounts pointed out that the group's involvement in this area was now only 15 per cent of the whole business.

Mr Tom Carlie, managing director of Babcock and Wilcox, said yesterday that "the management style of Butterfield fits in very well without own as a subsidiary it could expect a great deal of autonomy."

The Butterfield-Harvey Board, which was informed of Babcock's purchase yesterday morning for the first time, was still in talks with Samuel Montagu, its financial advisers yesterday and is now awaiting formal invitation to merger talks from Lazarus, Babcock's advisers. It is far too early to predict the outcome of any talks, though it seems unlikely that Babcock will run into the same sort of hostile opposition it encountered from Herbert Morris.

offer, make 10,738,351 shares (94.283 per cent). Acceptances of the offer for the 84 per cent Convertible Loan stock amount to £83,059. Prior to the offer Argo held £100,500.

Leisure Caravans U.S. buy

Leisure Caravan Parks of Hemel Hempstead has branched out into the U.S. with a \$4.7m (£2.73m) purchase of the Lake Arrowhead Holiday Caravan Park in South Carolina.

LCP, which owns 13 sites in the U.K. and which last year earned record pre-tax profits of £1.6m, is acquiring an 140-acre site situated on the ocean front at Myrtle Beach, South Carolina, with accommodation for some 1,200 caravans.

The vendor is Liberty Properties, a subsidiary of The Liberty Corporation, a South Carolina insurance company.

LCP will pay \$1m now, interest of \$145,000 on the outstanding balance until December 31, 1977, at 8 per cent, and eight equal instalments of \$615,000 until December 31, 1982.

The downpayment plus \$250,000 working capital has been financed by five-year Euro-dollar borrowing through Barclays Merchant Bank at U.S. dollar LIBOR rates.

LCP has studied the U.S. leisure park industry since 1973 and has had its eye on Lake Arrowhead for most of this time. However, as it is being acquired mid-way through the 1977 holiday season, the Board warns that the new purchase will not make a contribution to profits for the year to February 28, 1978.

ISLE OF MAN INVESTMENT

Douglas Estates has acquired all the Ordinary stock in Isle of Man Associated Investment and consequently the listing on the Stock Exchange has ceased.

The Board is conscious of the small market and capitalisation of Isle of Man Associated Investment and very little trading takes place. It has requested a similar cessation of the listing. Therefore, listing will cease with effect from July 31, but a facility for dealing on the Stock Exchange in the stock will continue.

WILLIAMS HUDSON

Acceptances received by Argo Group in respect of its bid for Williams Hudson Group amount to 3,123,447 shares. During the offer period, Argo acquired in the market a total of 1,842,843 shares, which, together with the 3,772,061 shares held prior to the

EPICURE GROUP

Lincoln Hotels, a wholly-owned subsidiary of Epicure, has acquired from the Lincoln Cars Exchange and Market, with effect from June 10, 1977, the freehold of the Queen Hotel, Lincoln, for a consideration of £80,000 in cash. In addition, Lincoln Hotels has

acquired a leasehold interest (which forms part of the Queen Hotel) of the first and second floors of numbers 321 and 322 High Street, Lincoln, a building adjoining the Queen Hotel, for a term of 28 years at a rental of £1,500 per annum (subject to seven-yearly reviews).

A professional valuation carried out by De Gruot Callis, as at May 3, 1977, values the Queen Hotel and the above leasehold interest, including fixtures and fittings, at about £80,000.

The acquisition is in accordance with the Board's policy of expanding the restaurant and hotel interests of Epicure as and when suitable opportunities arise.

RACAL BUYS UP HELLERMAN

The fast growing Racal Electronics group, through its Racal-Zonal specialist tapes subsidiary, has bought the loss-making Hellerman Cassettes part

Bowthorpe Holdings for £225,000. Hellerman Cassettes plunged into losses of £389,000 in 1975 and last year lost a further £286,000 after charging £187,000 of reorganisation costs.

The two companies already have reciprocal trading relationships with Racal buying a considerable number of HC's plastic cassette cases and more recently in turn supplying HC with tape for their blank cassettes.

The acquisition of HC's injection moulding experience will provide Racal-Zonal with a fully integrated cassette manufacturing capability so bringing it into line with the leading companies in the field.

In addition, Racal-Zonal aims to penetrate the growing industrial and professional markets for video, data processing and sound recording tape in cassette and other convenient forms.

Bowthorpe, for its part, has increasingly concentrated lately on industrial electro-components so reducing the original compatibility of its cassettes company.

S. PEARSON

Resulting from recent transactions, Cowdrey Trust now holds 5,907,568 Ordinary shares in S. Pearson and Son, the Dickinson Trust holds 7,774,834, and both trusts jointly hold 3,735,144.

PATANI PARA

In connection with Consolidated Plantations offer for Patani Para Plantations, the position at the close of the offer on July 1 was that acceptances had been received for 565,313 (81.47 per cent.) shares. The amount held prior to the offer was 261,000 (38.37 per cent.) shares.

Hestair bid for Root Harvesters

Hestair, which made an unsuccessful £8.7m bid for Spear Jackson in January, has snapped up 39 per cent of Root Harvesters at 50p a share, making a general cash bid to offer valuing the company £1.53m.

The shares were acquired by J. F. Nash Securities, which has a 27 per cent stake and J. Jorehaut Holdings with 10 per cent.

The offer, which is conditional on Hestair getting more than 50 per cent of the votes, has so far brought the recommendation of the Root Harvesters Board, together with names families holding about 13 per cent of the equity. But Hestair says that discussions are in place on a suitable share to be recommended by directors.

Last night ahead of the Root Harvesters share closed up higher at 42p, current offer price is the big that the sharps have been 1972.

In 1976, Root Harvesters reported pre-tax profits of £310,000 and sales of £4.1m. Net asset value at December 31 were £1.1m, deferred tax account stood at £450,000.

Hestair believes that there he substantial industrial by from a merger of Root Harvesters potato harvesters and Hestair's seed drilling and other counter season Root's products.

Hestair also stresses that acquisition would be in line its policy of developing a U.K. agricultural engine group in the face of a rising of agricultural machinery in Hill Samuel is acting for Hestair.

comment

Hestair's last bid attempt in failure an (some embarrass everything has been do try and make this one go some Hestair obtained an option to large stakes, then it went a board of Root Harvesters to friendly relations were po and only then did it take plunge. The bid seems odds go through. The industrial is there without any bid the offer consists in the stance of cash so it is impo for mud to be slung at the of Hestair's paper as happen the bid for Spear and Ja That only leaves the price values Root at £1.53m, on's of 10, which is a resea premium over the earlier end over other agricul machinery manufacturers, of the 39 per cent stake already it could well be enough.

Under the arrangements the vendors, Trafalgar has purchased and cancelled £71 stock out of the £284,884 referred to at the issue price of £43.90 per cent.

AMS & CO. LTD. 100, Broad Street, London W1P 3JF

TRAFFALGAR HOUSE INVESTMENT TRUST

Trafalgar House Invest has issued £284,884 of 7 per cent unsecured debenture stock satisfaction of the final ment of the consideration for acquisition of housebuilding acquired in 1972.

Under the arrangements the vendors, Trafalgar has purchased and cancelled £71 stock out of the £284,884 referred to at the issue price of £43.90 per cent.

Sheepbridge Engineering Ltd.

Another year of record results

Group profits up 32%
Earnings per share up 31%
Exports up 30%

The Annual General Meeting of Sheepbridge Engineering Limited will be held on 28th July in London.

The following is an extract from the statement by The Rt. Hon. Lord Aberconway, the Chairman, circulated with the report and accounts.

The Consolidated Profit before Taxation for the year to 31st March last was £5,277,000, an improvement of some 32% over that of the previous year. The return on the capital employed at the year end was 21.7% compared with 19.1% in 1976, higher for the third year in succession.

Earnings per share increased from 6.7p to 8.8p.

These results, our best ever, can be attributed partly to our policy over the years of investing consistently in new plant and machinery regardless of the general economic climate, but they owe even more to the skill and dedication of the executives and management. To them and to employees at all levels who have contributed towards making 1977 another successful year, we give our thanks. In doing so, we believe that shareholders will feel our efforts in recent years have met with success.

One of a range of concrete truckliners produced by Fibertex with drum capacities from 3-9 cubic metres.



Dividend Recommendation

The directors recommend the payment on 2nd August 1977, of a final dividend of 2.1756p per share making, with the interim dividend already paid, a total of 3.414p. The total is covered 2.6 times and represents an increase of 10 per cent. It is the maximum permitted under present Government policy. The directors further recommend that, if the Chancellor reduces the rate of Income tax, and consequently of ACT (as he said he might) the extra amount which the Company will be permitted to add to the final dividend will be paid as a supplement and will, to save postage, be paid at the same time as the interim dividend for the current year which is normally paid early in January. The extra dividend will still count as part of the distribution for 1976/77 for the purpose of assessing the base upon which permitted increases in dividend in subsequent years are calculated.

There is clearly a long way to go before definitive proposals for inflation accounting are accepted. Meanwhile we see no purpose in presenting figures adjusted for inflation, which could be misleading in future comparison.

Strong Overseas Order Book

The value of direct export despatches was 30% higher than in the previous year and our order book for overseas markets is strong. Indirect exports, mainly in the form of components supplied to U.K. manufacturers for incorporation in products which they sell abroad, continued to account for a big proportion of the remaining sales.

The depreciation in the value of the pound has helped in export markets, but overseas buyers are interested not only in price, but also in quality and in the ability of the supplier to keep delivery promises. We are in no way complacent, but we believe that in these respects our record is good.

Board of Directors

Mr. Tom Brown is not seeking re-election to the Board. He joined Sheepbridge Engineering Ltd. in 1949, was Managing Director from 1952 to 1973 and has been Deputy Chairman since 1967. During all this period the business expanded greatly in size and range and grew in strength and expertise. It gained a wide reputation as a manufacturer of reliable, high quality engineering products. The success of the Company in those years is a testimony to his energy and his ability. In

Summary of Results

	1976/7 £000	1975/6 £000
Sales to external customers	51,597	44,885
Group profit before taxation	5,277	4,003
Taxation	2,740	2,072
Profit after taxation	2,537	1,931
Dividends	966	878
Earnings per share	8.8p	6.7p
Dividend Cover (times)	2.6	2.1



Typical cast-iron cylinder liners manufactured by Sheepbridge Stokes. Used in diesel engines for marine, stationary and commercial vehicle applications.

هكنا من الصلب

MINING NEWS

Lang Hancock looks to the Middle East

BY PAUL CHEESBRIGHT

MR. LANG HANCOCK, the Western Australian iron magnate, is in the middle of an overseas tour soliciting support for bringing the huge Marandoo deposit in the Pilbara to production on a small scale without waiting for an upturn in the Japanese steel industry.

Utah runs into union row

WORK HAS halted at the \$250m (£187.1m) Norwich Park coal mine in Queensland, following a row between the majority-owned Utah Development and trades unions.

S. AFRICA COAL PLANS OF BP

AFTER having announced plans last year to spend \$573m.

£31m.) in South Africa over the next five years, British Petroleum has exercised one of its most important coal options there, reports our Johannesburg correspondent.

Seltrust smiles

FOLLOWING the bigger than expected 72 per cent increase in profits for the year to March 31, Seltrust is clearly set for another satisfactory year.

By the end of 1978 the long-life Agnew nickel deposit in Western Australia, the expansion of the K13 North Sea gas discovery and the Unisel gold mine in South Africa should all be in production.

Uneasy peace at Mt. Newman

COMPANY OFFICIALS of Mount Newman Mining, the big Western Australian iron ore mine, are in a complex mood which is owned by Broken Hill Proprietary, CSR, Amalgamated Selection Trust, C. Itoh and Mitsui.

WARREN IN NEW GUINEA

WARREN Plantations and its partners have announced that Warren and Sipef of Antwerp have jointly been awarded the management contract for the further development of the estate of Hargreaves Palm Pty. on the island of New Britain.

£52m. Beecham spending plans

CAPITAL expenditure commitments and authorisations at Beecham Group amount to £52.1m (£37.8m), according to the directors' report.

This increased expenditure programme includes a major expansion of the group's pharmaceutical research facilities in the U.K. at a cost of more than £10m over the next three years, additional investment in U.K. pharmaceutical manufacturing facilities, and the building of a new pharmaceutical factory at a cost of £25m.

SHARE STAKES

British Election Traction: Eagle Star Group has acquired 40,000 BRT 5 per cent, non-cumulative Preference Ordinary shares at 100p.

EQUITY & LAW LIFTS BONUS

The Equity and Law Life Assurance Society has increased its rates of bonus on individual life contracts as from July 1.

Capital & County Laundries

Turnover of Capital and County Laundries for the 27 weeks to April 2, 1977, was £102m compared with £98.9m for the previous 26 weeks, and taxable profit improved from £22,342 to £23,223.

SHARE STAKES

British Election Traction: Eagle Star Group has acquired 40,000 BRT 5 per cent, non-cumulative Preference Ordinary shares at 100p.

MONEY MARKET Small assistance

Bank of England Minimum Lending Rate 8 per cent. (since May 13, 1977) Day-today credit was in slightly short supply in the London money market yesterday, but conditions were generally not as difficult as first expected.

Table with columns: Sterling, Local Authority, Local Authority, Finance House, Company Deposits, Treasury bills, Discount, Billgate, Five Year Trade. Rows include: 7 days notice, 14 days notice, 28 days notice, 3 months notice, 6 months notice, 9 months notice, 12 months notice.

Highams chief not pessimistic

Despite the adverse effect on market buoyancy of the pressure on disposable incomes, the directors of Highams, the Lancashire textiles group, will do all they can to continue the trend of improving profit, Mr. W. M. Higham, the chairman, says.

increase in the note circulation. These were almost balanced however by the very large surplus balances carried forward by the banks and some maturing Treasury bills held by the discount houses.

Table with columns: Treasury bills, Discount, Billgate, Five Year Trade. Rows include: 3 months, 6 months, 9 months, 12 months.

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A year of great significance for our Company

Points from the annual statement to shareholders of Selection Trust Limited by the Chairman, Mr A. Chester Beatty: I regard the past year as one of great significance for our Company.

Results for the year ended March 31st. Table with columns: 1977, 1976. Rows: Revenue, Expenditure, Profit before tax, Net Profit, Earnings per share, Net assets.

Through mining ventures such as Agnew we see our Company obtaining the growth in earnings and return on assets which is our objective.

Gross Income and Gross Assets. Table with columns: Gross Income, Gross Assets. Rows: UK, Europe, Africa, N. America, Australia.

During the last financial year we increased our attributable profit by some 72%.

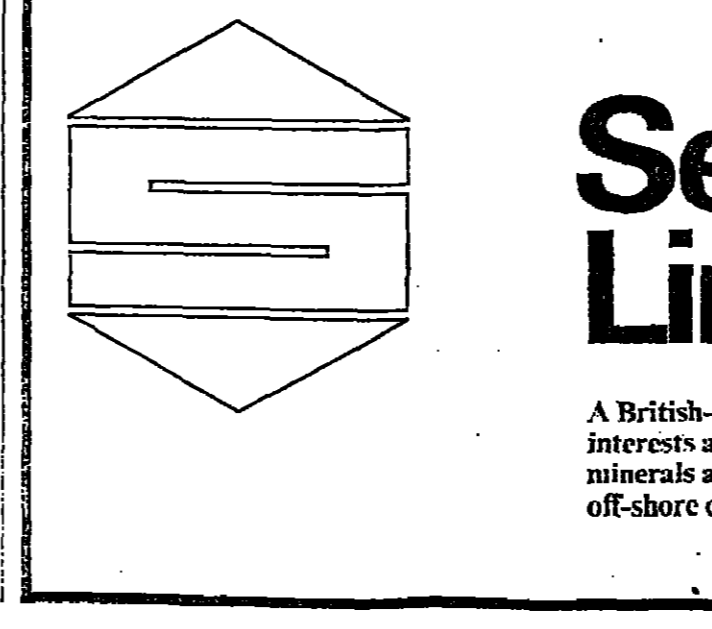


By the end of 1978 we should be in the happy position of seeing three important developments come on stream, namely the Agnew nickel project, the Unisel gold mine in South Africa and the expansion of the K13 gas field in the Dutch sector of the North Sea.

We are in the process of evaluating the possibility of undertaking an open cast mining operation at Teutonic Bore in Australia, which is the newest discovery we have made in the course of our exploration for minerals.

Copy of the Statement and of the Annual Report are obtainable from Selection Trust Limited, Marston Avenue London EC2A 5BU

Copy of the Statement and of the Annual Report are obtainable from Selection Trust Limited, Marston Avenue London EC2A 5BU



Selection Trust Limited

A British-based mining finance house with an international spread of interests and operations the most important of which relate to: mining, minerals and metals; investment; contracting and civil engineering; off-shore oil and gas.

W. WILLIAMS & SONS (HOLDINGS) LIMITED. Non-Ferrous Founders and Engineers. From the statement by the Chairman, Mr. Hiram H. Williams, for the year ended 26th December, 1976.

Alexanders DISCOUNT COMPANY LIMITED. INTERIM STATEMENT. Half year ended 30th June 1977. The profits for the half year ended 30th June, 1977 were materially higher than for the corresponding period last year.

WARREN IN NEW GUINEA. Warren Plantations and its partners have announced that Warren and Sipef of Antwerp have jointly been awarded the management contract for the further development of the estate of Hargreaves Palm Pty. on the island of New Britain.

INTERNATIONAL FINANCIAL AND COMPANY NEWS

Voest-Alpine in talks on U.S. coalmines purchases

STOCKHOLM. Mr. Erik Lind, managing director of Voest-Alpine's U.S. coalmines by Voest-Alpine...

Scholten to be new Robeco president

AMSTERDAM, July 4. ROBECO, Europe's leading investment complex, has picked an outsider to succeed its president, Mr. Ewald Brouwer...

Cotton spinners pass dividends

THE BUSINESS performance of Japan's nine leading cotton spinners deteriorated sharply in the second half of the fiscal year ended April 1977...

Chemie Linz repeats 5%

VIENNA, July 4. CHEMIE LINZ, the leading Austrian chemical company, announced an unchanged dividend of 5 per cent on its Sch.545m...

Outlook at Komatsu

TOKYO, July 4. CONSOLIDATED net sales of Komatsu Ltd., Japan's leading maker of construction machinery...

Elite earnings rise to £1.76m.

ELITE, the company which accounts for some 90 per cent of Israel's confectionery market and 95 per cent of coffee sales...

Warning from Smart Shirts

A WARNING SIGNAL for Hong Kong's clothing exporters was given by Smart Shirts, whose Board announced a record profit of \$HK\$14.16m for the year to March 31...

Whitecroft

... Whitecroft has achieved a more than fourfold increase in profit before taxation in the five years to 31st March 1977, and the board looks forward to further progress during the present year...

Table with 3 columns: 1977, 1976, and % up/down. Rows include Turnover, Profit before taxation, Dividends, and Earnings.

Whitecroft Limited. Textiles, building supplies, building, engineering and leather. Copies of the annual report from: The Secretary, Whitecroft Limited, Blackfriars House, Parsonage, Manchester M3 2HX

Scandinavian Far East

SCANDINAVIAN Far East, the wholly-owned subsidiary of Scandinavian Bank, reports pre-tax profits for its year to March 31 of \$US\$25,000 (\$HK\$1.2m), an increase of 127 per cent over those for the previous year...

Yardenia-Leb. profit

YARDENIA-LEBANON Insurance Company, which operates on the London market as well as in Israel, reports a 197 per cent increase in its consolidated after-tax profit in 1976 to just over £500,000...

Income boost at Hapoalim

THE INVESTMENT company of Bank Hapoalim-Israel's second largest bank and among the world's 120 largest—reports a 29 per cent rise in consolidated income for 1976 to just under £1.18m...

All these securities have been sold. This announcement appears as a matter of record only. July 5, 1977

The Harper Group Common Stock. 650,000 Shares. List of financial institutions: Smith Barney, Harris Upham & Co., Hambrecht & Quist, etc.

Notice to the Holders of the 7 per cent. Subordinated Guaranteed Convertible Bonds 1989 of Daylin International N.V. Under the Exchange, Bondholders are entitled to receive, in respect of each \$1,000 in principal amount of the Bonds...

Australian wool price adjustments

MELBOURNE July 4. THE AUSTRALIAN Wool Corporation has raised 1977-78 floor prices for carding 1977-78 floor prices for carding...

No decision at oilseeds pact talks

GENEVA, July 4. A PREPARATORY meeting on vegetable oils and oilseeds has ended here without reaching a decision as to the possibilities of market regulation.

Early U.S. copper strike settlement agreed

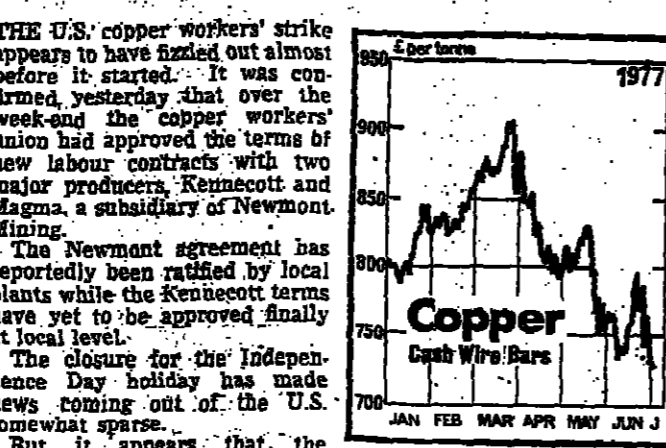
THE U.S. copper workers' strike appears to have ended almost before it started. It was confirmed yesterday that over the week-end the copper workers union had approved the terms of a new labour contract...

Australia sells more wheat to China

CANBERRA, July 4. AUSTRALIA has sold another 3m tonnes of wheat to China at an estimated cost of \$A280m...

Silk in to urge EEC farm policy reform

MR JOHN SILKIN, Minister of Agriculture, has welcomed the results of the EEC farm policy reform...



Copper prices can fall much lower than the present depressed levels. Nevertheless the outlook is distinctly gloomy for producers.

Maximum levy for iso-glucose

BRUSSELS, July 4. Well aware of the exceptional criticism which is being directed against the production levy by iso-glucose manufacturers...

Sugar at four-year low

NEARBY POSITIONS on the London sugar terminal market fell to the lowest levels for nearly four years yesterday with the September quotation ending \$3.75 lower at \$11.75 a tonne.

GHANA COCOA PURCHASES

ACCRA, July 4. The Ghana Cocoa Marketing Board announced that purchases of this year's mid-crop cocoa for the two weeks ended June 30...

GRAINS

LONDON FUTURES (C&F) - Market somewhat quiet, ending after lunch with a slight advance.

WHEAT

Wheat prices are generally firm, with a slight advance in the London market.

COFFEE

Opening at lower, trade buying some and prices improved generally through the day.

SILVER

Silver prices are generally firm, with a slight advance in the London market.

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ROYAL SHOW

Speaking at the Royal Show yesterday, he said that his priorities would be to bring the price of wheat down to a level...

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'Support' buying boosts coffee

COFFEE FUTURES prices on the London terminal market rose sharply yesterday in response to support buying from a single source.

Greek/Dutch compromise

EUROPEAN COFFEE exporters have agreed to review contracts with Greek importers following a compromise offer made by the Greek Ministry of Commerce.

Fish policy switch angers trawlermen

THE GOVERNMENT'S switch of emphasis in EEC fisheries talks away from the "exclusive zone" concept has angered British fishermen.

PLAIN TEA PRICE DROPS

PLAIN TEA prices fell 13p to 142p a kilo at yesterday's London auction, but quality and medium grades were unchanged at 325p and 175p respectively.

Theakston's sell its inns

THEAKSTON'S the real ale brewers of Masham, North Yorkshire are moving out of the country inn business.

Table with 4 columns: Commodity, Unit, Price, and Change. Includes sections for BASE METALS, COPPER, and SOYABEAN MEAL.

Table with 4 columns: Commodity, Unit, Price, and Change. Includes sections for GRAINS, WHEAT, and COFFEE.

Table with 4 columns: Commodity, Unit, Price, and Change. Includes sections for SOYABEAN MEAL, SUGAR, and WOOL FUTURES.

Table with 4 columns: Commodity, Unit, Price, and Change. Includes sections for PRICE CHANGES and FINANCIAL TIMES.

HISTORY TODAY. Edited by Peter Quennell and Alan Hodge. The JULY issue includes: TWO BISHOPS OF WINCHESTER, THE AFTERMATH OF NIVELLE, 1917, AENEAS SILVIUS PICCOLOMINI: HUMANIST AND POPE, FROM OUR OWN CORRESPONDENT: FLORA SHAW ON THE KLONDIKE.

ART GALLERIES. PARKER GALLERY, 2, Abchurch Lane, London EC4A 3DF. GILBERT PARR GALLERY, 285, King's Road, Chelsea, S.W.3.

COMMODITY MARKET REPORTS AND PRICES. BASE METALS, COPPER, SOYABEAN MEAL, GRAINS, WHEAT, COFFEE, SILVER.

COMMODITY MARKET REPORTS AND PRICES. COFFEE, SILVER, MEAT/VEGETABLES, COCOA.

COMMODITY MARKET REPORTS AND PRICES. SUGAR, WOOL FUTURES, RUBBER.

COMMODITY MARKET REPORTS AND PRICES. FINANCIAL TIMES, THEAKSTON'S.

COMMODITY MARKET REPORTS AND PRICES. PRICE CHANGES, FINANCIAL TIMES.

COMMODITY MARKET REPORTS AND PRICES. THEAKSTON'S, FINANCIAL TIMES.

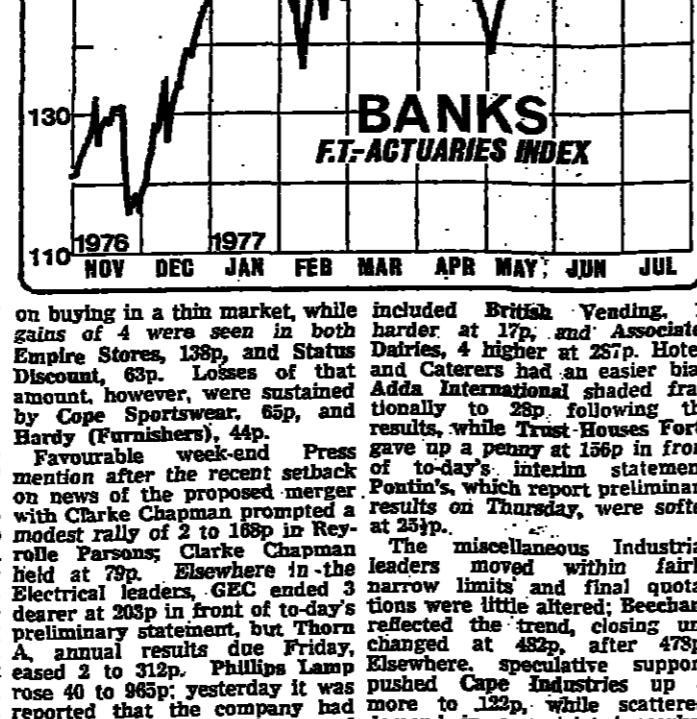
Account Dealing Dates
Option
First Declara- Last Account
Declarations Dealing Date

Markets yesterday traded thinly... The FT-30 share index ended a net 1.6 down at 449.6 after having shown a loss of 3.3 at noon.

Debut of floater
The unusually swift debut of the second experimental floating rate stock, announced after the close of business yesterday...

declined 5 to 74p, but Fisons rallied 3 to 84p, and Lankor put issues shipping...

Blackman & Conrad dip
Poor figures and low dividend on omission upset Blackman and Conrad, which dipped 10 to 18p.



on buying in a thin market, while gains of 4 were seen in both Empire Stores, 138p, and Status Discount, 63p.

18p, down 5, while Vinten Group, 31, was market last Friday, reacted on 4 to 85p...

BP active
Most of the interest in Oil on British Petroleum party-paid shares, which traded fairly briskly...

included British Vending, 11 harder at 17p, and Associated Dairies, 4 higher at 257p.

included British Vending, 11 harder at 17p, and Associated Dairies, 4 higher at 257p.

FINANCIAL TIMES STOCK INDICES
Table with columns for various indices (Government, Flood Interest, Industrial Ordinary, etc.) and dates from July to June.

HIGHS AND LOWS
Table showing high and low prices for various stocks like Govt. Sec., Fixed Inv., Ind. Ord., and Gold Mines.

ACTIVE STOCKS
Table listing active stocks with columns for Denomination, Closing price, Change, and 1977 High.

NEW HIGHS AND LOWS FOR 1977
Table listing new highs and lows for various sectors like Building, Electricals, and Motors.

ENTERTAINMENT GUIDE

CC—These theatres accept certain credit cards by telephone or at the box office
THEATRES
NATIONAL THEATRE
OLIVER!
THEATRE
THEATRE
THEATRE

RECENT ISSUES

Table of recent issues including Fixed Interest Stocks and Equities with columns for Issue Price, Amount, Dates, and Stock.

'RIGHTS' OFFERS

Table of rights offers with columns for Issue Price, Amount, Dates, and Stock.

OPTIONS TRADED

Table of options traded with columns for Deal, Last, Declara, Settlement, and other details.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table of FT-Actuaries Share Indices for various equity groups like Capital Goods, Building, and Industrial.

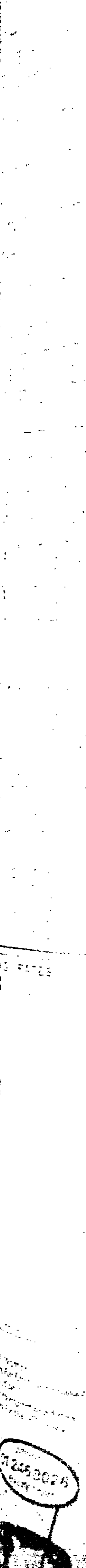
FIXED INTEREST PRICE INDICES

Table of fixed interest price indices for British Government and other categories.

FIXED INTEREST YIELDS

Table of fixed interest yields for various terms and coupon rates.

Table of fixed interest yields for various terms and coupon rates.



AUTHORISED UNIT TRUSTS

OFFSHORE AND OVERSEAS FUNDS

Handwritten note in Arabic script: 'مكتبة المصلح'

STOCK INDICES table with columns for various stock indices and their values.

S.E. ACT table with columns for various stock indices and their values.

ROCKS table with columns for various stock indices and their values.

NS FOR 1971 table with columns for various stock indices and their values.

SES AND YESTERDAY table with columns for various stock indices and their values.

INDICES table with columns for various stock indices and their values.

Main table listing various unit trusts and funds, including names, managers, and performance metrics.

BASE LENDING RATES table listing interest rates for various banks and financial institutions.

INSURANCE, PROPERTY, BONDS table listing various insurance and investment products.

Vertical text on the left side of the bottom section, possibly an advertisement or notice.

CLIVE INVESTMENTS LIMITED advertisement with contact information and a list of investment products.

INSURANCE BASE RATES table listing rates for various insurance policies.

FT SHARE INFORMATION SERVICE

factoring means GUARANTEED PAYMENT! Interested? Talk to INTERNATIONAL FACTORS LIMITED

BRITISH FUNDS: Treasury 11pc 77-78, Treasury 10pc 77-78, Treasury 9pc 77-78, etc.

INTERNATIONAL BANK: BNP, Citibank, etc. S. & M. prices exclude inv. \$ premium

COMMONWEALTH & AFRICAN LOANS: Do. 10pc 77-78, Do. 9pc 77-78, etc.

LOANS (Misc.): 10pc, 9pc, 8pc, etc.

FOREIGN BONDS & RAIS: Anglo 10pc 77-78, Anglo 9pc 77-78, etc.

AMERICANS: AMF, A.P.M., Borden, etc.

CANADIANS: Canadian National, etc.

BANKS AND BEEF PURCHASE: Bank of Montreal, etc.

Miscellaneous: Anglo 10pc, Anglo 9pc, etc.

BEERS, WINES AND SPIRITS: Allied, etc.

CINEMAS, THEATRES AND TV: Anglo 10pc, Anglo 9pc, etc.

BUILDING INDUSTRY, TIMBER AND ROADS: Anglo 10pc, Anglo 9pc, etc.

Miscellaneous: Anglo 10pc, Anglo 9pc, etc.

BUILDING INDUSTRY - Continued: Anglo 10pc, Anglo 9pc, etc.

Miscellaneous: Anglo 10pc, Anglo 9pc, etc.

CHEMICALS, PLASTICS: Anglo 10pc, Anglo 9pc, etc.

Miscellaneous: Anglo 10pc, Anglo 9pc, etc.

Miscellaneous: Anglo 10pc, Anglo 9pc, etc.

Miscellaneous: Anglo 10pc, Anglo 9pc, etc.

Miscellaneous: Anglo 10pc, Anglo 9pc, etc.

DRAPERY AND STORES - Continued: Anglo 10pc, Anglo 9pc, etc.

Miscellaneous: Anglo 10pc, Anglo 9pc, etc.

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ENGINEERING - Continued: Anglo 10pc, Anglo 9pc, etc.

Miscellaneous: Anglo 10pc, Anglo 9pc, etc.

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Miscellaneous: Anglo 10pc, Anglo 9pc, etc.

HOTELS AND CATERERS: Anglo 10pc, Anglo 9pc, etc.

Miscellaneous: Anglo 10pc, Anglo 9pc, etc.

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MINES - Continued CENTRAL AFRICAN

AUSTRALIAN

TINS

COPPER

MISCELLANEOUS

NOTES

REGIONAL MARKETS

OPTIONS 3-month Call rates

DIAMOND AND PLATINUM

TRUSTS - Continued

OILS

OVERSEAS TRADERS

RUBBERS AND SISALS

TEAS

MINES CENTRAL RAND

EASTERN RAND

FAR WEST RAND

O.F.S.

FINANCE

TRUSTS - Continued

SHOES AND LEATHER

SOUTH AFRICANS

TEXTILES

TOBACCO

TRUSTS, FINANCE, LAND

PROPERTY

PROPERTY

PROPERTY

PROPERTY

PROPERTY - Continued

SHIPPING

SHIPS BUILDERS, REPAIRERS

SHOES AND LEATHER

TEXTILES

TOBACCO

TRUSTS, FINANCE, LAND

PROPERTY

PROPERTY

PROPERTY

Motors and Cycles

Commercial Vehicle

Components

Garages and Distributors

NEWSPAPERS, PUBLISHERS

PRINTING, ADVERTISING

PROPERTY

PROPERTY

PROPERTY

PROPERTY

Motors and Cycles

Commercial Vehicle

Components

Garages and Distributors

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